MEDICAL UNIVERSITY HOSPITAL AUTHORITY (MUHA) BOARD OF TRUSTEES OCTOBER 9, 2020 MEETING MINUTES

The MUHA Board of Trustees convened Friday, October 9, 2020, with the following members present either in person or via Webex, Dr. James Lemon; Chair; Mr. Charles Schulze, Vice Chair, Ms. Terri Barnes; Mr. Jim Battle; Mr. Bill Bingham; Dr. Melvin Brown; Dr. Fritz Butehorn; Dr. Guy Castles; Dr. Richard Christian; Dr. Paul Davis; Dr. Don Johnson; Ms. Barbara Johnson-Williams; Dr. Murrell Smith; Mr. Michael Stavrinakis; Mr. Tom Stephenson; Dr. Bart Witherspoon. MUSC administrative officials in attendance either in person or via Webex: Dr. David Cole; Dr. Patrick Cawley; Annette Drachman; Lisa Montgomery; Dr. Raymond DuBois; Dr. Lisa Saladin; Mark Sweatman.

Item 1. Call to Order.

There being a quorum present, Chairman Lemon called the meeting to order.

Item 2. Roll Call.

Mr. Mark Sweatman called the roll and announced the following, "In compliance with the Freedom of Information Act, notice of meetings and agendas were furnished to all news media and persons requesting notification."

Item 3. Date of Next Meeting of the MUHA/MUSC Board of Trustees.

The date of the next regular meeting of the MUHA/MUSC Board of Trustees is December 11, 2020.

Item 4. Approval of Meeting Minutes of August 14, 2020 and September 16, 2020.

<u>Board Action:</u> <u>Dr. Lemon called for a motion to approve the minutes. Mr. Schulze made a motion to approve, motion was seconded, voted on and unanimously carried.</u>

RECOMMENDATIONS AND INFORMATIONAL REPORT OF THE PRESIDENT

Item 5. General Information Report of the President.

Dr. Cassie Salgado, Dr. Danielle Scheurer and Dr. Patrick Flume gave an update to the Board on COVID-19. Due to the considerable amount of information presented, their presentations are attached and are the official minutes for this agenda item.

Board Action: Received as information.

<u>Item 6.</u> <u>Other Committee Business.</u>

None.

AUTHORITY OPERATIONS, QUALITY AND FINANCE COMMITTEE. CHAIR: DR. MURRELL SMITH, SR.

Item 7. Committee Chair Election.

A motion was made by Chairman Lemon to re-elect Dr. Murrell Smith as Chair of the Authority Operations, Quality and Finance Committee.

Board Action: The motion made by Chairman Lemon was seconded, voted on and unanimously carried to re-elect Dr. Smith as Chair of the Authority Operations, Quality and Finance Committee.

Item 8. MUHA Status Report.

Dr. Patrick Cawley, CEO MUSC Health, gave an update on FY20 goals final scores and FY21 goals performance year to date. He reported that the Administrative Law court awarded MUHA the Certificate of Need for the Berkeley County Hospital and the Physical Facilities Committee will begin determining next steps including potential architect selection.

Board Action: Received as information.

<u>Item 8.</u> <u>Request for Certificate of Need (CON).</u>

Dr. Cawley requested approval for MUHA to seek a CON for six (6) additional level III NICU bassinets to be located within the MUSC Shawn Jenkins Children's Hospital.

Board Action: Dr. Smith moved for approval, motion was seconded, voted on and unanimously carried.

Item 9.1 Economic Impact Study.

Dr. Cawley introduced Dr. Joe VanNessen, Research Economist with the Darla Moore School of Business at the University of South Carolina. Dr. VanNessen gave presentation to the Board of the economic impact of MUSC on the State of South Carolina.

Board Action: Received as information.

Item 10. MUHA Financial Report.

Ms. Lisa Goodlett, Chief Financial Officer, MUSC Health, gave an update on the financial performance as of August 31, 2021, for MUHA Consolidated and the Charleston, Lancaster and Florence markets.

Board Action: Received as information.

<u>Item 11.</u> <u>Legislative Update.</u>

Mr. Mark Sweatman, Chief of Governmental Affairs and Secretary to the Board of Trustees, gave a brief update on legislative activities.

Board Action: Received as information.

Item 12. MUSC Physicians Update.

Dr. Gene Hong, Chief Physician Executive, MUSC Physicians, updated the board on the Nexton Medical Office Building; the Chuck Dawley Medical Park and the Whitfield tract sale.

Board Action: Received as information.

<u>Item 12.1</u> <u>Other Committee Business.</u>

None.

MUHA AND MUSC PHYSICAL FACILITIES COMMITTEE. CHAIR: MR. BILL BINGHAM

Item 13. Committee Chair Election.

A motion was made by Chairman Lemon to re-elect Mr. Bill Bingham as Chair of the MUHA and MUSC Physical Facilities Committees.

Board Action: The motion made by Chairman Lemon was seconded, voted on and unanimously carried to re-elect Mr. Bingham as Chair of the MUHA and MUSC Physical Facilities Committees.

Item 13.1 MUHA Facilities Procurements/Contracts for Approval.

Mr. Greg Weigle, Chief Facilities Officer, requested approval of the following MUHA facilities procurements/contracts.

 Lease of 7,000 SF of clinical space located at 108 Healthcare Drive in Lancaster for MUHA Health Gastroenterology and Hepatology. Monthly rental rate is \$10,791.67, resulting in an annual lease amount of \$129,500.

Board Action: Mr. Bingham moved for approval; motion was seconded, voted on and unanimously carried.

<u>Item 14.</u> <u>MUSC Facilities Procurements/Contracts for Approval.</u>

Mr. Greg Weigle, Chief Facilities Officer, requested approval of the following:

- Lease renewal of 99 parking spaces located at 96/102 President Street to continue to provide parking to meet the needs of the MUSC campus. Monthly rental rate of \$13,256, resulting in an annual lease amount of \$159,072.
- Property acquisition of 159 Rutledge Avenue for no more than the appraised value of \$3.9 million for additional classroom and office space for the College of Health Professions.
 Property consists of two commercial buildings of 7,479 gross square feet and 1,316 gross square feet. This property acquisition is subject to the satisfaction of all due diligence including validation of property improvements as well as the approval of South Carolina Capital Budget Office, South Carolina Department of Administration, South Carolina Joint Bond Review Committee and South Carolina State Fiscal Accountability Authority.

<u>Board Action: Mr. Bingham moved for approval; motion was seconded, voted on and unanimously carried.</u>

Item 15. Charleston Peninsula Water Mitigation Planning.

Ms. Lisa Montgomery, EVP for Finance & Operations introduced Mr. Ray Huff, Director of the Clemson Design and Architectural Center in Charleston. Ms. Montgomery announced that the presentation today is Part 1 of 2 and another presentation will be given at the December meeting of the Board of Trustees. Mr. Huff's presentation focused on work already accomplished related to long-term flood mitigation on the Charleston Peninsula; work in progress including the formation of the steering committee; the Charleston Medical Districts

involvements the Dutch Dialogues Charettes and the Doughty Street Greenway development; and next steps including executing charrette action items; determining the financial impact of climate events; adoption of common resilience guidelines; continued work with the city and to engage the public.

Board Action: Received as information.

Item 15.1. Other Committee Business.

Ms. Bingham announced that Mr. Greg Weigle is retiring and thanked Greg for his years of service to MUSC and for his assistance to the Facilities Committee over the years.

Board Action: Received as information.

AUDIT COMMITTEE. CHAIR: THOMAS L. STEPHENSON, ESQ.

<u>Item 16.</u> <u>Committee Chair Election</u>.

A motion was made by Chairman Lemon to re-elect Mr. Tom Stephenson as Chair of the MUHA and MUSC Audit Committees.

Board Action: The motion made by Chairman Lemon was seconded, voted on and unanimously carried to re-elect Mr. Stephenson as Chair of the MUHA and MUSC Audit Committees.

<u>Item 16.1</u> <u>Enterprise Compliance Report.</u>

Ms. Kellie Mendoza, Director, MUSC Physicians Compliance, gave the annual Enterprise HIPAA Update for MUHA, MUSC, MUSC-P and RHN. Ms. Mendoza reported on initiatives across the enterprise and initiatives under each of the four entities. Ms. Mendoza also shared data from each of the entities showing the breakdown of reported allegations/questions.

<u>Item 17.</u> <u>Report of the Office of Internal Audit.</u>

Mr. Stephenson reported that Susan Barnhart, Director of Internal Audit, shared results of recent audits conducted by her office and she would be glad to answer any questions.

Board Action: Received as information.

Item 18. Other Committee Business.

None.

OTHER BUSINESS FOR THE BOARD OF TRUSTEES:

<u>Item 19.</u> Appointment of Bylaws Ad Hoc Committee.

Dr. Lemon announced that he has appointed an Ad Hoc committee consisting of Terri Barnes, Charles Schulze, and Tom Stephenson who are charged with working with MUSC staff to review the Bylaws. Proposed changes will be brought before the full board for review and final approval no later than our February 2021 meeting.

Board Action: Received as information.

<u>Item 20.</u> Approval of Consent Agenda.

Approval of the Consent Agenda was requested.

Board Action: Chairman Lemon moved for approval; motion was seconded, voted on and unanimously carried.

Item 21. Executive Session.

Mr. Battle moved that the Board go into closed session to discuss the following items pursuant to Section 30-4-70(a) of the South Carolina Code:

- SC Code Ann. §30-4-70(a)(2): receipt of legal advice related to a pending, threatened or potential claim covered by the attorney-client privilege; and,
- SC Code Ann. §30-4-70(a)(5) discussion of negotiations pursuant to a contractual arrangement, proposed sale or purchase of property, and expansion of clinical services. Receipt of legal advice related to a pending, threatened or potential claim covered by the attorney-client privilege.

Board Action: The motion made by Mr. Battle was seconded, voted on and unanimously carried. Chairman Lemon stated that the board would move into closed session immediately following the end of the MUSC Committee presentations.

Item 22. New Business for the Board of Trustees.

None.

Item 23. Report from the Chairman.

None.

Item 24. Appointments, Reappointments and Delineation of Privileges (Consent Item).

An updated list of appointments, reappointments and delineation of privileges to the medical staff was presented for approval.

Board Action: Dr. Smith moved for approval; motion was seconded, voted on and unanimously carried.

Item 25. Quality and Performance Improvement Plan (QAPI) (Consent Item).

The 2020-2021 QAPI Plan for MUSC Health Charleston was presented for approval.

Board Action: Dr. Smith moved for approval; motion was seconded, voted on and unanimously carried.

<u>Item 26.</u> <u>Medical Center Contracts and Agreements (Consent Item).</u>

Contracts and Agreements signed since the August Board meeting were presented for information.

Board Action: Received as information.

Item 27. MUHA and MUSC Active Projects >\$250,000 (Consent item).

MUHA and MUSC active projects exceeding \$250,000 were presented for information.

Board Action: Received as information.

<u>Item 28.</u> <u>MUSC Facilities Contracts Awarded (Consent item).</u>

MUSC Facilities contracts awarded were presented for information.

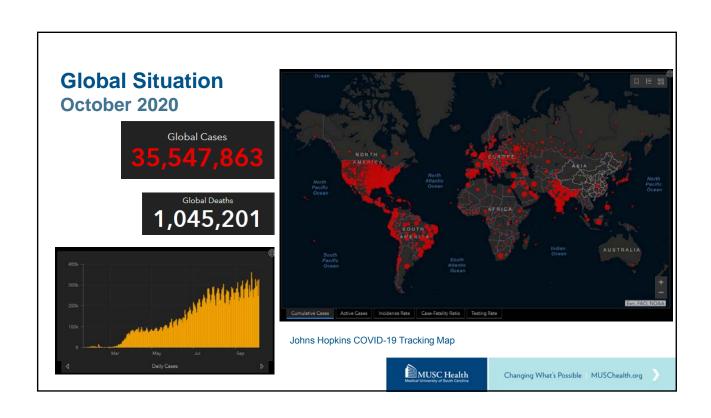
Board Action: Received as information.

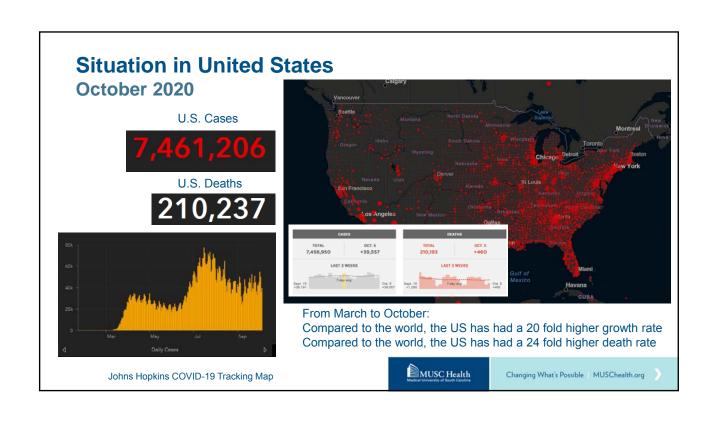
There being no further business, the Hospital Authority Board of Trustees meeting adjourned and the University Board of Trustees meeting convened.

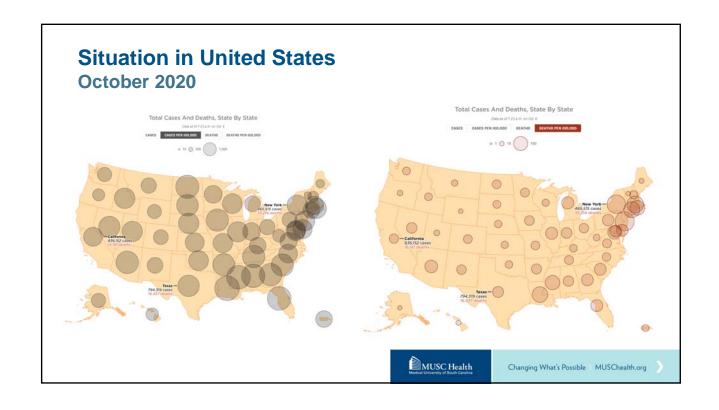
Respectfully submitted,

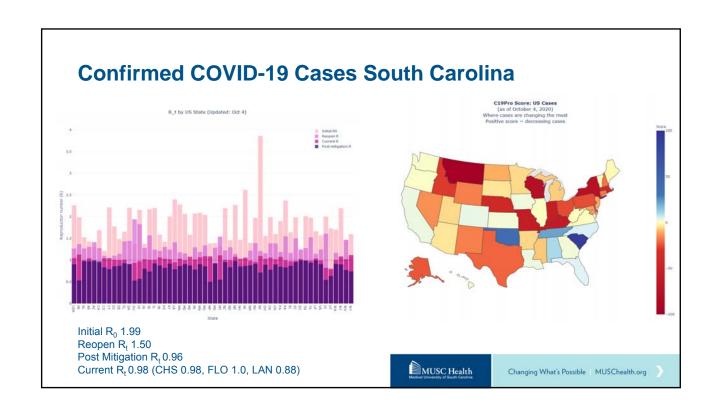
Mark C. Sweatman, Secretary

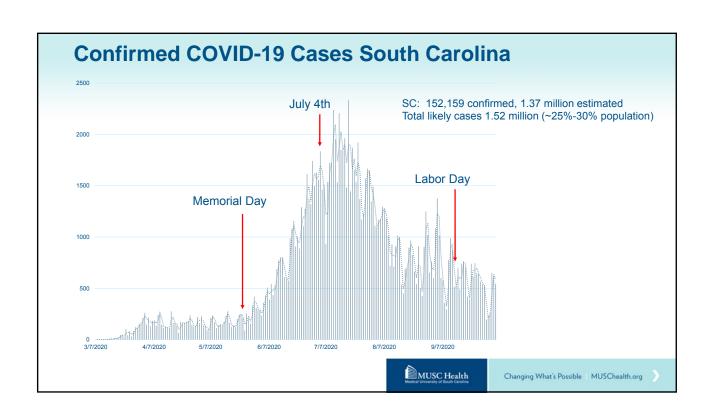


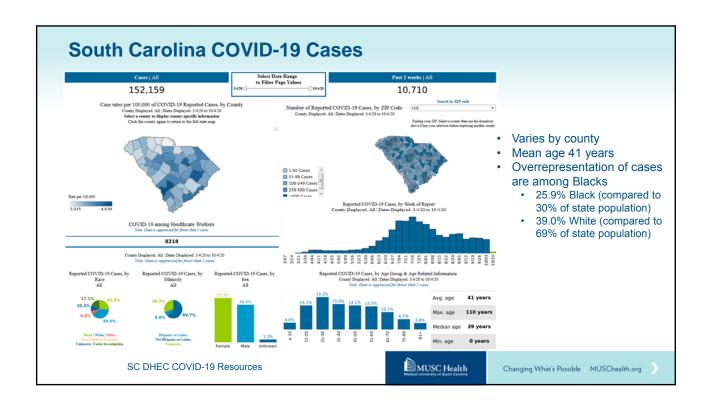


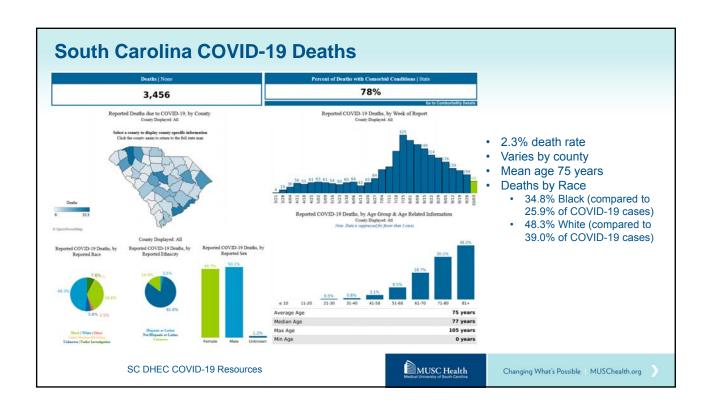




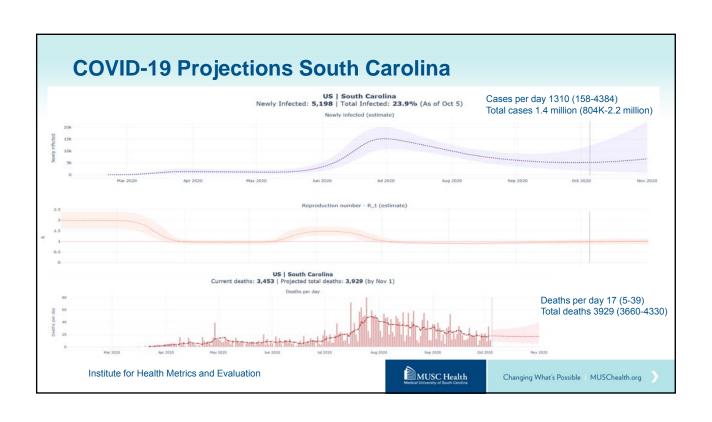


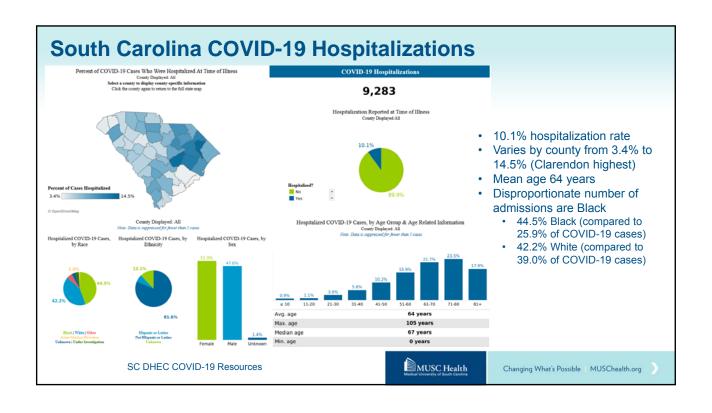


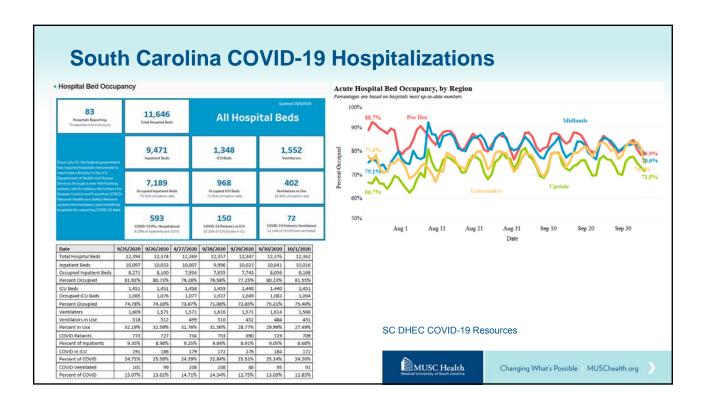


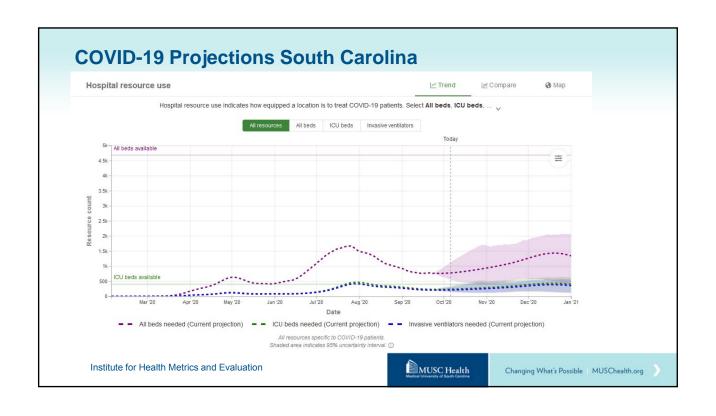


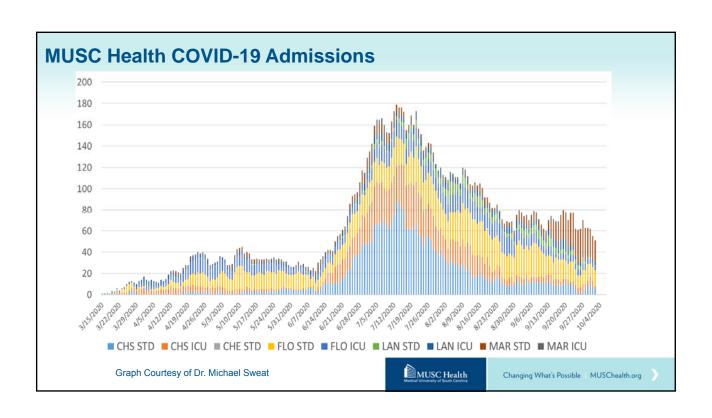
Pre-Existing Condition	% of Cases (n=140,322)	% of Deaths (n=3,173)
Cardiovascular Disease	33.6	60.1
COPD, Bronchitis, Emphysema	9.4	22.6
Asthma	16.1	7.6
Congestive Heart Failure	2.5	12.8
Neurologic Condition	7.8	31.2
Cerebral Accident/Stroke	2.8	12.5
mmunosuppression	5.9	9.1
ESRD on HD	3.1	13.0
Diabetes	28.4	34.8
Chronic Liver Disease	1.5	3.0
Current Smoker	6.8	1.3
Former Smoker	14.8	10.3

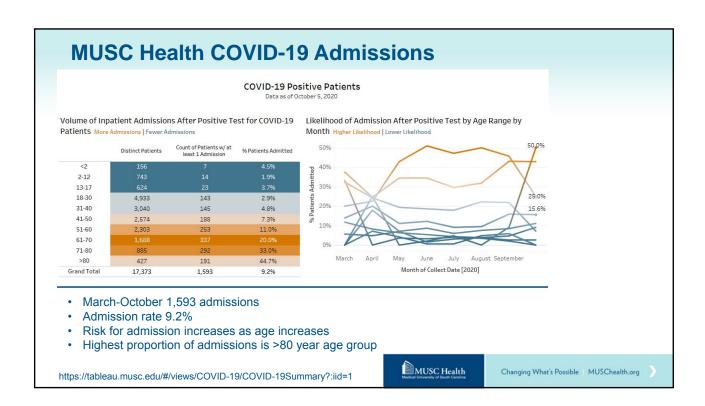


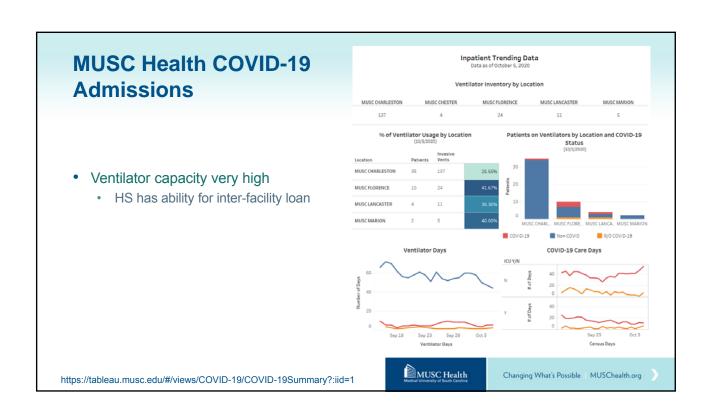


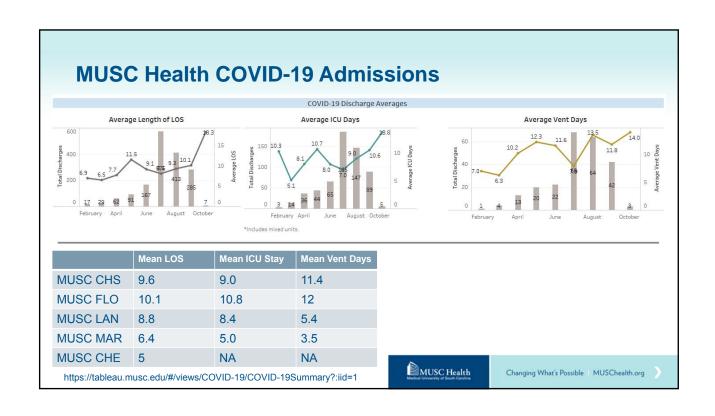


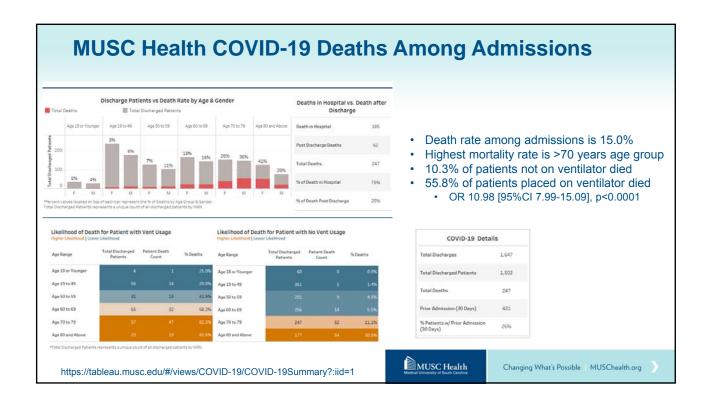


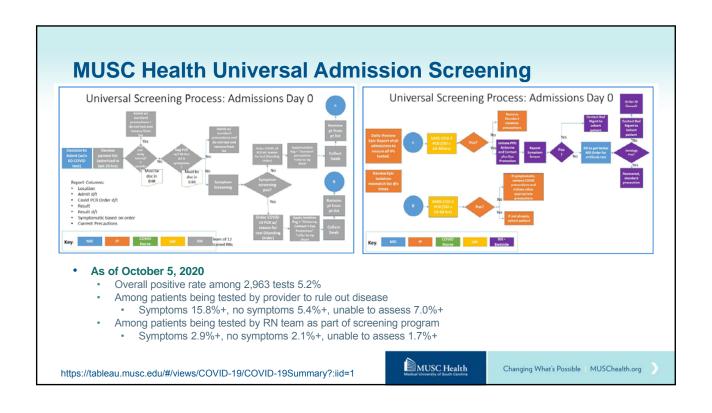


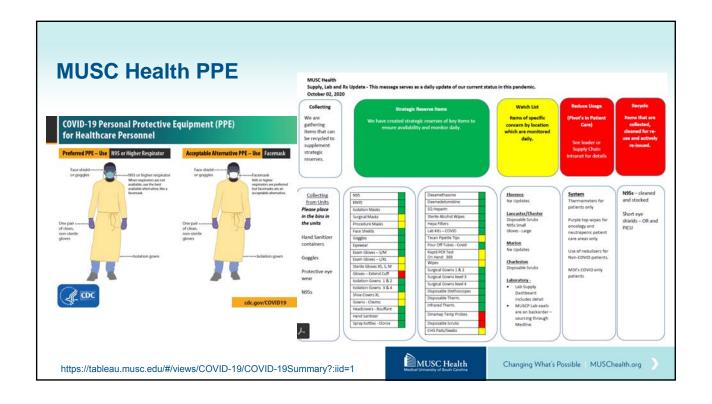


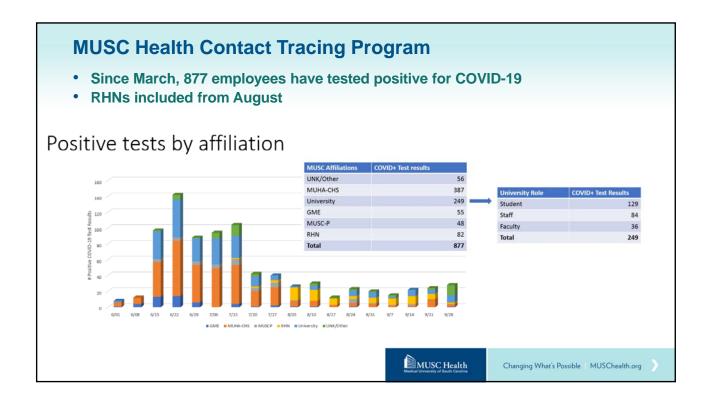


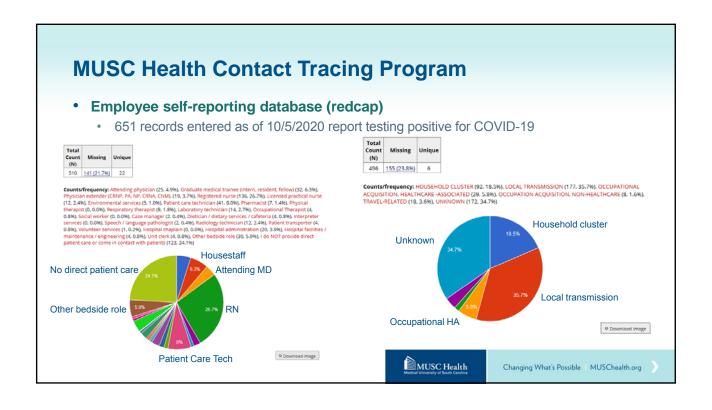


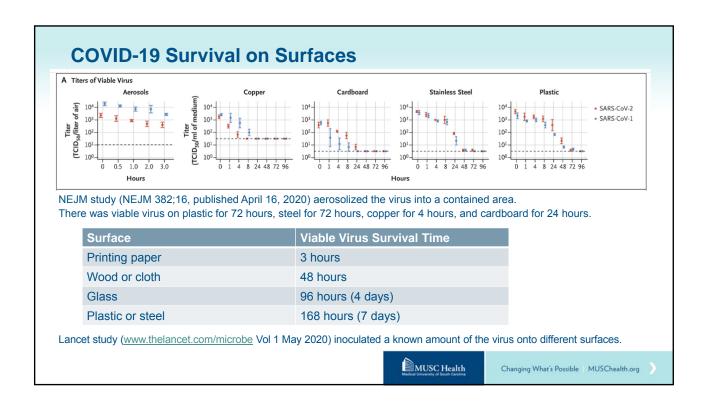


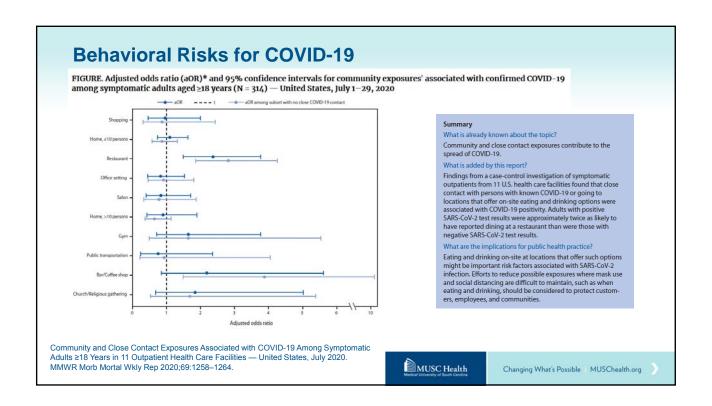












Covid-19 Testing Evolution

- Story Story
- High throughput in-lab testing
 - Capacity ~4,000 a day
 - Turnaround time ~24 hours
- · Pursuing more out-of-lab point-of-care testing
 - Capacity based on machines and national allocations
 - Turnaround time ~15 minutes
 - Lower sensitivity (more "false negatives")
- Pursuing easier collection methods (saliva, nasal swabs)
 - Lower sensitivity (more "false negatives")







Changing What's Possible MUSChealth.org



Timeline of AZ Vaccine Trial

- July 14: Selected as trial site
- August 11: Contract signed
- August 17: Site initiation visit





Changing What's Possible MUSC.edu

Timeline of AZ Vaccine Trial

- July 14: Selected as trial site
- August 11: Contract signed
- August 17: Site initiation visit
- August 28: Notice of permission to enroll
- August 29: First subjects enrolled





Changing What's Possible MUSC.edu



- 126 subjects enrolled
- Number 1 site in the US









Changing What's Possible MUSC.edu

...and then it stopped

- Suspected Unexpected Serious Adverse Reaction (SUSAR)
 - Transverse myelitis in subject in the UK
- Study placed on clinical hold
 - UK study has resumed
 - FDA has not granted permission to resume (yet)



Changing What's Possible MUSC.edu

Other vaccine studies under development

- Novavax (selected as site, amendment sent to the FDA)
- Janssen (SQV today)



Changing What's Possible MUSC.edu