



**AGENDA**  
(REGULAR AND CONSENT)

HOSPITAL AUTHORITY BOARD OF TRUSTEES  
AND  
UNIVERSITY BOARD OF TRUSTEES

February 14, 2020

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY (MUHA)  
REGULAR AGENDA**

Board of Trustees Meeting  
February 14, 2020  
101 Colcock Hall

**Members of the Board of Trustees**

Mr. Charles W. Schulze, Chairman	Dr. Richard M. Christian, Jr.
Dr. James Lemon, Vice-Chairman	Dr. Paul T. Davis
Ms. Terri R. Barnes	Dr. Donald R. Johnson II
The Honorable James A. Battle, Jr.	Ms. Barbara Johnson-Williams
Mr. William H. Bingham, Sr.	Dr. G. Murrell Smith, Sr.
Dr. W. Melvin Brown III	Mr. Michael E. Stavrinakis
Dr. Henry F. Butehorn III	Thomas L. Stephenson, Esq.
Dr. C. Guy Castles III	Dr. Bartlett J. Witherspoon, Jr.

**Trustees Emeriti**

Mrs. Margaret M. Addison	Mr. Allan E. Stalvey
Dr. Stanley C. Baker, Jr.	Dr. Charles B. Thomas, Jr.
Dr. Thomas C. Rowland, Jr.	Dr. James E. Wiseman, Jr.

- Item 1. Call to Order .....Charles Schulze  
*Chairman*
  
- Item 2. Roll Call..... Jane Scutt  
*Assistant Board Secretary*
  
- Item 3. Date of Next Meeting – April 3, 2020..... Jane Scutt  
*Assistant Board Secretary*
  
- Item 4. Approval of Minutes .....Charles Schulze  
*Chairman*

Approval of the minutes of the Medical University Hospital Authority (MUHA) and the Medical University of South Carolina (MUSC) Board of Trustees regular meeting of December 13, 2019, and the MUHA and MUSC Facilities Subcommittee meeting of January 28, 2020, will be requested.

**Recommendations and Informational Report of the President  
Dr. David Cole**

- Item 5. General Informational Report of the President..... Dr. David Cole  
*President*

Item 6. Other Business ..... Dr. David Cole  
*President*

**Authority Operations, Quality and Finance Committee**  
**Dr. Murrell Smith, Chair**

Item 7. Medical University Hospital Authority (MUHA) Status Report.....Dr. Patrick Cawley  
*Chief Executive Officer, MUSC Health*

Item 8. Approval to Purchase Real Property.....Dr. Patrick Cawley  
*Chief Executive Officer, MUSC Health*

Approval is requested to authorize the Medical University Hospital Authority (MUHA) to execute such documents as necessary to purchase real property located in Lancaster County for the purpose of building a new MUSC Health campus in Indian Land, SC.

Item 9. MUHA Financial Report .....Lisa Goodlett  
*Chief Financial Officer, MUSC Health*

Item 10. Capital Reprioritization Request for Approval.....Lisa Goodlett  
*Chief Financial Officer, MUSC Health*

Item 11. Quality and Patient Safety Report ..... Dr. Danielle Scheurer  
*Chief Quality Officer, MUSC Health*

Item 12. Legislative Update ..... Mark Sweatman  
*Director of Government Relations & Board Secretary*

Item 13. Other Committee Business ..... Dr. Murrell Smith  
*Committee Chair*

**MUHA and MUSC Physical Facilities Committee**  
**Mr. Bill Bingham, Chair**

Item 14. Major Projects Status Report .....Tom Crawford  
*Interim Chief Operating Officer, MUHA*

Item 15. Architect Selection for Approval.....Greg Weigle  
*Chief Facilities Officer, MUSC*

Mr. Greg Weigle will request approval of the proposed architectural firm for the Consolidation and Relocation of the Williamsburg Regional Hospital and Lake City Community Hospital Project.

Item 16. MUHA Facilities Procurements/Contracts for Approval.....Greg Weigle  
*Chief Facilities Officer, MUSC*

Item 17. MUSC Facilities Procurements/Contracts for Approval.....Greg Weigle  
*Chief Facilities Officer, MUSC*

Item 18. Other Committee Business .....Bill Bingham  
*Committee Chair*

**MUHA and MUSC Audit Committee  
Mr. Tom Stephenson, Chair**

Item 19. Strategic Risk Management Update .....Reece Smith  
*Director, Strategic Risk Management*

Item 20. Item removed.

Item 21. Report of the Office of Internal Audit .....Susan Barnhart  
*Director, Internal Audit*

Item 22. Other Committee Business .....Tom Stephenson  
*Committee Chair*

**Other Business for the Board of Trustees**

Item 23. Approval of Consent Agenda.....Charles Schulze  
*Chairman*

Item 24. Executive Session .....Charles Schulze  
*Chairman*

Upon proper motion and vote, the Board of Trustees may convene a closed session pursuant to SC Code Ann. §30-4-70. Although the Board will not vote on any items discussed in closed session, the Board may return to public session to vote on items discussed.

Item 25. New Business for the Board of Trustees .....Charles Schulze  
*Chairman*

Item 26. Report from the Chairman .....Charles Schulze  
*Chairman*

**MUSC Health (excluding MUSCP)**  
**Interim Financial Statements**  
**December 31, 2019**

**Medical University Hospital Authority (MUHA)**

**Statement of Revenues, Expenses and Changes in Net Assets**

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**MUSC Strategic Ventures MSV and MHI, INC**

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**Note:**

In FY2018, the internal financial statement format was changed to a FASB basis report to appropriately match the income stream of state appropriations and expenses incurred in addition to a presentation format that matches HUD and the credit market expectations.

Unaudited – For Management Use

# Medical University Hospital Authority - Consolidated

## Statement of Revenues, Expenses, and Change in Net Position

### For the 6 Month Period Ending December 31, 2019

### Modified FASB Basis

	Current Month			Fiscal Year To Date		
	Actual	Budget	% Variance	Actual	Budget	% Variance
<b>Operating Revenues:</b>						
Net Patient Service Revenues	\$ 174,720,342	\$ 165,531,914	5.55%	\$ 1,005,120,393	\$ 990,511,523	1.47%
Other Revenues	6,105,838	5,860,751	4.18%	28,644,409	36,566,148	-21.66%
State Appropriations	2,366,951	2,375,284	-0.35%	14,201,856	14,151,704	0.35%
<b>Total Operating Revenues</b>	<b>183,193,131</b>	<b>173,767,949</b>	<b>5.42%</b>	<b>1,047,966,658</b>	<b>1,041,229,375</b>	<b>0.65%</b>
<b>Operating Expenses:</b>						
Salaries Wages	50,914,336	52,292,308	-2.64%	306,816,082	309,615,448	-0.90%
Benefits	19,586,292	19,596,808	-0.05%	115,504,725	115,361,398	0.12%
Pension Expense	2,927,473	2,927,473	0.00%	17,564,838	17,564,838	0.00%
Other Postemployment Benefits	1,250,000	1,250,000	0.00%	7,500,000	7,500,000	0.00%
Purchased Services	23,933,518	25,529,513	-6.25%	146,414,123	147,673,831	-1,259,709)
Physician Services	11,026,719	10,260,954	7.46%	64,419,825	61,966,316	2,453,508
Pharmaceuticals	22,681,794	15,923,313	42.44%	113,253,636	94,196,741	19,056,895
Medical Supplies	22,919,428	19,475,338	17.68%	121,101,136	113,490,985	7,610,151
Other Supplies	5,382,239	6,106,362	-11.86%	30,384,038	35,932,589	(5,548,551)
Utilities	1,786,184	2,111,387	-15.40%	11,301,388	13,055,188	(1,753,800)
Insurance	718,199	499,529	43.78%	2,616,967	2,931,289	(314,322)
Leases	2,926,531	2,656,861	10.15%	15,919,628	15,395,941	523,687
Other	2,582,741	2,446,804	5.56%	13,625,023	14,623,820	(998,797)
Depreciation	6,277,294	7,599,469	-17.40%	38,053,319	44,317,843	(6,264,524)
Interest	2,295,315	2,983,669	(688,354)	13,675,526	17,314,076	(3,638,550)
Physician Clinic Expense	1,001,473	1,732,391	(730,918)	10,833,495	10,394,346	439,149
Corp Allocations	654,901	1,112,483	(457,582)	4,006,106	6,674,897	(2,668,792)
<b>Total Operating Expenses</b>	<b>178,864,438</b>	<b>174,504,661</b>	<b>2.50%</b>	<b>1,032,989,854</b>	<b>1,028,009,548</b>	<b>4,980,307</b>
<b>Operating Income (Loss)</b>	<b>4,328,693</b>	<b>(736,712)</b>	<b>687.57%</b>	<b>14,976,804</b>	<b>13,219,827</b>	<b>1,756,977</b>
<b>Operating Margin</b>	<b>2.36%</b>	<b>-0.42%</b>	<b>1.43%</b>	<b>1.43%</b>	<b>1.27%</b>	<b>13.29%</b>
<b>NonOperating Revenues (Expenses):</b>						
Gifts and Grants	2,800,000	-	100.00%	5,447,123	2,649,998	2,797,125
Investment Income	(41,936)	301,331	-113.92%	3,452,227	1,806,649	1,645,578
Loss on Disposal of Capital Assets	-	(30,827)	100.00%	(317,257)	(403,479)	86,222
Other NonOperating Expenses	(140)	(169,337)	99.92%	(12,357)	(651,879)	639,522
Debt Issuance Costs	(1,388,880)	-	-100.00%	(1,423,768)	-	(1,423,768)
<b>Total NonOperating Revenues (Expenses)</b>	<b>1,369,045</b>	<b>101,167</b>	<b>1253.25%</b>	<b>7,145,968</b>	<b>3,401,289</b>	<b>3,744,679</b>
<b>Income (Loss) Before NonOperating Payments to MUSC Entities</b>	<b>5,697,738</b>	<b>(635,544)</b>	<b>996.51%</b>	<b>22,122,772</b>	<b>16,621,115</b>	<b>5,501,656</b>
<b>NonOperating Payments to MUSC Entities</b>	<b>(1,252,388)</b>	<b>(1,250,000)</b>	<b>-0.19%</b>	<b>(7,455,986)</b>	<b>(7,500,000)</b>	<b>44,014</b>
<b>Change in Net Position</b>	<b>\$ 4,445,350</b>	<b>\$ (1,885,544)</b>	<b>335.76%</b>	<b>\$ 14,666,786</b>	<b>\$ 9,121,115</b>	<b>\$ 5,545,670</b>
<b>Margin</b>	<b>2.43%</b>	<b>-1.09%</b>	<b>1.40%</b>	<b>1.40%</b>	<b>0.88%</b>	<b>60.80%</b>

# Medical University Hospital Authority - Charleston Market

## Statement of Revenues, Expenses and Change in Net Position

### For the 6 Month Periods Ending December 31, 2019 and 2018

#### Modified FASB Basis

	Current Month		Comparative Period		Fiscal Year To Date		Comparative Period					
	Actual	Budget	\$ Variance	% Variance	Dec 2018	Variance	Actual	Budget	\$ Variance	% Variance	Jul-Dec FY2019	Variance
<b>Operating Revenues:</b>												
Net Patient Service Revenues	\$ 143,151,569	\$ 136,393,066	\$ 6,758,503	4.96%	\$ 122,017,188	17.32%	\$ 825,372,569	\$ 813,329,372	\$ 12,043,197	1.48%	\$ 747,593,123	10.40%
Other Revenues	5,606,806	5,718,455	(111,649)	-1.95%	3,947,182	42.05%	25,639,573	35,712,461	(10,072,888)	-28.21%	26,478,664	-3.17%
State Appropriations	2,366,951	2,375,284	(8,333)	-0.35%	1,666,666	42.02%	14,201,706	14,151,704	50,002	0.35%	10,000,000	42.02%
<b>Total Operating Revenues</b>	<b>151,125,326</b>	<b>144,486,805</b>	<b>6,638,521</b>	<b>4.59%</b>	<b>127,631,036</b>	<b>18.41%</b>	<b>865,213,848</b>	<b>863,193,537</b>	<b>2,020,311</b>	<b>0.23%</b>	<b>784,071,787</b>	<b>10.35%</b>
<b>Operating Expenses:</b>												
Salaries/Wages	40,451,727	42,925,363	(2,473,636)	-5.76%	38,293,624	5.64%	245,265,157	253,663,927	(8,398,770)	-3.31%	232,127,482	5.66%
Benefits	15,416,952	16,151,959	(735,007)	-4.55%	13,957,838	10.45%	90,567,549	94,811,928	(4,244,379)	-4.48%	83,321,981	8.70%
Pension Expense	2,927,473	2,927,473	-	0.00%	4,114,302	-28.85%	17,564,838	17,564,838	-	0.00%	24,685,812	-28.85%
Other Postemployment Benefits	1,250,000	1,250,000	-	0.00%	416,666	200.00%	7,500,000	7,500,000	-	0.00%	2,500,000	200.00%
Purchased Services	21,578,077	22,425,198	(847,121)	-3.78%	19,909,587	8.38%	129,329,803	129,109,829	219,974	0.17%	121,538,445	6.41%
Physician Services	9,271,034	9,011,134	259,900	2.88%	7,033,057	31.82%	54,947,595	54,367,462	580,133	1.07%	41,848,419	31.30%
Pharmaceuticals	20,759,971	14,542,257	6,217,714	42.76%	12,434,140	66.96%	102,016,239	85,960,459	16,055,780	18.68%	77,049,071	32.40%
Medical Supplies	19,555,906	17,892,776	1,663,130	9.29%	17,591,352	11.17%	109,351,100	103,953,552	5,397,548	5.19%	104,025,395	5.12%
Other Supplies	2,640,794	3,889,376	(1,248,582)	-32.10%	2,358,381	11.97%	17,495,601	22,577,253	(5,081,652)	-22.51%	15,630,338	11.93%
Utilities	1,229,400	1,541,796	(312,396)	-20.26%	1,062,623	15.69%	7,755,746	9,639,129	(1,883,383)	-19.54%	6,753,138	14.85%
Insurance	614,865	296,026	318,839	107.71%	600,977	2.31%	2,099,139	1,710,810	388,329	22.70%	3,516,182	-40.30%
Leases	2,419,040	2,296,243	122,797	5.35%	1,988,739	21.64%	13,184,277	13,232,236	(47,959)	-0.36%	11,913,366	10.67%
Other	1,695,004	1,726,210	(31,206)	-1.81%	1,523,668	11.24%	8,501,149	10,302,025	(1,800,876)	-17.48%	8,918,029	-4.67%
Depreciation	5,701,742	6,890,816	(1,189,074)	-17.26%	5,279,782	7.99%	34,677,838	40,344,896	(5,667,058)	-14.05%	31,772,047	9.15%
Interest	1,856,723	2,414,319	(557,596)	-23.10%	1,290,779	43.85%	10,537,336	13,690,690	(3,153,354)	-23.03%	7,433,526	41.75%
MUHA Corporate	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Operating Expenses</b>	<b>147,368,708</b>	<b>146,180,946</b>	<b>1,187,762</b>	<b>0.81%</b>	<b>127,855,515</b>	<b>15.26%</b>	<b>850,793,367</b>	<b>858,429,034</b>	<b>(7,635,667)</b>	<b>-0.89%</b>	<b>773,033,231</b>	<b>10.06%</b>
<b>Operating Income (Loss)</b>	<b>3,756,618</b>	<b>(1,694,141)</b>	<b>5,450,759</b>	<b>321.74%</b>	<b>(224,479)</b>	<b>1773.48%</b>	<b>14,420,481</b>	<b>4,764,503</b>	<b>9,655,978</b>	<b>202.66%</b>	<b>11,038,556</b>	<b>30.64%</b>
<b>Operating Margin</b>	<b>2.49%</b>	<b>-1.17%</b>	<b>-</b>	<b>-0.18%</b>	<b>-</b>	<b>-</b>	<b>1.67%</b>	<b>0.55%</b>	<b>-</b>	<b>1.41%</b>	<b>-</b>	<b>-</b>
<b>NonOperating Revenues (Expenses):</b>												
Gifts and Grants	2,800,000	-	2,800,000	100.00%	-	100.00%	5,447,123	2,649,998	2,797,125	105.55%	2,119,030	157.06%
Investment Income	(53,895)	302,767	(356,662)	-117.80%	1,657,080	-103.25%	2,823,349	1,815,265	1,008,084	55.53%	1,815,264	55.53%
Loss on Disposal of Capital Assets	-	(30,827)	30,827	100.00%	(30,827)	100.00%	(317,257)	(403,479)	86,222	21.37%	(403,478)	21.37%
Other NonOperating Expenses	-	(156,161)	156,161	100.00%	(88,098)	100.00%	-	(572,826)	572,826	100.00%	(154,313)	100.00%
Debt Issuance Costs	(88,649)	-	(88,649)	-100.00%	-	-100.00%	(123,537)	-	(123,537)	-100.00%	(296,235)	58.30%
<b>Total NonOperating Revenues (Expenses)</b>	<b>2,657,456</b>	<b>115,779</b>	<b>2,541,677</b>	<b>2195.28%</b>	<b>1,538,155</b>	<b>72.77%</b>	<b>7,829,678</b>	<b>3,488,958</b>	<b>4,340,720</b>	<b>124.41%</b>	<b>3,080,268</b>	<b>154.19%</b>
<b>Income (Loss) Before NonOperating Payments to MUSC Entities</b>	<b>6,414,074</b>	<b>(1,578,362)</b>	<b>7,992,436</b>	<b>506.38%</b>	<b>1,313,676</b>	<b>388.25%</b>	<b>22,250,159</b>	<b>8,253,461</b>	<b>13,996,698</b>	<b>169.59%</b>	<b>14,118,824</b>	<b>57.59%</b>
<b>NonOperating Payments to MUSC Entities</b>	<b>(1,252,388)</b>	<b>(1,250,000)</b>	<b>(2,388)</b>	<b>-0.19%</b>	<b>(1,135,533)</b>	<b>-10.29%</b>	<b>(7,455,986)</b>	<b>(7,500,000)</b>	<b>44,014</b>	<b>0.59%</b>	<b>(6,813,201)</b>	<b>-9.43%</b>
<b>Change in Net Position</b>	<b>\$ 5,161,686</b>	<b>\$ (2,828,362)</b>	<b>\$ 7,990,048</b>	<b>282.50%</b>	<b>178,143</b>	<b>2797.50%</b>	<b>14,794,173</b>	<b>\$ 753,461</b>	<b>\$ 14,040,712</b>	<b>1863.50%</b>	<b>\$ 7,305,623</b>	<b>102.50%</b>

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY – Charleston Market**  
**Notes to the Interim Financial Statements**

Statement of Revenues, Expenses, and Changes in Net Assets: YTD December 31, 2019 (Unaudited) and 2018 (Audited)  
*Actuals Compared to Budget*

The Authority’s December 2019 operating income was **above** budget by \$9,655,978 on a modified FASB basis. The roll-forward comparison below displays the major drivers of this favorable variance.

	<u>Budget</u> YTD Dec 2019		<u>Actual</u> YTD Dec 2019
<b>Operating Income</b>	<b>\$ 4,764,503</b>		<b>\$ 14,420,481</b>
<b>Revenue</b> \$2.0 million total favorable variance			
		Favorable (Unfavorable)	
Adjusted Discharges		3,087,275	
Inpatient Surgeries		(4,735,126)	
Outpatient Surgeries		(763,392)	
Transplant Procedures		5,218,184	
Case Mix Index	2.03	(3,021,061)	2.00
Retail Pharmacy		15,064,855	
Other Revenue		(10,072,888)	
<b>Expenses</b> \$7.6 million total favorable variance			
		(Favorable) Unfavorable	
	<u>FTE/AOB CMI</u>		<u>FTE/AOB CMI</u>
FTE per AOB CMI Adjusted	3.02	2,245,353	3.07
Salaries and Benefits rate variance		(14,888,502)	
Medical Supplies and Other Supplies (explained by volume)		1,539,270	
Medical Supplies and Other Supplies (not explained by volume)		3,858,278	
Pharmaceuticals (explained by volume)		8,594,122	
Pharmaceuticals (not explained by volume)		7,461,658	
Physician Services		580,133	
Purchased Services		219,974	
Depreciation		(5,667,058)	
Interest		(3,153,354)	
Utilities, Insurance and Leases		(8,425,541)	

Revenue Explanation: December year-to-date adjusted discharges were above budget by 0.6%. However, inpatient surgeries, outpatient surgeries, transplant procedures, and Case Mix Index were over (under) budget by (2%), (1.3%), 18%, and (1.7%), respectively. Retail pharmacy revenues are favorable by \$15.1 million. Other Revenue is below budget mainly due to a timing delay of information furnished to bill the 340B program. It is anticipated to be recouped by March 2020. Charity care and bad debt expenses were \$2.6 million favorable to budget.



**MEDICAL UNIVERSITY HOSPITAL AUTHORITY – Charleston Market**  
**Notes to the Interim Financial Statements**

Expense Explanation: FTE per Adjusted Occupied Bed – Case Mix Adjusted was unfavorable to budget by 1.4%, which equates to 51 FTEs or \$2.3 million. The salary rate variance is \$14.9 million driven largely by the delayed opening of Shawn Jenkins.

Medical Supplies, not explained by volume, were \$3.8 million over budget year-to-date. \$671K of this variance relates to start-up expenses for Shawn Jenkins Children’s Hospital. The favorable activity and declining length of stay would be expected to drive a decrease in supply consumption.

Pharmaceuticals are over budget for the month and year, mainly due to growth in retail pharmacy. Retail pharmacy revenues, net of expenses, exceeded budget by \$4.2 million on a year-to-date basis.

Purchased Services were under budget for the month and over budget year-to-date primarily driven by operational efficiencies budgeted and not yet occurring.

The delay in Shawn Jenkins is an economic loss in delayed revenue and patients being cared for by MUSC. From a budget perspective, the delay is currently creating favorable budget impacts for interest, depreciation, and utilities.

Utilities, Insurance, Leases and Other were favorable mainly due to lower utilities and employee travel expense than anticipated.

**Unusual and non-recurring items impacting current month earnings:** None noted through December YTD.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY – Charleston Market**  
**Notes to the Interim Financial Statements**

Statement of Revenues, Expenses, and Changes in Net Assets: YTD December 31, 2019 (Unaudited) and 2018 (Audited)  
*Actuals Compared to Prior Year*

The Authority’s December 2019 operating income was above the prior year by \$3,381,925 on a modified FASB basis. The roll-forward comparison below displays the major drivers of this favorable variance.

	<u>Actual</u> <u>YTD Dec 2018</u>		<u>Actual</u> <u>YTD Dec 2019</u>
<b>Operating Income</b>	<b>\$ 11,038,556</b>		<b>\$ 14,420,481</b>
<b>Revenue</b> \$81.1 million total favorable variance			
Adjusted Discharges		Favorable (Unfavorable)	
Inpatient Surgeries		39,592,553	
Outpatient Surgeries		9,216,708	
Transplant Procedures		3,012,900	
Case Mix Index	2.00	1,688,236	2.00
Annual Price Increase		-	
Retail Pharmacy		3,054,951	
Other Revenue		33,748,284	
		(839,091)	
<b>Expenses</b> \$77.8 million total unfavorable variance			
FTE per AOB CMI Adjusted	<u>FTE/AOB CMI</u> 2.97	(Favorable) Unfavorable	<u>FTE/AOB CMI</u> 3.07
Salaries and Benefits rate variance		5,395,620	
Pension Expense		14,987,622.76	
Other Post-Employment Benefits		(7,120,974)	
Pharmaceuticals		5,000,000	
Medical Supplies		24,967,168	
Physician Services		5,325,705	
Purchased Services		13,099,176	
Depreciation		7,791,358	
Interest		2,905,791	
Utilities, Insurance, Leases, Other Supplies		3,103,810	
		2,304,859	

Revenue Explanation: Adjusted discharges were above prior year by 8.5%. However, inpatient surgeries, outpatient surgeries, transplant procedures, and Case Mix Index were over (under) prior year by 4.2%, 6.2%, 5.1%, and 0%,

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY – Charleston Market**  
**Notes to the Interim Financial Statements continued**

**respectively. Our annual price increase for fiscal year 2020 is estimated to have impacted this time period by \$3.1 million. Retail pharmacy revenues are favorable by \$33.7 million on a year-to-date basis.**

Expense Explanation: Our FTE per Adjusted Occupied Bed – Case Mix Adjusted increased from the prior year by 3.3%, which equates to 122 FTEs more or \$5.4 million.

Pension expense decreased \$7.1 million and other post-employment benefits increased \$5.0 million from the prior year.

Medical supplies exceeded the prior year by \$5.3 million.

Pharmaceuticals exceeded the prior year by \$25 million, mainly due to growth in retail pharmacy. Retail pharmacy revenues, net of expenses, exceeded the prior year by \$14.7 million on a year-to-date basis.

Physician services and Purchased services combined were over prior year by \$20.9 million, mainly due to higher College of Medicine support.

# Medical University Hospital Authority - Florence Market Consolidated

## Statement of Revenues, Expenses and Change in Net Position

For the 6 Month Period Ending December 31, 2019

### Modified FASB Basis

	Current Month			Fiscal Year to Date			
	Actual	Budget	% Variance	Actual	Budget	% Variance	
Operating Revenues:							
Net Patient Service Revenue	\$ 21,967,341	\$ 18,859,226	3,108,115	16.48%	\$ 120,080,916	\$ 5,052,351	4.39%
Other Revenue	266,806	102,816	163,989	159.50%	1,494,218	877,411	142.25%
<b>Total Operating Revenues</b>	<b>22,234,147</b>	<b>18,962,042</b>	<b>3,272,104</b>	<b>17.26%</b>	<b>121,575,134</b>	<b>5,929,762</b>	<b>5.13%</b>
Operating Expenses:							
Salaries Wages	6,666,287	5,831,889	834,398	14.31%	38,985,791	34,898,652	11.71%
Benefits	2,726,894	2,108,693	618,201	29.32%	15,696,176	12,570,962	24.86%
Purchased Services	1,409,896	1,965,365	(555,469)	-28.26%	11,725,119	11,834,359	(109,240)
Physician Services	1,010,621	605,168	405,454	67.00%	5,146,522	3,630,940	1,515,582
Pharmaceuticals	1,725,416	1,143,641	581,775	50.87%	9,919,705	6,785,466	3,134,239
Medical Supplies	2,213,906	998,904	1,215,002	121.63%	6,400,566	6,072,227	328,340
Other Supplies	2,531,832	1,789,451	742,381	41.49%	10,806,013	10,826,160	(20,147)
Utilities	376,729	371,465	5,264	1.42%	2,356,634	2,227,304	129,330
Insurance	77,547	179,337	(101,790)	-56.76%	363,108	1,075,480	(712,372)
Leases	334,447	177,866	156,580	88.03%	1,667,301	1,067,198	600,103
Depreciation	270,676	421,065	(150,389)	-35.72%	1,600,732	2,199,316	(598,583)
Interest	351,745	364,023	(12,279)	-3.37%	2,347,695	2,316,673	31,022
Other	504,366	465,748	38,618	8.29%	3,039,090	2,792,723	246,367
Physician Clinic Expense	716,745	1,301,440	(584,695)	-44.93%	7,527,275	7,808,640	(281,366)
Corp Allocations	436,947	791,224	(354,276)	-44.78%	2,786,978	4,747,342	(1,960,364)
<b>Total Operating Expenses</b>	<b>21,354,055</b>	<b>18,515,280</b>	<b>2,838,775</b>	<b>15.33%</b>	<b>120,368,704</b>	<b>110,853,441</b>	<b>9,515,263</b>
<b>Operating Income (Loss)</b>	<b>880,091</b>	<b>446,762</b>	<b>433,329</b>	<b>96.99%</b>	<b>1,206,430</b>	<b>4,791,931</b>	<b>(3,585,501)</b>
<b>Operating Margin</b>	<b>3.96%</b>	<b>2.36%</b>	<b>0.99%</b>	<b>4.14%</b>			
Non Operating Revenues (Expenses):							
Gifts and Grants							
Investment Income	8,614	-	8,614	100.00%	429,363	429,363	100.00%
Other NonOperating Expenses	-	(4,691)	4,691	100.00%	(2,028)	(28,149)	26,120
Debt Issuance Costs	(811,077)	-	(811,077)	-100.00%	(811,077)	-	(811,077)
<b>Total Non Operating Revenues (Expenses)</b>	<b>(802,463)</b>	<b>(4,691)</b>	<b>(797,772)</b>	<b>-17004.92%</b>	<b>(383,743)</b>	<b>(28,149)</b>	<b>(355,594)</b>
<b>Change in Net Position</b>	<b>\$ 77,628</b>	<b>\$ 442,071</b>	<b>\$ (364,442)</b>	<b>-82.44%</b>	<b>\$ 822,687</b>	<b>\$ 4,763,782</b>	<b>\$ (3,941,095)</b>
<b>Margin</b>	<b>0.35%</b>	<b>2.33%</b>	<b>0.68%</b>	<b>4.12%</b>			

Unaudited - For Management Use

# Medical University Hospital Authority - Florence Market Notes to the Interim Financial Statements

## Statement of Revenues, Expenses, and Changes in Net Assets: YTD December 31, 2019 (Unaudited) Actuals Compared to Budget

The Florence Division YTD December 2019 operating income was **below** budget by \$3,585,501 on a FASB basis. The rollforward comparison below displays the major drivers of this variance.

	<u>Budget</u> YTD Dec 2019		<u>Actual</u> YTD Dec 2019
<b>Operating Income</b>	<b>\$ 4,791,931</b>		<b>\$ 1,206,430</b>
		Favorable (Unfavorable)	
<b>Revenue</b> \$5.9 million total favorable variance			
Adjusted Discharges		1,625,789	
Inpatient Surgeries		1,756,483	
Outpatient Surgeries		(709,464)	
Case Mix Index	1.44	2,331,943	1.50
Deliveries		47,600	
Other Revenue		877,411	
		(Favorable) Unfavorable	
<b>Expenses</b> \$9.5 million total unfavorable variance			
	<u>FTE/AOB CMI</u>		<u>FTE/AOB CMI</u>
FTE per AOB CMI Adjusted	2.25	5,201,006	1.96
Salaries rate variance		372,587	
Benefits rate variance		1,638,761	
Pharmaceuticals (explained by volume)		796,495	
Pharmaceuticals (not explained by volume)		2,268,886	
Medical and Other Supplies (explained by volume)		712,774	
Medical and Other Supplies (not explained by volume)		(404,584)	
Physician Services (including MUSCP)		1,234,216	
Purchased Services		(109,240)	
Depreciation		(598,583)	
Utilities, Insurance, Leases, Other		(1,678,747)	

**Revenue Explanation:** December year-to-date net patient service revenue is favorable to budget by 4.39% driven by increased volumes in the market with Admissions favorable by 1,136 and Surgeries favorable by 220. Other revenues are favorable to budget due to rental revenue for Florence and Upper Payment Limit Medicaid revenue for the Mullins Nursing Home.

## Medical University Hospital Authority - Florence Market Notes to the Interim Financial Statements continued

Expense Explanation: FTE per AOB CMI adjusted was favorable. Florence and Marion, hospitals only, are 114 FTE's above budget for the six month period, due to the increased volume. Additionally, there is a wage rate variance increasing the amount paid to be higher than expected.

Benefits are higher than expected and currently being evaluated for improvement opportunities.

Pharmaceuticals expense is trending favorably related to volume. For Florence, Chemotherapy volume has increased 27% compared to prior year volumes. Florence will become 340B eligible in February 2020.

Medical and Other supplies overages to budget are primarily driven by the Cath lab and Operating Room additional volume.

Hospital based physician services exceeded expectations driven by a change in coverage for the hospitalist contract of \$32K for the current month and \$166K year to date. In addition, the increased surgical volume leads to additional anesthesia coverage exceeding budget by \$436K at Florence.

Purchased Services is favorable to budget by \$109K.

Physician clinic expense is favorable to budget by \$281K.

Utilities are unfavorable to budget by \$129K due to increased consumption for the summer months versus an even budget spread. Leases are unfavorable by \$600K primarily at Florence due to increased rentals of patient beds and equipment due to the increased volume.

**Unusual and non-recurring items impacting current month earnings:** RHN transitioned to Epic effective 8/16/2019 and is continuing to identify operational opportunities for improvement and areas where revenue has been affected due to changing processes and methodologies.

# Medical University Hospital Authority - Lancaster Market Consolidated (including Edgewater Surgery Center)

## Statement of Revenues, Expenses, and Change in Net Position

For the 6 Month Period Ending December 31, 2019

### Modified FASB Basis

	Current Month			Fiscal Year to Date		
	Actual	Budget	% Variance	Actual	Budget	% Variance
Operating Revenues:						
Net Patient Service Revenue	\$ 9,601,432	\$ 10,279,622	-6.60%	\$ 59,666,908	\$ 62,153,586	-4.00%
Other Revenue	518,406	51,073	915.02%	2,134,740	260,466	719.58%
<b>Total Operating Revenues</b>	<b>10,119,838</b>	<b>10,330,696</b>	<b>-2.04%</b>	<b>61,801,649</b>	<b>62,414,052</b>	<b>-0.98%</b>
Operating Expenses:						
Salaries Wages	3,587,031	3,535,056	1.47%	21,744,294	21,052,869	3.28%
Benefits	1,388,554	1,336,156	3.92%	8,938,570	7,978,507	12.03%
Purchased Services	1,208,728	1,138,951	6.13%	6,482,471	6,729,643	-3.67%
Physician Services	745,064	644,652	15.58%	4,325,708	3,967,915	9.02%
Pharmaceuticals	196,407	237,415	(41.008)	1,317,692	1,450,816	-9.18%
Medical Supplies	1,149,616	583,657	96.97%	5,349,470	3,465,206	54.38%
Other Supplies	209,612	427,535	(217.923)	2,082,424	2,529,177	-17.66%
Utilities	180,055	198,126	(18.071)	1,189,008	1,188,755	0.02%
Insurance	25,787	24,166	6.70%	154,720	144,999	6.70%
Leases	173,045	182,751	(9.706)	1,068,050	1,096,507	-2.60%
Depreciation	304,876	287,588	17.288	1,774,749	1,773,632	0.06%
Interest	86,847	205,326	(118.479)	790,493	1,306,713	-39.51%
Other	383,371	254,845	128.525	2,084,785	1,529,072	36.34%
Physician Clinic Expense	284,728	430,951	(146.223)	3,306,220	2,585,706	27.87%
Corp Allocations	217,953	321,259	(103.306)	1,219,128	(708,427)	-36.75%
<b>Total Operating Expenses</b>	<b>10,141,673</b>	<b>9,808,435</b>	<b>3.40%</b>	<b>61,827,781</b>	<b>58,727,073</b>	<b>5.28%</b>
<b>Operating Income (Loss)</b>	<b>(21,835)</b>	<b>522,261</b>	<b>-104.18%</b>	<b>(26,132)</b>	<b>3,686,980</b>	<b>(3,713,112)</b>
<b>Operating Margin</b>	<b>-0.22%</b>	<b>5.06%</b>	<b>-0.04%</b>	<b>-0.04%</b>	<b>5.91%</b>	<b>-100.71%</b>
Non Operating Revenues (Expenses):						
Gifts and Grants	-	-	0.00%	-	-	0.00%
Investment Income	3,345	(1,436)	4.781	199,515	(8,616)	2415.53%
Other NonOperating Expenses	(140)	(8,484)	8.344	(10,329)	(50,905)	79.71%
Debt Issuance Costs	(489,152)	-	(489,152)	(489,152)	(489,152)	-100.00%
<b>Total Non Operating Revenues (Expenses)</b>	<b>(485,947)</b>	<b>(9,920)</b>	<b>(476.027)</b>	<b>(299,967)</b>	<b>(59,521)</b>	<b>-403.97%</b>
<b>Change in Net Position</b>	<b>\$ (507,782)</b>	<b>\$ 512,340</b>	<b>\$(1,020,122)</b>	<b>\$ (326,099)</b>	<b>\$ (3,953,558)</b>	<b>-108.99%</b>
Margin	-5.02%	4.96%	-0.53%	-0.53%	5.81%	-108.99%

\*The Edgewater Surgery Center is included from this Consolidated Statement of Revenues, Expenses and Change in Net Position

Unaudited - For Management Use

# Medical University Hospital Authority – Lancaster Market (including Edgewater Surgery Center) Notes to the Interim Financial Statements

## Statement of Revenues, Expenses, and Changes in Net Assets: YTD December 31, 2019 (Unaudited)

### Actuals Compared to Budget

The Lancaster Division YTD December 2019 operating income was **below** budget by \$4,013,112 on a modified FASB basis. The rollforward comparison below displays the major drivers of this variance.

	<u>Budget</u> <u>YTD December 2019</u>		<u>Actual</u> <u>YTD December 2019</u>
<b>Operating Income</b>	<b>\$ 3,686,980</b>		<b>\$ (26,132)</b>
<b>Revenue</b> \$612 thousand total unfavorable variance		Favorable (Unfavorable)	
Adjusted Discharges		(1,856,231)	
Inpatient Surgeries		(139,332)	
Outpatient Surgeries		(778,800)	
Case Mix Index	1.25	199,608	1.26
Other Revenue		1,874,274	
<b>Expenses</b> \$3 million total unfavorable variance		(Favorable) Unfavorable	
	<u>FTE/AOB CMI</u>		<u>FTE/AOB CMI</u>
FTE per AOB CMI Adjusted	2.55	358,125	2.60
Salaries rate variance		333,299	
Benefits rate variance		960,063	
Pharmaceuticals (explained by volume)		(108,892)	
Pharmaceuticals (not explained by volume)		(24,232)	
Medical Supplies and Other Supplies (explained by volume)		(449,912)	
Medical Supplies and Other Supplies (not explained by volume)		1,887,423	
Physician Services		1,078,307	
Purchased Services		(247,173)	
Depreciation		1,117	
Utilities, Insurance, Leases, Other Expenses		(687,418)	

**Revenue Explanation:** December year-to-date net patient revenue is unfavorable by 4.0%. Adjusted discharges were unfavorable to budget by (7.5%). Inpatient surgeries and outpatient surgeries were unfavorable to budget by (1.73%) and (7.19%) respectively. Other Revenue is favorable \$1.9 million mainly due to Upper Payment Limit Medicaid amounts of \$1.0 million and revenues from the Ambulatory Surgery Center.



## **Medical University Hospital Authority - Lancaster Market Notes to the Interim Financial Statements continued**

Expense Explanation: FTE per AOB was unfavorable by \$0.4 million. Additionally, there is a wage rate variance increasing the amount paid higher than expected.

Benefits are higher than expected and currently being evaluated for improvement opportunities.

Medical and other supplies are unfavorable by \$1.4 million mainly due to improved surgery volume and acuity at Chester (orthopedic and vascular surgery) and a significant increase in wound care supply usage.

Physician Services are unfavorable by \$1.1 million, mainly due to the unfavorable physician clinic expense variance of \$721 thousand. Utilities, Insurance, Leases and Other are favorable by \$0.7 million mainly due to lower corporate allocations expenses to date and interest expense.

**Unusual and Non-recurring items impacting current month earnings:** RHN transitioned to Epic effective 08/16/2019 and is continuing to identify operational opportunities for improvement and areas where revenue has been affected due to changing processes and methodologies.

## **Statements of Net Position**

**Medical University Hospital Authority - Consolidated**  
**Statements of Net Position**  
**December 31, 2019 and June 30, 2019**

<b>Assets and Deferred Outflows</b>	<b>At 12/31/2019 (unaudited)</b>	<b>FYE 06/30/2019 (audited)</b>
<b>Current Assets:</b>		
Cash and Cash Equivalents	\$ 315,479,406	\$ 420,133,751
Cash Restricted for Capital Projects and Major Programs	11,901,241	30,307,132
Investments Restricted for Capital Projects and Major Programs	40,036,614	40,100,590
Patient Accounts Receivable, Net of Allowance for Uncollectible	297,701,137	283,090,231
Accounts of approximately \$159,800,000 and \$113,300,000		
Due from Related Parties	1,991,383	-
Due from Third-Party Payors	6,916,426	16,611,442
Due from Joint Ventures and Partnerships	844,443	2,278,192
Due from Joint Ventures and Partnerships - Restricted	-	2,938,815
Other Current Assets	99,899,064	80,212,895
<b>Total Current Assets</b>	<b>\$ 774,769,714</b>	<b>\$ 875,673,048</b>
Investments Held by Trustees Under Indenture Agreements	\$ 57,296,409	\$ 56,822,214
Investments in Joint Ventures and Partnerships	1,356,791	1,356,791
Note Receivable	4,933,983	4,933,983
Other Non-Current Assets	6,597,121	7,030,205
Capital Assets, Net	986,182,478	958,201,972
<b>Total Assets</b>	<b>\$ 1,831,136,496</b>	<b>\$ 1,904,018,213</b>
Deferred Outflows	\$ 184,469,867	\$ 186,372,139
<b>Total Assets and Deferred Outflows</b>	<b>\$ 2,015,606,363</b>	<b>\$ 2,090,390,352</b>
 <b>Liabilities, Deferred Inflows and Net Position</b>		
<b>Current Liabilities:</b>		
Current Installments of Long-Term Debt	\$ 30,460,764	\$ 26,042,560
Current Installments of Capital Lease Obligations	5,601,114	5,706,396
Current Installments of Notes Payable	1,483,182	1,890,331
Short-Term Debt	55,000,000	120,000,000
Due to Related Parties	712,273	5,803,020
Accounts Payable	83,425,434	150,819,942
Accrued Payroll, Withholdings and Benefits	88,542,055	98,552,784
Other Accrued Expenses	19,393,750	20,334,212
Unearned Revenue	3,709,893	-
<b>Total Current Liabilities</b>	<b>\$ 288,328,465</b>	<b>\$ 429,149,245</b>
Long-Term Debt	\$ 706,301,151	\$ 678,593,541
Capital Lease Obligations	68,833,971	69,488,434
Notes Payable	3,493,197	4,241,177
Net Pension Liability	812,175,696	794,610,858
Net OPEB Liability	684,057,370	676,557,370
<b>Total Liabilities</b>	<b>\$ 2,563,189,850</b>	<b>\$ 2,652,640,625</b>
Deferred Inflows	\$ 61,030,931	\$ 61,030,931
<b>Total Liabilities and Deferred Inflows</b>	<b>\$ 2,624,220,781</b>	<b>\$ 2,713,671,556</b>
<b>Net Position:</b>		
Net Investment in Capital Assets	\$ 175,248,622	\$ 119,771,430
Restricted		
Under Indenture Agreements	57,296,409	56,822,214
Expendable for:		
Capital Projects	11,235,017	13,292,166
Major Programs	38,501,132	29,285,639
Unrestricted (deficit)	(890,895,598)	(842,452,653)
<b>Total Net Position</b>	<b>\$ (608,614,418)</b>	<b>\$ (623,281,204)</b>
<b>Total Liabilities, Deferred Inflows and Net Position</b>	<b>\$ 2,015,606,363</b>	<b>\$ 2,090,390,352</b>

Unaudited - For Management Use

# Medical University Hospital Authority - Charleston Market

## Statements of Net Position

December 31, 2019 and June 30, 2019

Assets and Deferred Outflows	At 12/31/2019 (unaudited)	At 6/30/2019 (audited)
<b>Current Assets:</b>		
Cash and Cash Equivalents	\$ 305,676,358	\$ 355,507,358
Cash Restricted for Capital Projects and Major Programs	11,901,241	30,307,132
Investments Restricted for Capital Projects and Major Programs	40,036,614	40,100,590
Patient Accounts Receivable, Net of Allowance for Uncollectible Accounts of approximately \$63,600,000 and \$63,800,000	231,947,510	224,393,311
Due from Related Parties	1,991,383	-
Due from Third-Party Payors	5,197,761	16,621,844
Due from Joint Ventures and Partnerships	436,961	1,799,497
Due from Joint Ventures and Partnerships - Restricted	-	2,938,815
Start-up Investment in RHN	39,484,939	-
Other Current Assets	<u>76,840,162</u>	<u>60,807,305</u>
<b>Total Current Assets</b>	<b>\$ 713,512,929</b>	<b>\$ 732,475,852</b>
Investments Held by Trustees Under Indenture Agreements	\$ 57,296,409	\$ 56,822,214
Investments in Joint Ventures and Partnerships	1,356,791	1,356,791
Note Receivable	4,933,983	4,933,983
Other Non-Current Assets	6,597,121	7,030,205
Capital Assets, Net	<u>839,496,119</u>	<u>809,285,673</u>
<b>Total Assets</b>	<b>\$ 1,623,193,352</b>	<b>\$ 1,611,904,718</b>
<b>Deferred Outflows</b>	<b>\$ 178,846,298</b>	<b>\$ 180,748,570</b>
<b>Total Assets and Deferred Outflows</b>	<b>\$ 1,802,039,650</b>	<b>\$ 1,792,653,288</b>
 <b>Liabilities, Deferred Inflows and Net Position</b>		
<b>Current Liabilities:</b>		
Current Installments of Long-Term Debt	\$ 27,293,424	\$ 26,042,560
Current Installments of Capital Lease Obligations	5,453,459	5,575,746
Current Installments of Notes Payable	1,483,182	1,890,331
Due to Related Parties	-	5,804,059
Accounts Payable	77,080,001	117,786,198
Accrued Payroll, Withholdings and Benefits	67,549,199	77,283,796
Other Accrued Expenses	17,624,439	18,531,208
Unearned Revenue	<u>3,709,893</u>	<u>-</u>
<b>Total Current Liabilities</b>	<b>\$ 200,193,597</b>	<b>\$ 252,913,898</b>
Long-Term Debt	\$ 582,642,326	\$ 559,059,823
Capital Lease Obligations	59,097,540	59,684,411
Notes Payable	3,493,197	4,241,177
Net Pension Liability	812,175,696	794,610,858
Net OPEB Liability	<u>684,057,370</u>	<u>676,557,370</u>
<b>Total Liabilities</b>	<b>\$ 2,341,659,726</b>	<b>\$ 2,347,067,537</b>
<b>Deferred Inflows</b>	<b>\$ 61,030,931</b>	<b>\$ 61,030,931</b>
<b>Total Liabilities and Deferred Inflows</b>	<b>\$ 2,402,690,657</b>	<b>\$ 2,408,098,468</b>
<b>Net Position:</b>		
Net Investment in Capital Assets Restricted	\$ 165,272,514	\$ 116,486,540
Under Indenture Agreements	57,296,409	56,822,214
Expendable for:		
Capital Projects	11,235,017	13,292,166
Major Programs	38,501,132	29,285,639
Unrestricted (deficit)	<u>(872,956,079)</u>	<u>(831,331,739)</u>
<b>Total Net Position</b>	<b>\$ (600,651,007)</b>	<b>\$ (615,445,180)</b>
<b>Total Liabilities, Deferred Inflows and Net Position</b>	<b>\$ 1,802,039,650</b>	<b>\$ 1,792,653,288</b>

Unaudited - For Management Use

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY – Charleston Market**  
**Balance Sheet: As of 12/31/19 and 6/30/19**

Cash and Cash Equivalents

Cash and Cash Equivalents decreased by \$68.3 million from June 30, 2019 primarily driven by a decrease resulting in the reallocation of \$33.0 million to the RHN, \$39.5 million of RHN start-up expenses and an increase of \$18.5 million to fund West Campus. December included a third payroll reducing cash by month end by \$16 million. Favorable impacts were \$5.8 million of innovation funds and \$3.2 million of affiliate payments.

Net Accounts Receivable

Net patient accounts receivable increased \$7.6 million from June 30, 2019. Net accounts receivable days decreased to 52 days in December 2019 compared to June 2019's result of 53 days.

Other Current Assets

Other current assets increased \$16.0 million from June 30, 2019, mainly due to increases related to prepaid payroll insurance and license tax.

Other Accrued Expenses

Other accrued expenses decreased by \$0.9 from June 30, 2019.

Long Term Debt

As of December 2019, Current Installments of Long-Term Debt relates to HUD debt for ART and the Central Energy Plant. Current Installments of Notes Payable relate to the note payable for the Sabin St. energy plant. A table of outstanding balances by major issuance is listed below:

	11/30/2019 Balance
CEP	\$ 34,978,690
ART	261,539,756
SJCH	271,011,370
Edgewater	6,559,035
Nexton and CSC	35,846,899
Sabin Street	4,976,379
Capital Leases	64,550,999
	<u>\$ 679,463,128</u>

Pension and Other Post Employment Benefit (OPEB) Liabilities

As of December 31, 2019, the net pension liability increased by \$17.6 million from June 30, 2019.

As of December 31, 2019, the net other post-employment benefit liability increased \$7.5 million from June 30, 2019.

Unearned Revenues

Unearned Revenues increased by \$3.7 million from June 30, 2019 primarily due to quarterly DSH payments and State Appropriations.

**Medical University Hospital Authority - RHN Consolidated**  
**Statements of Net Position**  
**December 31, 2019 and June 30, 2019**

<b>Assets and Deferred Outflows</b>	<b>At 12/31/2019 (unaudited)</b>	<b>At 6/30/2019 (audited)</b>
Current Assets:		
Cash and Cash Equivalents	\$ 9,803,048	\$ 64,626,393
Patient Accounts Receivable, Net of Allowance for Uncollectible Accounts of approximately \$96,200,000 and \$49,500,000	65,753,627	58,696,920
Due from Related Parties	-	-
Due from Third-Party Payors	1,718,665	(10,402)
Due from Joint Ventures and Partnerships	407,482	478,695
Other Current Assets	<u>23,058,902</u>	<u>19,405,590</u>
Total Current Assets	\$ 100,741,724	\$ 143,197,196
Capital Assets, Net	<u>\$ 146,686,359</u>	<u>\$ 148,916,299</u>
Total Assets	\$ 247,428,083	\$ 292,113,495
Deferred Outflows	<u>\$ 5,623,569</u>	<u>\$ 5,623,569</u>
<b>Total Assets and Deferred Outflows</b>	<u><u>\$ 253,051,652</u></u>	<u><u>\$ 297,737,064</u></u>
<b>Liabilities, Deferred Inflows and Net Position</b>		
Current Liabilities:		
Current Installments of Long-Term Debt	\$ 3,167,340	
Current Installments of Capital Lease Obligations	\$ 147,655	\$ 130,650
Short-Term Debt	55,000,000	120,000,000
Due to Related Parties	712,273	(1,039)
Accounts Payable	6,345,433	33,033,744
Accrued Payroll, Withholdings and Benefits	20,992,856	21,268,988
Start-up Investment in RHN	39,484,939	-
Other Accrued Expenses	<u>1,769,311</u>	<u>1,803,004</u>
Total Current Liabilities	\$ 127,619,807	\$ 176,235,347
Long-Term Debt	\$ 123,658,825	\$ 119,533,718
Capital Lease Obligations	<u>9,736,431</u>	<u>9,804,023</u>
Total Liabilities	\$ 261,015,063	\$ 305,573,088
<b>Total Liabilities and Deferred Inflows</b>	<u><u>\$ 261,015,063</u></u>	<u><u>\$ 305,573,088</u></u>
Net Position:		
Net Investment in Capital Assets	\$ 9,976,108	\$ 3,284,890
Restricted		
Under Indenture Agreements	-	-
Expendable for:		
Capital Projects	-	-
Major Programs	-	-
Unrestricted (deficit)	<u>(17,939,519)</u>	<u>(11,120,914)</u>
Total Net Position	\$ (7,963,411)	\$ (7,836,024)
<b>Total Liabilities, Deferred Inflows and Net Position</b>	<u><u>\$ 253,051,652</u></u>	<u><u>\$ 297,737,064</u></u>

Unaudited - For Management Use

**Medical University Hospital Authority - Regional Health Network Consolidated  
Balance Sheet:  
As of 12/31/2019 and 6/30/2019**

Cash and Cash Equivalents

Cash and Cash Equivalents decreased by approximately \$54.8 million primarily due to the payoff of Revenue Anticipation Notes B and C for \$35 million and \$30 million, respectively.

Net Accounts Receivable

Net patient account receivable increased by \$7.1 million. On August 16, 2019, the regional hospitals converted to EPIC. The legacy accounts receivable was transferred to Parathon for collection and follow-up.

Other Current Assets

Other current assets increased by \$3.6 million, mainly due to prepayments for insurance and mortgage insurance premiums on the loan refinancing (see Long-Term debt note below).

Current Liabilities

Current liabilities decreased by \$48.3 million, mainly due to the payoff of \$65 million of Revenue Anticipation Notes noted in the cash section above.

Long-Term Debt

Long-term debt increased by \$4.1 million in December. On December 12, 2019, the bridge loan used for the acquisition of the four regional hospitals was refinanced through HUD. The total loan amount was \$133,385,200 bearing an interest rate of 3.0%, which is lower than the bridge loan's interest rate of 3.21%. The loan is fully amortized over a 25 year term.

Unaudited – For Management Use

# **MUHA FASB to GASB CONSOLIDATED**



# Medical University Hospital Authority - Consolidated

## Statement of Revenues, Expenses, and Change in Net Position

### For the 6 Month Period Ending December 31, 2019

### Modified FASB Basis

#### Crosswalk from FASB to GASB

	FASB		
	Actual	Fiscal Year To Date Budget	Variance
Operating Revenues:			
Net Patient Service Revenues	1,005,120,393	990,511,523	1.47%
Other Revenues	28,644,409	36,566,148	-21.66%
<b>State Appropriations</b>	<b>14,201,856</b>	<b>14,151,704</b>	<b>0.35%</b>
Total Operating Revenues	1,047,966,658	1,041,229,375	0.65%

	GASB		
	Actual	Fiscal Year To Date Budget	Variance
Operating Revenues:			
Net Patient Service Revenues	1,005,120,393	990,511,523	1.47%
Other Revenues	28,644,409	36,566,148	-21.66%
Total Operating Revenues	1,033,764,802	1,027,077,671	0.65%

Operating Expenses:			
Salaries/Wages	306,816,082	309,615,448	-0.90%
Benefits	115,504,725	115,361,398	0.12%
Pension Expense	17,564,838	17,564,838	0.00%
Other Postemployment Benefits	7,500,000	7,500,000	0.00%
Purchased Services	146,414,123	147,673,831	-0.85%
Physician Services	64,419,825	61,966,316	3.96%
Pharmaceuticals	113,253,636	94,196,741	20.23%
Medical Supplies	121,101,136	113,490,985	6.71%
Other Supplies	30,384,038	35,932,589	-15.44%
Utilities	11,301,388	13,055,188	-13.43%
Insurance	2,616,967	2,931,289	-10.72%
Leases	15,919,628	15,395,941	3.40%
Other	13,625,023	14,623,820	-6.83%
Depreciation	38,053,319	44,317,843	-14.14%
<b>Interest</b>	<b>13,675,526</b>	<b>17,314,076</b>	<b>-21.01%</b>
Physician Clinic Expense	10,833,495	10,394,346	4.22%
MUHA Corporate	4,006,106	6,674,897	-39.98%
Total Operating Expenses	1,032,989,854	1,028,009,548	0.48%
Operating Income (Loss)	14,976,804	13,219,827	13.29%
Operating Margin	1.43%	1.27%	1.27%

Operating Expenses:			
Salaries/Wages	306,816,082	309,615,448	-0.90%
Benefits	115,504,725	115,361,398	0.12%
Pension Expense	17,564,838	17,564,838	0.00%
Other Postemployment Benefits	7,500,000	7,500,000	0.00%
Purchased Services	146,414,123	147,673,831	-0.85%
Physician Services	64,419,825	61,966,316	3.96%
Pharmaceuticals	113,253,636	94,196,741	20.23%
Medical Supplies	121,101,136	113,490,985	6.71%
Other Supplies	30,384,038	35,932,589	-15.44%
Utilities	11,301,388	13,055,188	-13.43%
Insurance	2,616,967	2,931,289	-10.72%
Leases	15,919,628	15,395,941	3.40%
Other	13,625,023	14,623,820	-6.83%
Depreciation	38,053,319	44,317,843	-14.14%
Physician Clinic Expense	10,833,495	10,394,346	4.22%
MUHA Corporate	4,006,106	6,674,897	-39.98%
Total Operating Expenses	1,019,314,329	1,010,695,470	0.85%
Operating Income (Loss)	14,450,473	16,382,201	11.79%
Operating Margin	1.40%	1.60%	1.60%

Total Operating Expenses	1,032,989,854	1,028,009,548	0.48%
Operating Income (Loss)	14,976,804	13,219,827	13.29%
Operating Margin	1.43%	1.27%	1.27%
NonOperating Revenues (Expenses):			
Gifts and Grants	5,447,123	2,649,998	105.55%
Investment Income	3,452,227	1,806,649	91.08%
Loss on Disposal of Capital Assets	(317,257)	(403,479)	21.37%
Other NonOperating Expenses	(12,357)	(651,879)	98.10%
Debt Issuance Costs	(1,423,768)	-	-100.00%
Total NonOperating Revenues (Expenses)	7,145,968	3,401,289	110.10%
Income (Loss) Before NonOperating Payments to MUSC Entities	22,122,772	16,621,115	33.10%
NonOperating Payments to MUSC Entities	\$ (7,455,986)	\$ (7,500,000)	0.59%
Change in Net Position	14,666,786	9,121,115	60.80%
Margin	1.40%	0.88%	0.88%

Total Operating Expenses	1,019,314,329	1,010,695,470	0.85%
Operating Income (Loss)	14,450,473	16,382,201	11.79%
Operating Margin	1.40%	1.60%	1.60%
NonOperating Revenues (Expenses):			
<b>State Appropriations</b>	<b>14,201,856</b>	<b>14,151,704</b>	<b>0.35%</b>
Gifts and Grants	5,447,123	2,649,998	105.55%
Investment Income	3,452,227	1,806,649	91.08%
<b>Interest Expense</b>	<b>(13,675,526)</b>	<b>(17,314,076)</b>	<b>-21.01%</b>
Loss on Disposal of Capital Assets	(317,257)	(403,479)	21.37%
Other NonOperating Expenses	(12,357)	(651,879)	98.10%
Debt Issuance Costs	(1,423,768)	-	-100.00%
Total NonOperating Revenues (Expenses)	7,672,298	238,917	3111.28%
Income (Loss) Before NonOperating Payments to MUSC Entities	22,122,771	16,621,118	33.10%
NonOperating Payments to MUSC Entities	\$ (7,455,986)	\$ (7,500,000)	0.59%
Change in Net Position	14,666,786	9,121,115	60.80%
Margin	1.42%	0.89%	0.89%

**MUSC Strategic Ventures and MSV Health, Inc.**

**MUSC Strategic Ventures and MSV Health, Inc. - Consolidated**  
**Statement of Revenues, Expenses and Changes in Net Position**  
**For the Six-Month Period Ending December 31, 2019**  
**Modified FASB Basis**

	Current Month			Fiscal Year to Date		
	Actual	Budget	% Variance	Actual	Budget	% Variance
<b>Revenues</b>						
Net Clinical Service Revenue	\$ 1,536,052	\$ 846,786	81.4%	\$ 7,281,360	\$ 4,686,001	55.4%
Interest income	171,367	262,141	-34.6%	1,047,287	1,572,848	-33.4%
Investment income	48,585	122,739	-60.4%	220,990	736,434	-70.0%
Management income	156,904	131,706	19.1%	568,794	790,235	-28.0%
Reimbursement from East Cooper	(446)	18,388	-100.0%	(7,509)	110,088	-100.0%
Other revenue		40	-1214.2%		240	-3228.8%
<b>Total revenues</b>	<b>1,912,462</b>	<b>1,381,801</b>	<b>38.4%</b>	<b>9,110,922</b>	<b>7,895,846</b>	<b>15.4%</b>
<b>Expenses</b>						
Salaries & Benefits	7,544	98,799	-92.4%	483,856	592,796	-18.4%
Contractual Services	476,918	453,515	5.2%	2,704,060	2,613,965	3.4%
Pharmaceutical	20,205	11,504	75.6%	124,268	62,237	99.7%
Medical Supplies	542,558	219,975	146.6%	2,457,187	1,200,352	104.7%
Other supplies	9,189	126,861	-92.8%	102,772	686,543	-85.0%
Accounting & legal	42,334	19,583	116.2%	85,082	117,500	-27.6%
Insurance	9,156	20,062	-54.4%	76,684	120,373	-36.3%
Equipment Lease	86,667	700	85,967	109,899	4,200	2516.6%
Rent	6,335	18,335	-65.4%	31,673	110,007	-71.2%
Utilities	6,887	10,108	-31.9%	70,377	60,648	16.0%
Taxes & Interest Expense	32,895	126,598	-74.0%	520,255	759,585	-31.5%
Depreciation	27,015	122,684	-78.0%	159,047	736,103	-78.4%
Other operating expenses	13,302	41,302	-67.8%	197,325	247,757	-20.4%
<b>Total expenses</b>	<b>1,281,005</b>	<b>1,270,025</b>	<b>0.9%</b>	<b>7,122,487</b>	<b>7,312,065</b>	<b>-2.6%</b>
<b>Operating Income (Loss)</b>	<b>631,458</b>	<b>111,776</b>	<b>464.9%</b>	<b>1,988,436</b>	<b>583,781</b>	<b>240.6%</b>
(Gain to MUHA)/ Loss from MUHA	(27,566)	22,658	-222%	(24,770)	135,949	-118%
Minority Interest Representation	(265,277)	(16,824)	1477%	(651,218)	(18,573)	3406%
Edgewater Interest transfer to MUHA	(35,863)	11,594	-409%	(623,972)	23,586	-2745%
<b>Change in Net Position</b>	<b>\$ 302,752</b>	<b>\$ 129,203</b>	<b>134.3%</b>	<b>\$ 688,477</b>	<b>\$ 724,743</b>	<b>-5.0%</b>

\* Edgewater ASC is included in this view of the Statement of Revenues, Expenses, and Changes in Net Position. MSV's majority interest is reflected as a transfer to MUHA.

# MUSC Strategic Ventures and MSV Health, Inc. Consolidated Notes to the Interim Financial Statements

Statement of Revenues, Expenses, and Changes in Net Assets: YTD December 31, 2019 (Unaudited)

*Actuals Compared to Budget*

MSV's December 2019 operating income was **above** budget by \$1.4 million on a modified FASB basis. The roll-forward comparison below displays the major drivers of this favorable variance.

	<u>Budget</u> YTD Dec 2019	<u>Actual</u> YTD Dec 2019
<b>Operating Income</b>	<b>\$ 583,781</b>	<b>\$ 1,988,436</b>
<b>Revenue</b> \$1,215,076 total favorable variance		
Clinical Services		\$ 2,595,358
Interest Income		(525,561)
Investment Income		(515,443)
Management Income		(221,441)
Reimbursement from East Cooper		(110,088)
Other Revenue		(7,749)
<b>Expenses</b> \$189,579 total favorable variance		
Salaries and Benefits		\$ (108,940)
Pharmaceuticals		62,031
Medical supplies		1,256,835
Other supplies		(583,771)
Insurance		(43,688)
Equipment Lease		105,699
Depreciation		(577,056)
Other expenses		(300,688)

**Revenue Explanation:** December year-to-date clinical revenue was above budget by 55.4%. Edgewater Ambulatory Surgery Center (ASC)'s year-to-date surgical volume is 532 surgeries above budget. Investment Income was below budget by 70% due to the Bayada Health at Home joint venture remaining unprofitable. Management income was below budget by 28% due to changes in employee leasing services after July 1, 2019.

**Expense Explanation:** Salaries and benefits for East Cooper Radiology management services are under budget by 18.4%. Pharmaceuticals and medical supplies are over budget through December 31, 2019 due to the increased volume at the ASC. Taxes and interest and other supplies are under budget by 31.5% and 85% respectively, due to timing differences.

**Unusual and non-recurring items impacting current month earnings:** None noted through December YTD.

Unaudited – For Management Use

# MUSC Strategic Ventures and MSV Health, Inc. Consolidated Notes to the Interim Financial Statements

Statement of Revenues, Expenses, and Changes in Net Assets: YTD December 31, 2019 (Unaudited) and 2018 (Audited)

Actuals Compared to *Prior Year*

MSV's December 2019 operating income was **above** the prior year by \$2.1 million on a modified FASB basis. The roll-forward comparison below displays the major drivers of this favorable variance.

	Actual YTD Dec 2018	Actual YTD Dec 2019
<b>Operating Income</b>	<b>\$ (139,006)</b>	<b>\$ 1,988,436</b>
<b>Revenue</b> \$8.1 million total favorable variance		
Clinical Services		\$ 7,281,360
Interest Income		889,531
Investment Income		522,244
Management Income		(218,201)
Reimbursement from East Cooper		(190,531)
Other Revenue		(140,951)
<b>Expenses</b> \$6 million total unfavorable variance		
Salaries and Benefits		\$ (286,116)
Contractual Services		2,704,060
Taxes and Interest Expense		520,255
Accounting and Legal Expense		84,961
Pharmaceuticals		124,268
Medical Supplies		2,457,187
Depreciation		159,047
Other expenses		252,349

**Revenue Explanation:** Clinical Services exceeded the prior year by \$7.2 million due to the addition of the Edgewater ASC. Interest income increased 564% due to MSV earning interest on the Summey Medical Pavilion capital lease to MUHA. As a result, the rental income decreased 100% due to the lease classification as capital lease instead of an operating lease. Reimbursement from East Cooper decreased 100% due to profitable services, resulting in the East Cooper subsidy payments not being required.

**Expense Explanation:** Salaries and benefits exceeded the prior year by \$483,856, because of the consolidation of East Cooper Radiology and Carolina Orthotics. Contractual Services increased by 351% due to the addition of Edgewater ASC. Medical supplies and pharmaceuticals exceeded the prior year by \$124,268 and \$2,457,187 due to the addition of Edgewater ASC.

Unaudited – For Management Use

**MUSC Strategic Ventures and MSV Health, Inc. - Consolidated**  
**Statement of Net Position**  
**December 31, 2019 and November 30, 2019**

ASSETS	<u>December 2019</u>	<u>November 2019</u>
Current assets:		
Operating cash	\$ 5,187,027	\$ 6,092,073
Cash - Strategic Reserves	3,789,367	3,789,367
BB&T - Project Fund	1,699,227	1,699,199
Patient Receivables, Net	1,532,842	1,328,421
Prepays and other current assets	67,315	76,383
Inventory	463,078	458,998
Due from Related Parties	2,641,950	2,201,350
Accounts Receivable	<u>48,821</u>	<u>48,821</u>
Total current assets	<u>15,429,628</u>	<u>15,694,613</u>
Noncurrent assets:		
Land	871,642	871,642
Buildings, Net of Accum Depreciation	3,750,661	3,762,934
Equipment, Net of Accum Depreciation	378,366	389,242
Capital Equipment	41,075	42,987
Construction in Progress	2,352,881	2,562,308
Investment in Capital Lease	46,146,680	46,256,664
Investment in Joint Ventures	3,196,336	2,951,751
Deferred outflow	679,428	682,062
Other non current assets	<u>250</u>	<u>250</u>
Total assets	<u>\$ 72,846,948</u>	<u>\$ 73,214,453</u>
LIABILITIES		
Current liabilities:		
Accounts Payable	982,776	1,345,994
Prepaid Rent	4,545,914	4,565,095
Due to Related Parties	3,869,835	3,364,308
Patient Refunds	(13,769)	(62,784)
Note Payable	-	1,170,534
Other current liabilities	7,021	7,591
Lease Obligation Payable	42,478	42,478
Current Portion of Bonds Payable	<u>900,000</u>	<u>900,000</u>
Total current liabilities	<u>10,334,255</u>	<u>11,333,216</u>
Noncurrent liabilities		
Long-term note payable to related party	5,716,966	5,716,966
Bond payable	<u>44,655,000</u>	<u>44,655,000</u>
Total liabilities	<u>60,706,221</u>	<u>61,705,182</u>
NET POSITION		
Strategic Reserves	3,789,367	3,789,367
Non-controlling interest	651,218	385,942
Unrestricted	<u>7,700,142</u>	<u>7,333,962</u>
Total net position	<u>12,140,727</u>	<u>11,509,271</u>
Total Liabilities and Net Position	<u>\$ 72,846,948</u>	<u>\$ 73,214,453</u>

\* Edgewater ASC is included in this view of the Statement of Net Position.

Unaudited - For Management Use

## **MUSC Strategic Ventures and MSV Health, Inc. Consolidated Notes to the Interim Financial Statements**

Statement of Net Position: As of 12/31/2019 and 11/30/2019

### Current Assets

Cash and Cash Equivalents decreased by \$905,046 from November 30, 2019, due to Edgewater reducing outstanding notes payables. Net patient accounts receivable increased \$204,421.

Due from related parties increased \$440,600 mainly due to providing management services.

### Noncurrent Assets

Investments in Capital Lease Receivable decreased by \$109,984 for the payment from MUHA on the Summey Medical Pavilion.

Buildings and Equipment decreased by \$23,149 due to depreciation and amortization.

### Current Liabilities

Accounts Payable decreased by \$363,218 due to Edgewater reducing outstanding accounts payable balances.

Due to related parties increased by \$505,527 due to MSV employee leasing agreements and Edgewater ASC management agreements with MUHA.

Notes Payable decreased by \$1,170,534 due to Edgewater ASC payment of the outstanding First Citizens note.

### Long Term Debt

Long-term notes payable to related parties includes debt due to MUHA by MSV for the purchase of the Edgewater ASC (\$782,046) and debt due to MUHA by the Edgewater ASC for the extinguishment of debt on the date of purchase (\$4.9 million).

MSV has \$46 million in JEDA revenue bonds for the construction of the Summey Medical Pavilion. Principal payments are secured by the lease payments due from MUHA. The first principal payment was made in October for \$445,000.

**FACILITIES  
HOSPITAL AUTHORITY  
NEW LEASE  
FOR APPROVAL**

**FEBRUARY 14, 2020**

DESCRIPTION OF LEASE: This lease agreement is for 2,000 square feet of clinical space located at 270 Coleman Boulevard in Mt. Pleasant. The purpose of this lease is to provide space for MUSC Health Solutions providing new patient care services for depression, anxiety and PTSD. The cost per rentable square foot is \$28.47 which includes a base rent of \$23.00 per square foot and \$5.47 square foot for common area maintenance (CAM). The monthly rental rate shall be \$4,745.00, resulting in an annual lease amount of \$56,940.00. The base rent shall increase 3% annually and the annual CAM increase is estimated at 4%.

NEW LEASE AGREEMENT   X    
RENEWAL LEASE AGREEMENT     

LANDLORD: Newmans Own Realty LLC

LANDLORD CONTACT: Strategic Asset Management, LLC, Harris Myers

TENANT NAME AND CONTACT: MUSC Health Solutions

SOURCE OF FUNDS: General Operating Funds

LEASE TERMS:

TERM: Three (3) years [3/1/2020 – 2/28/2023]

AMOUNT PER SQUARE FOOT: \$28.47

TOTAL ANNUALIZED LEASE AMOUNT

Year 1	\$56,940.00
Year 2	\$58,757.60
Year 3	\$60,634.10

TOTAL AMOUNT OF LEASE TERM: \$176,331.70

EXTENDED TERM(S): Two (2) terms, three (3) years each

Renewal Year 1	\$62,098.38	Renewal Year 4	\$68,236.85
Renewal Year 2	\$64,079.66	Renewal Year 5	\$70,417.06
Renewal Year 3	\$66,125.12	Renewal Year 6	\$72,668.01

TOTAL AMOUNT INCLUDING EXTENDED TERMS: \$579,956.79

OPERATING COSTS:

FULL SERVICE     

NET   X



**FACILITIES  
HOSPITAL AUTHORITY  
NEW LEASE FOR APPROVAL  
FEBRUARY 14, 2020**

DESCRIPTION OF LEASE: This lease agreement is for 10,800 square feet of office space located at 2 South Park Circle for the purpose of co-locating all Human Resources departments across the MUSC Enterprise. This lease also includes space for Integrated Orientation and Educational Support. MUHA and MUSC Physicians Human Resources will vacate their current leased space which expires in 2020.

The cost per rentable square foot is \$21.77 which includes a base rent of \$14.30 per square foot and \$7.47 square foot for operating costs. The monthly rental rate shall be \$19,593.00, resulting in an annual lease amount of \$235,116.00. The base rent shall increase annually according to CPI no less than 1% and not more than 2.5% and the operating costs shall increase based on actual expenses not to exceed 4% annually.

The total rentable square footage of the master lease agreement is 10,800. Due to the occupancy intentions there may be sublease agreements among MUSC entities; MUSC, UMA and/or CFC. The square foot assignment may fluctuate over the term due to internal department moves resulting in sublease amendments to reflect space updates throughout the lease term.

NEW LEASE AGREEMENT   X    
RENEWAL LEASE AGREEMENT   \_\_\_  

LANDLORD: JEMA II LLC

LANDLORD CONTACT: CBRE South Carolina, Aimee Glover

TENANT NAME AND CONTACT: University HR, Stewart Mixon, UMA HR, Michelle Wiles, Hospital HR, Darrick Paul

SOURCE OF FUNDS: General Operating Funds

LEASE TERMS:

TERM: Five (5) months and nine (9) years: [6/1/2020 – 10/17/2029]

AMOUNT PER SQUARE FOOT: \$21.77

TOTAL ANNUALIZED LEASE AMOUNT: \$235,116.00

5 Months	\$97,965.00	Year 5	\$272,889.37
Year 1	\$242,204.04	Year 6	\$281,183.93
Year 2	\$249,517.69	Year 7	\$289,744.74
Year 3	\$257,064.52	Year 8	\$298,580.82
Year 4	\$264,852.37	Year 9	\$307,701.50

TOTAL AMOUNT OF LEASE TERM: \$2,561,703.98

EXTENDED TERM(S): To be negotiated

OPERATING COSTS:

FULL SERVICE   X  

NET   \_\_\_

**FACILITIES  
HOSPITAL AUTHORITY  
LANCASTER MEDICAL CENTER  
NEW LEASE  
FOR APPROVAL**

**FEBRUARY 14, 2020**

DESCRIPTION OF LEASE: This lease agreement is for 7,654 square feet of clinical space located at 1370 West Meeting Street in Lancaster. The purpose of this lease is to provide space for the Lancaster Women's Center. The estimated cost per rentable square foot is \$22.06. The monthly rental rate shall be \$14,070.60, resulting in an annual lease amount of \$168,847.24. The estimated annual rent increase is 3%.

NEW LEASE AGREEMENT   X    
RENEWAL LEASE AGREEMENT     

LANDLORD: Tiedt Properties LLC

LANDLORD CONTACT: Judy Tiedt, Manager

TENANT NAME AND CONTACT: Lancaster Medical Center, Richard Warrin, Chief Operating Officer

SOURCE OF FUNDS: MUSC Regional Health Network - Lancaster

**LEASE TERMS:**

TERM: Five (5) years [3/1/2020 – 2/28/2023]

AMOUNT PER SQUARE FOOT: \$22.06

**TOTAL ANNUALIZED LEASE AMOUNT**

Year 1	\$168,847.24
Year 2	\$173,912.66
Year 3	\$179,130.04
Year 4	\$184,503.94
Year 5	\$190,039.06

**TOTAL AMOUNT OF LEASE TERM: \$896,432.93**

**EXTENDED TERM(S): Two (2) terms, five (5) years each**

Renewal Year 1	\$195,740.23	Renewal Year 6	\$226,916.57
Renewal Year 2	\$201,612.43	Renewal Year 7	\$233,724.07
Renewal Year 3	\$207,660.81	Renewal Year 8	\$240,735.79
Renewal Year 4	\$213,890.63	Renewal Year 9	\$247,957.86
Renewal Year 5	\$220,307.35	Renewal Year 10	\$255,396.60

**TOTAL AMOUNT INCLUDING EXTENDED TERMS: \$3,140,375.28**

**OPERATING COSTS:**

FULL SERVICE   X  

NET

**FACILITIES  
ACADEMIC  
LEASE RENEWAL  
FOR APPROVAL**

**FEBRUARY 14, 2020**

DESCRIPTION OF LEASE: This lease agreement is for 5,542 square feet of clinical space located at 29C Lienbach Drive in Charleston. The purpose of this lease is to continue to provide space for Psychiatry's Center for Drug and Alcohol Program (CDAP) and the Community Psychiatry Clinic. The cost per rentable square foot is \$21.00 which includes a base rent, property taxes, property insurance and common area maintenance (CAM). The monthly rental rate shall be \$9,698.50, resulting in an annual lease amount of \$116,382.00. The rent shall increase 2% annually.

NEW LEASE AGREEMENT \_\_\_\_\_  
RENEWAL LEASE AGREEMENT  X

LANDLORD: Brilliant-Estes Associates

LANDLORD CONTACT: John Hassell, Property Manager

TENANT NAME AND CONTACT: CDAP & Community Psychiatry Clinic, Rebekah Shinta

SOURCE OF FUNDS: Department of Psychiatry, Forensic Contractual Services

**LEASE TERMS:**

TERM: Five (5) years [8/1/2020 – 7/31/2025]

AMOUNT PER SQUARE FOOT: \$21.00

**TOTAL ANNUALIZED LEASE AMOUNT**

Year 1	\$116,382.00
Year 2	\$118,709.64
Year 3	\$121,083.83
Year 4	\$123,505.51
Year 5	\$125,975.62

**TOTAL AMOUNT OF LEASE TERM: \$605,656.60**

EXTENDED TERM(S): To be negotiated

**OPERATING COSTS:**

FULL SERVICE  X  [Modified – Tenant pays utilities, janitorial and interior maintenance]

NET \_\_\_\_\_

**MEDICAL UNIVERSITY OF SOUTH CAROLINA (MUSC)  
REGULAR AGENDA**

Board of Trustees Meeting  
February 14, 2020  
101 Colcock Hall

**Members of the Board of Trustees**

Mr. Charles W. Schulze, Chairman	Dr. Richard M. Christian, Jr.
Dr. James Lemon, Vice-Chairman	Dr. Paul T. Davis
Ms. Terri R. Barnes	Dr. Donald R. Johnson II
The Honorable James A. Battle, Jr.	Ms. Barbara Johnson-Williams
Mr. William H. Bingham, Sr.	Dr. G. Murrell Smith, Sr.
Dr. W. Melvin Brown III	Mr. Michael E. Stavrinakis
Dr. Henry F. Butehorn III	Thomas L. Stephenson, Esq.
Dr. C. Guy Castles III	Dr. Bartlett J. Witherspoon, Jr.

**Trustees Emeriti**

Mrs. Margaret M. Addison	Mr. Allan E. Stalvey
Dr. Stanley C. Baker, Jr.	Dr. Charles B. Thomas, Jr.
Dr. Thomas C. Rowland, Jr.	Dr. James E. Wiseman, Jr.

- Item 1. Call to Order .....Charles Schulze  
*Chairman*
- Item 2. Roll Call..... Jane Scutt  
*Assistant Board Secretary*
- Item 3. Date of Next Meeting – April 3, 2020..... Jane Scutt  
*Assistant Board Secretary*
- Item 4. Approval of Minutes .....Charles Schulze  
*Chairman*

Approval of the minutes of the Medical University Hospital Authority (MUHA) and the Medical University of South Carolina (MUSC) Board of Trustees regular meeting of December 13, 2019, and the MUHA and MUSC Facilities Subcommittee meeting of January 28, 2020, will be requested.

**Recommendations and Informational Report of the President  
Dr. David Cole**

- Item 5. General Informational Report of the President.....Dr. David Cole  
*President*

Item 6. Other Business ..... Dr. David Cole  
*President*

**Research and Institutional Advancement Committee**  
**Ms. Terri Barnes, Chair**

Item 7. Development Report ..... Linda Cox  
*Interim Vice President for Development & Alumni Affairs*

Item 8. Research Report ..... Dr. Kathleen Brady  
*Vice President for Research*

Item 9. Foundation for Research Development Report ..... Michael Rusnak  
*Executive Director, MUSC Foundation for Research Development*

Item 10. Other Committee Business ..... Terri Barnes  
*Committee Chair*

**Education, Faculty & Student Affairs Committee**  
**Ms. Barbara Johnson-Williams, Chair**

Item 11. Provost Report ..... Dr. Lisa Saladin  
*Executive Vice President for Academic Affairs and Provost*

Item 12. Ph.D. in Nursing Program Modification Proposal for Approval ..... Dr. Lisa Saladin  
*Executive Vice President for Academic Affairs and Provost*

Item 13. Other Committee Business ..... Barbara Johnson-Williams  
*Committee Chair*

**Finance and Administration Committee**  
**Mr. Jim Battle, Chair**

Item 14. MUSC Financial Report ..... Patrick Wamsley  
*Chief Financial Officer, MUSC*

Item 15. MUSC Physicians Financial Report ..... Eva Greenwood  
*Chief Financial Officer, MUSC Physicians*

Item 16. College Financial Report ..... Lisa Montgomery  
*Executive Vice President for Finance and Operations*

Item 17. Diversity & Inclusion Update ..... Anton Gunn  
*Chief Diversity Officer, MUHA*

Item 18. Other Committee Business ..... Jim Battle  
*Committee Chair*

## **Other Business for the Board of Trustees**

Item 19. Item removed.

Item 20. Revised Board Travel Policy for Approval .....Charles Schulze  
*Chairman*

Item 21. Approval of Consent Agenda.....Charles Schulze  
*Chairman*

Item 22. Executive Session .....Charles Schulze  
*Chairman*

Upon proper motion and vote, the Board of Trustees may convene a closed session pursuant to SC Code Ann. §30-4-70. Although the Board will not vote on any items discussed in closed session, the Board may return to public session to vote on items discussed.

Item 23. New Business for the Board of Trustees .....Charles Schulze  
*Chairman*

Item 24. Report from the Chairman .....Charles Schulze  
*Chairman*

## **OFFICE OF DEVELOPMENT AND ALUMNI AFFAIRS REPORT**

### **February 14, 2020**

As of January 24, we have successfully secured over \$ 71,500,000 in new gifts and pledges compared to \$25,650,783 at this time last year. Our annual goal is \$63,143,000. I am pleased to report new gifts and pledges received since the last meeting.

### **MUSC SHAWN JENKINS CHILDREN'S HOSPITAL**

- We received the following pledge payments to the MUSC Shawn Jenkin's Children's Hospital Building Fund:
  - \$2.5 million from Shawn Jenkins
  - \$200,000 from Dan and Vickie Sullivan
  - \$50,000 from Ruth and Bill Baker
  - \$20,000 from Michael Dolberg
  - \$20,000 from Hank and Sandra Cheves
  - \$20,000 from Buddy Thompson
  
- Other gifts received include:
  - \$45,000 from Abby's Friends for pediatric endocrinology
  - \$35,196 from the McShane Family Foundation for the McShane Family Endowment for Pediatric Oncology
  - \$25,000 from Truluck Construction, Inc.
  - \$25,000 from Sammy Sparrow for the Cecilia Hope Sparrow Endowment for Pediatric Cardiology
  - \$20,000 from the River Oaks Foundation for the pediatric palliative care program
  - \$20,000 from Cathy and Jim Newsome for the Darby Children's Research Institute
  
- In November, the 16<sup>th</sup> annual Bulls Bay Golf Tournament was held and raised \$402,000.
  
- On December 5-6, the "Cares for Kids Radiothon" broadcast on iHeart Media Channel's WEZL and Y102.5 stations raised \$194,718.
  
- To close out the year, the annual Blue Dogs concert raised over \$70,950 with a six-year total of \$389,262 for pediatric oncology research.

### **DEPARTMENT OF OTOLARYNGOLOGY**

- Mr. Lynn Lyall made a gift of \$40,000 to support head and neck research.

### **NEUROSCIENCES DEPARTMENT**

- Mr. Thomas Conklin contributed \$50,000 through the Mary Langham Charitable Trust to facilitate Alzheimer's research, specifically targeted toward biomarker research conducted by Dr. Anya Benitez.
- Mr. and Mrs. Charles and Dianne Barmore gave \$50,000 to the Murray Center for Parkinson's Research.
- Mr. Thomas Little donated \$10,000 to continue research and clinical trials within the Murray Center for Parkinson's Research.

## **DEPARTMENT OF SURGERY**

- Grateful transplant patient Vincent Martucci and his wife, Arlene Petty, made a \$1 million planned gift in support of the MUSC Living Donor Institute.
- General and Cardiothoracic Surgery alumnus Dr. James Zellner made a \$25,000 gift to the Fred A Crawford Endowed Chair in CT Surgery.
- Nick Canter, father of transplant patient and local chef Matt Canter, made a \$10,000 contribution to the MUSC Living Donor Institute.
- Grateful patient Bob Richards and his wife, Kathy, named MUSC's Living Donor Institute in their wills.

## **DEPARTMENT OF MEDICINE**

- Board of Visitors members Drs. Usah Lilavivat and Pusadee Suchinda made a \$20,000 pledge through the Carolina Diabetes & Kidney Foundation for the purchase of equipment for nephrology research.
- Faculty member Dr. Stanley Hoffman gave \$10,000 to the Hoffman Research Fund (Rheumatology).  
Jeffrey Kalinsky (Jeffrey Fashion Cares) gave \$18,000 to the Richard M. Silver, M.D. Endowed Chair (Rheumatology).
- Earle Rowland gave \$25,000 to the Richard Silver M.D. Endowed Chair and \$176,027 to the Richard Silver M.D. Scleroderma Research Fund.
- David Savula and Michael Savula each gave \$50,000 to the Dave Savula Endowment (Pulmonary).

## **MUSC STORM EYE INSTITUTE**

- South Carolina Lions Clubs matched \$52,069 in gifts provided by their individual members, for a total contribution of \$104,138 in support of the SC Lions Eye Research Fund.
- The J. Tylee Wilson Family Foundation gave \$50,000 to the Anna Francis Wilson Fellowship in Pediatric Ophthalmology.
- Mrs. Sarah Meyer gave \$30,000 to be used at the discretion of Storm Eye Institute's chairman.
- Mr. William Hewitt gave \$29,867 to the Laura M. and William B. Hewitt Endowed Chair in Ophthalmology.
- Charles and Ashley Truluck gave \$25,000 to the Ashley and Charles Truluck Family Fellowship in Pediatric Ophthalmology.
- Ruth and William Baker gave \$10,000 to the general fund at Storm Eye Institute.
- The John Cheatham Medical Foundation gave \$10,000 to Storm Eye Institute's International Center of Ophthalmology.

## **MUSC HEALTH HEART & VASCULAR CENTER**

- Ms. Natalia Castillo made a \$100,000 planned gift commitment to the MUSC Health Heart & Vascular Center.
- Dr. and Mrs. Dennis A. Feinberg (Sharon) made a \$10,000 gift to the MUSC Health Heart & Vascular Center.
- Mr. and Mrs. O. Ralph Edwards (Nancy) made a \$10,000 gift with a \$10,000 company match to the MUSC Health Heart & Vascular Center.



- Mr. and Mrs. Howard B. Sherman (Leigh) made a \$20,000 commitment to the MUSC Health Heart & Vascular Center in support of the Davis Walker Heart Fund.

### **UNIVERSITY HOSPITAL**

- Mr. and Mrs. Douglas A. Hinson (Barbie) made a \$75,000 gift in support of the MUSC Arts in Healing Program.

### **MUSC HOLLINGS CANCER CENTER**

- A \$40,000,000 anonymous planned gift was made in support of the Discovery & Innovation Fund.
- The Abney Foundation gave \$250,000 in support of The Abney Scholars Program,
- The Donaldson Foundation made a gift of \$100,000 in support of pediatric oncology clinical trials.
- Pledge the Pink gave \$75,000 in support of breast cancer research.
- Linda Floyd made a \$75,000 planned gift in support of the Discovery & Innovation Fund.
- Ben and Penn Hagood made a \$50,000 pledge in support of the Stuart BMT Clinic.
- The Williams-Brice-Edwards Charitable Trust made a \$50,000 gift in support of mobile health.
- An event called “The Point Is” raised \$47,179 in support of mobile health.
- Additional gifts made:
  - \$25,000 pledge from Jonathan Altman in support of the Stuart BMT Clinic
  - \$25,000 from Chris and Debbie Swain in support of breast cancer research
  - \$25,000 from Dr. and Mrs. William Creasman in support of the Creasman Chair
  - \$18,500 from Piggly Wiggly in support of pediatric oncology clinical trials
  - \$15,000 from Elizabeth and Neil Sherman (\$12,500 for the Stuart BMT Clinic and \$2,500 for a fundraiser called “Everyday Everest”)
  - \$10,000 from Renee Levow in support of the Discovery & Innovation Fund
  - \$10,000 from Charles Coker/Sonoco in support of the Discovery & Innovation Fund

### **COLLEGE OF HEALTH PROFESSIONS**

- The college welcomed its new director of development, Jeff Verver, on January 6. Since 2017, Jeff has been the director of development for Emory University, Woodruff Health Sciences Center in Atlanta, Georgia. Before his role at Emory, he was the director of development for the College of Engineering and Computing at the University of South Carolina for over five years.

### **COLLEGE OF MEDICINE**

- College of Medicine alumni contributed \$293,411 to the Alumni Loyalty Fund in 2019. Special thanks go out to Dr. Jim Lindley (COM '84) who chaired last year's campaign.
- Dr. Bob Wilson (COM '73) and his wife, Teresa, contributed \$100,000 through The Sargent Foundation to establish a new endowed scholarship in their names. They also made a \$42,000 unrestricted gift to the College of Medicine.
- Former MUSC Foundation board member, Kelley O'Quinn, made a stock gift valued at \$108,000 in support of the MUSC C.A.R.E.S. Clinic.

- Dr. Arthur Lesesne (COM '65) made a gift of \$50,000 to the COM Class of 1965 Scholarship Fund.
- Dr. Ronald Wade (COM '70) contributed \$25,000 to the COM Alumni Loyalty Fund.
- The South Carolina Academy of Dermatology contributed \$25,000 to the Department of Dermatology Teaching and Education Fund.
- Dr. Joseph Flowers (COM '61) made a gift of \$15,000 to an endowed scholarship he previously established in his name.

### **JAMES B. EDWARDS COLLEGE OF DENTAL MEDICINE**

- The Blue Cross/Blue Shield Foundation of South Carolina committed a five-year award of \$1.19 million to the college to fund the grant requested by Dr. Amy Martin, chair of Stomatology and director of the Division of Oral Health, for her project “Improving Oral Health Outcomes through Integrated Care: Co-Location of Dental Hygienists in Primary Care.” The program aims to increase access to preventive dental care by piloting the co-location of dental hygienists in rural health clinics in the Pee Dee region.
- The South Carolina Dental Association contributed more than \$20,000 to its SCDA Endowment Chair Fund.
- Dr. and Mrs. Strother Murdoch (Class of 1979) transferred an additional \$14,000 donation to the Murdoch Family Endowed Scholarship from their IRA Fund.
- Under the leadership of Dr. M. Victoria Tatum, the Class of 1990 established the Class of 1990 Endowed Scholarship with a \$50,000 goal.
- The SC Academy of Pediatric Dentistry has pledged \$50,000 to endow a faculty support fund for the pediatric dentistry program.

### **COLLEGE OF PHARMACY**

- In December the college secured two new endowed scholarships. The college has secured four new endowed scholarships this fiscal year alone, increasing the number of new endowed scholarship to 18 over the past three years.
  - The Dr. Justin H. Davis '13 Endowed Scholarship was established by Justin’s father, Mr. James Davis, former business manager and faculty member of MUSC College of Pharmacy.
  - The Stephens Family Fund was created by alumna Jenny Stephens '94 to support professional development opportunities for students interested in non-traditional pharmacy careers.
- The College of Pharmacy secured \$60,000 from The Pharmacy Network Foundation in support of student scholarships in the 2020-2021 academic year, along with an additional \$27,000 gift to the College of Pharmacy Building Campaign.
- Lisa Cordes, Class of '07, and her husband, Mitch, gave \$10,000 as part of the college’s Giving Tuesday initiative. Their gift will support the scholarship program.
- Vincent Peng made an additional gift over \$30,000 in support of the Vincent T. Peng, M.D. Pharmaceutical Chemistry Lectureship.

### **COLLEGE OF NURSING**

The following gifts have been received since the last meeting

- \$1.28 million from the Duke Endowment for Telehealth Services for Women in Underserved Areas of South Carolina
- \$250,000 from Mary and David Swain in fulfillment of their \$500,000 pledge for the Mary Swain Global Initiatives Endowment

- \$121,000 from the Lettie Pate Whitehead Foundation in fulfillment of its \$242,000 pledge for scholarships
- \$50,000 from Maureen Hamilton and Sally Brodhead to endow the Olivette Garr Smith Scholarship
- \$12,000 from Patrick and Maureen Marr. The couple began their own scholarship, the Patrick and Maureen Marr Scholarship, and also helped fund pharmacology educational flashcards for nursing students
- \$10,000 from Beverly and Wally Seinsheimer for the Bev and Wally Seinsheimer Scholarship

## **GIVING TUESDAY**

On December 3, the university raised \$81,049 as part of Giving Tuesday, which was more than twice the amount raised the previous year and represented our biggest Giving Tuesday ever.

## **OFFICE OF ALUMNI AFFAIRS**

### **College of Dental Medicine**

- The annual JBE CODM Homecoming weekend will be held February 20-23 with numerous events on and off campus. The CODM Alumni Council will also meet during the weekend.
- The Dental Student Alumni Council hosted a Dinner with Dentists in January, hosted by Dr. Doug Alterman.

### **College of Medicine**

- The MSAC held a Dinner with Docs last month hosted by Dr. Melvin Brown. This is the second dinner Dr. Brown has sponsored with the students.

### **College of Pharmacy**

- The College of Pharmacy Alumni Association sponsored lunch for the third-year class prior to their Pharmacy Curriculum Outcome Assessment test given by the National Association of Boards of Pharmacy on Wednesday, January 12.

### **Planning continues for the following upcoming events:**

- Regional receptions
  - Thursday, March 12 – Charleston, SC - Riley Club
  - Thursday, April 23 – Greenville, SC - Commerce Club
- College of Medicine Alumni Weekend – March 28, 2020
- Golden Graduate Reunion – May 14-16, 2020 (Classes of 1970 are group of honor)

## PROGRAM MODIFICATION PROPOSAL FORM

Name of Institution: Medical University of South Carolina

Briefly state the nature of the proposed modification (e.g., adding a new concentration, extending the program to a new site, curriculum change, etc.): The proposed program modification adds 23 credit hours to the CHE approved PhD Nursing Science degree program. The last version of this program the CHE approved (2014) specified a 45-credit hour accelerated program. While the program remains accelerated, with students able to graduate in 3 years, the addition of these courses will allow graduates to meet current recommendations for specific research knowledge, skills, and behaviors expected of a researcher in nursing science. Because the addition exceeds 12 credit hours, a program modification is submitted.

Current Name of Program (include degree designation and all concentrations, options, and tracks):

Doctor of Philosophy in Nursing Science

Proposed Name of Program (include degree designation and all concentrations, options, and tracks): no change

Program Designation:

- |   |   |
|---|---|
| <input type="checkbox"/> Associate's Degree   | <input type="checkbox"/> Master's Degree  |
| <input type="checkbox"/> Bachelor's Degree: 4 Year  | <input type="checkbox"/> Specialist   |
| <input type="checkbox"/> Bachelor's Degree: 5 Year  | <input checked="" type="checkbox"/> Doctoral Degree: Research/Scholarship (e.g., Ph.D. and DMA) |
| <input type="checkbox"/> Doctoral Degree: Professional Practice (e.g., Ed.D., D.N.P., J.D., Pharm.D., and M.D.) |   |

Does the program currently qualify for supplemental Palmetto Fellows and LIFE Scholarship awards?

- Yes  
 No

If No, should the program be considered for supplemental Palmetto Fellows and LIFE Scholarship awards?

- Yes  
 No

Proposed Date of Implementation: August 17, 2020

CIP Code: 51.3808

Current delivery site(s) and modes: MUSC, Charleston; Distance education, 100% online

Proposed delivery site(s) and modes: no change

Program Contact Information (name, title, telephone number, and email address):

Linda Weglicki, PhD, RN  
Professor  
Dean, College of Nursing  
99 Jonathan Lucas St., MSC 160  
Charleston, SC 29435

Phone (843) 792-3941  
Fax (843) 792-0504  
[weglicki@musc.edu](mailto:weglicki@musc.edu)

Institutional Approvals and Dates of Approval:

1. College of Nursing Faculty Assembly: November 18, 2019
2. Education Advisory Council: December 3, 2019
3. Provost's Council: January 9, 2020
4. Board of Trustees:

### **Background Information**

*(Provide a detailed description of the proposed modification, including target audience, centrality to institutional mission, and relation to strategic plan.)*

**Centrality to Institutional Mission:** Consistent with MUSC's mission of research and education, the College of Nursing's PhD program was originally developed and approved by the CHE on February 1, 2001. The program was modified in 2014 to a three year program based upon national recommendations from the Institute of Medicine (IOM, 2011), Commission, Robert Wood Johnson Foundation (RWJ, 2013), and the American Association of Colleges of Nursing (AACN) (Dunbar-Jacobs et al., 2010) designing a minimum of 45 credits from the original 62 credits plan of study. The national goal was to ensure fueling the pipeline of more and junior researchers in nursing. The faculty reviewed and enhanced the plan of study in 2015 to the current 52 credit plan of study.

Since that time faculty and students have met to review the current program and national recommendations. Faculty created a true 3-year plan of study that adds a semester for the comprehensive examination, one more semester of dissertation since students were typically running over, and new integrated emerging science courses. Modifying the plan of study with 16 additional credits will provide the specific research knowledge, skills, and behaviors to develop excellent researchers in nursing science while maintaining the national recommendations for a three-year full-time program. To be student centered both a 3-year and 4-year plans of study will be offered that students can choose based upon their specific learning and life needs (AACN Vision for Nursing Education, 2019).

**Target Audience:** The MUSC CON expects the enrollment numbers to be similar to previous years. No major increases are expected. The CON expects to attract students who would like to graduate in a timely manner in order to enter the workforce earlier. In addition, student candidates in related health care disciplines will continue to be eligible to be considered for admission on an individual basis.

### **Assessment of Need**

*(Provide an assessment of the need for the program modification for the institution, the state, the region, and beyond, if applicable.)*

The MUSC College of Nursing (CON) provides and refines programs of nursing education that support the University mission to "preserve and optimize human life in South Carolina in South Carolina." MUSC's vision (2019) is to "lead health innovation for the lives we touch." The CON already has incorporated online education, but realized developing a seamless academic progression that incorporated the NPA Core Competencies for Doctoral Study (2007-2009) and the AACN's recommendations for programs in the white paper - *The Research-focused Doctoral Program in Nursing: Pathways to Excellence* (Dunbar-Jacobs, et al., 2010) was required.

The new courses [to be added] respond to the recommendation to integrate emerging areas of nursing science into PhD programs focused on the future of research in healthcare (Henly et al. 2015). The proposed modification to the PhD program is 68 credits (addition of 23 credit hours from the minimum last approved by the CHE) and can be completed in 3 years (5 semesters of full-time coursework, 1 semester of comprehensive examination, and 3

semesters devoted to dissertation research). This modified program provides the core research skills and meets all of the competencies outlined by the AACN and the NPA, which are organizations responsive to the increasing challenges of nursing research. It is notable that the current curriculum was adjusted in 2015 to a 52-credit hour program (which did not need CHE approval, as it did not exceed the 12-credit hour adjustment threshold). Therefore, the proposed curriculum here is an addition of 16 credit hours from what is currently in place.

The 16-credit (semester hour) increase will not affect the per semester cost for student tuition as full-time costs have remained the same for in-state and out-of-state students per semester for the last five years. The program is completed in 3 or 4 years per the student’s choice, this recognizes today’s changing learner and that we faculty must retool our teaching strategies to accommodate our diverse population of learners (AACN Vision for Nursing Education, 2019). Both programs will have 2 more semesters but is student centered as it provides the student a personally tailored learning choice. The last 3 semesters for both the 3-year and 4-year plans of study consist of the comprehensive exam and dissertation semesters and are part-time and cost less than the full-time tuition per semester. We also offer elective nurse educator courses to prepare future faculty at no cost to our students which is recommended in the literature (McNelis et al., 2019).

**Transfer and Articulation**

*(Identify any special articulation agreements for the modified proposed program. Provide the articulation agreement or Memorandum of Agreement/Understanding.)*

The PhD in Nursing Science program will not require any special articulation agreements for the modification of the program.

**Description of the Program**

Projected Enrollment						
Year	Fall Headcount		Spring Headcount		Summer Headcount	
	New	Total	New	Total	New	Total
2020	10	10	-	10	-	10
2021	15	25	-	25	-	25
2022	15	40	-	30	-	30
2023	15	45	-	30	-	30

*(Explain how the enrollment projections were calculated.)* The cohort for the first year of the new program will be 10 as the CON will be running two PhD programs simultaneously. Admissions will return back to the goal of 15 students admitted per fall cohort. A cohort of at least 9 students are required for the program to be financially stable and break even on program costs.

**Curriculum**

*(Attach a curriculum sheet identifying the courses required for the program. 3-year and 4-year plans of study are attached.)* The 3-year plan of study is full-time and the 4-year plan of study was added for students who prefer a more flexible plan.

**Curriculum Changes (SH = semester hours/credit hours)**

Courses Eliminated from Program	Courses Added to Program	Core Courses Modified
NRPHD 752: Advanced Study Design & Methods II 3 SH	NRPHD XXX: Philosophical and Theoretical Underpinnings of Nursing Science 3 SH	NRPHD 801: Advanced Quantitative Research Methods 3 SH

NRPHD 750: Systematic Searches 1 SH	NRPDH XXX: Foundations of Scholarship in Nursing Science 3 SH	NRPHD 740: Qualitative Research Methods 3 SH
NRPHD 734: Research Team Leadership 1 SH	NRPHD XXX: Design & Methods of Scientific Inquiry 3 SH	NRPHD 730: Analysis & Application of Theories, Frameworks, and Models 3 SH
NRPHD 748: Proposal Development 3 SH	NRPHD XXX: Mixed Methods Research 2 SH	NRPHD 742: Measurement & Instrumentation 3 SH
NRPHD 711: Publication Toolbox 1 SH	NRPHD XXX: Intervention Research 2 SH	NRPHD 744: Scholarly Synthesis of Scientific Literature 3 SH
NRPHD 712: Dissertation Toolbox 1 SH	NRPHD XXX: Applied Study Design & Methods 3 SH	
	NRPHD XXX: Trends in Symptom Science & Self-Management of Chronic Conditions 1 SH	
	NRPHD XXX: Trends in Patient & Community Engagement in Research 1 SH	
	NRPHD XXX: Trends in Dissemination & Implementation Science 1 SH	
	NRPHD XXX: Trends in Technology Science 1 SH	
	NRPHD XXX: Comprehensive Exam 4 SH	

**New and Modified Courses** (*List and provide course descriptions for new courses.*)

**New courses**

**NRPHD XXX Philosophical and Theoretical Underpinnings of Nursing Science**

**Course Description:** The course provides students with a historical and contemporary assessment of the central philosophical and theoretical issues concerning the nature of science, the patterns of knowing and knowledge development, and philosophy of science in nursing. Philosophy of science is explored through critical analysis of competing philosophical worldviews/paradigms, the underlying epistemological and ontological assumptions, and implications of diverse approaches to knowledge development in nursing science. The course considers historical and contemporary conceptual and theoretical underpinnings of nursing and related sciences. Students are guided to contemplate the philosophic assumptions upon which specific theories are based and how the nature of the research problem and theory guides the choice of research method. Students are also guided in the process of the identification of key theoretical concepts and relationships for their own planned research.

**NRPHD XXX Foundations of Scholarship in Nursing Science**

**Course Description:** This course provides foundational skills and knowledge on which students will build throughout the program of study to become successful scholars in nursing science. Emphasis is placed on understanding the nursing science field and the role of the nurse scholar in the context of team science, particularly pertaining to endeavors toward addressing health disparities and health equities. Course activities will facilitate development of a formative research trajectory and skill building for scholarly pursuits.

**NRPHD XXX: Design & Methods of Scientific Inquiry**

**Course description:** This introductory course supports development of students' foundational understanding of research design and methodology prior to enrollment in subsequent advanced scientific methods courses. The course provides students with a comprehensive introduction and overview of research concepts, study design, and methodological approaches, including quantitative, qualitative, and mixed methods. Course activities will facilitate a broad understanding of the fundamental concepts of research and design approaches.

**NRPHD XXX Trends in Symptom Science and Self-Management of Chronic Conditions**

**Course Description:** This course provides students with an overview of contributions to the fields of symptom and self-management sciences through exploration of key concepts, theoretical underpinnings, and models of care related to the complexity of chronic conditions. Specific to their own areas of discovery students will explore targeted self-management intervention research and programs delivered in various settings, and outcomes on symptoms. Course activities will facilitate an advanced understanding of lifespan and developmental considerations for students' specific populations.

**NRPHD XXX: Trends in Patient and Community Engagement in Research**

**Course Description:** This course provides students with an overview of contributions to the fields of patient and community engagement in research through exploration of key concepts, theoretical underpinnings, models, and principles of engagement that promote collaboration throughout the research process. Specific to their own areas of discovery students will explore strategies of research and programs delivered in various settings to improve health outcomes. Course activities will facilitate a better understanding of patient and community engagement considerations for students' specific populations.

**NRPHD XXX Trends in Dissemination and Implementation Science**

**Course Description:** This course provides students with an overview of contributions to the fields of dissemination and implementation science through exploration of key concepts, theoretical underpinnings, and methods for translating research into practice and dissemination of best practices. Specific to their own areas of discovery students will explore evaluation frameworks and program evaluation delivered in various settings, reporting implementation and clinical outcomes. Course activities will facilitate a better understanding of specific research considerations for conducting studies which evaluate both implementation and clinical outcomes.

**NRPHD XXX: Mixed Methods Research**

**Course description:** This course provides an introduction to mixed methods research, integrating concepts and approaches in the design, implementation, dissemination, and evaluation of clinical and health related research. Course content focuses on pragmatic considerations and foundational issues of integrating mixed methods throughout the development and assessment of interventions, variations in definitions associated with multi-method and mixed methodological designs, and strategies for integrating mixed methods throughout various stages of the research process. Course activities will facilitate an understanding of mixed methodological design approaches and use in health research and provide opportunities for applying integration and analytical skills.

**NRPHD XXX: Intervention Science**

**Course description:** This course provides students with an introduction to methodological, ethical and practical approaches to design, implement, evaluate, and disseminate evidence- and theory-based interventions. The importance of development of intervention protocols will be taught with reference to social determinants and cultural tailoring for diverse individuals/populations. Course activities will facilitate a better understanding of a selected intervention model specific to the student's focal area of research interest.



### **NRPHD XXX: Trends in Technology Science**

**Course Description:** This course provides students with an overview of contributions to the fields of technology science through exploration of key concepts, theoretical underpinnings, and application of various technologies to improve access to care, consumer adoption and satisfaction, and health-related outcomes. Specific to their own areas of discovery students will explore various technologies used to promote health care, theoretical models and frameworks for the application and evaluation of technologies, practical considerations in the use of technology with different populations, and health-care related outcomes. Course activities will facilitate a better understanding of technologies used to promote healthcare and processes for improving reach, adoption and sustained use of technologies by providers and patients.

### **NRPHD XXX: Comprehensive Examination**

**Course Description:** The comprehensive examination is a milestone in the PhD program, and is designed to validate the student's: (a) mastery of the content of the doctoral program curriculum and, (b) readiness to conduct independent research. The exam consists of a written component and an oral component. The written comprehensive exam covers the program content of the required courses. The oral comprehensive exam is an opportunity for the student to articulate, clarify, and amplify their written responses, and to apply their responses to real-world situations. The student must successfully complete the written exam in order to progress to the oral exam. This course is pass/fail. Procedures of the comprehensive exam are detailed in the Comprehensive Exam Policy section of the PhD Guidelines.

### **Modified courses**

#### **NRPHD XXX: Qualitative Research Methods**

*(formerly NRPHD 740: Advanced Qualitative Research Methods)*

**Course Description:** This course is designed as a survey of qualitative research methods in the development of nursing and health science. The course includes epistemology, philosophical assumptions, issues in the research planning process related to qualitative research methods, differentiation among types and purposes of qualitative study designs, and methods for data collection and analysis. The course attends to ethical issues unique to qualitative research.

#### **NRPHD XXX: Analysis & Application of Theories, Frameworks, and Models**

*(formerly NRPHD 730 Theoretical Foundations of Nursing Science)*

**Course description:** This course draws upon an interdisciplinary body of scientific literature to explore and critically analyze theoretical conceptualizations and models of health and health behavior as a basis for nursing research. Course activities facilitate exploration of the application of theory in the iterative process of scientific inquiry from knowledge generation through implementation. The course promotes identification of underlying concepts and theories that will serve as the basis of conducting research in a focused area, including relevant social determinants of health and health disparities and their relationship with health behaviors and health related outcomes. Students conduct a theoretically guided synthesis of the literature related to a selected phenomenon of interest to identify potential gaps in knowledge and directions for future research.

#### **NRPHD XXX: Measurement and Instrumentation**

*(Replaces NRPHD 742 Advanced Measurement Strategies for Vulnerable Populations course)*

**Course Description:** This course provides in-depth study of the major techniques of quantitative measurement used in nursing research. Research techniques related to data collection by physiological instrumentation, observation, interview, and questionnaire are explored, as well as how they are adapted for use in different target populations. Reliability, validity and common types of error are also covered in depth. Students will evaluate measurement and instrumentation in published studies. Students will gain practical experience in measurement within their area of interest.

**NRPHD XXX: Scholarly Synthesis of Scientific Literature**

*(formerly NRPHD 744 Application of Theory to Research)*

**Course description:** This course builds upon foundations constructed in the previous theory courses to further explore and develop the theoretical foundation of a research question and problem. Course activities facilitate students' identification and understanding of theoretical perspectives appropriately aligned with a specific research problem, resulting in a synthesis document that shapes their area of inquiry. Emphasis is placed on developing a theoretical approach that takes into consideration the social and cultural variations and needs of diverse populations. Successful completion of the course requires students to produce a publishable review manuscript that provides a synthesis of the research literature on the selected research topic.

**NRPHD XXX: Applied Study Design and Methods**

*(formerly NRPHD 746 Advanced Study Design and Methods & NRPHD 748 Proposal Development)*

**Course description:** This course is designed to teach students to apply appropriate study design and associated methods to fit their research interest. Students are expected to begin this course with a defined dissertation research topic, a research question, a supporting literature review, and proposed methods. This course will explore the next steps of the research process, to further develop methods for conducting the research. This will include refining the research question, specific methods, study implementation, and human subject protections.

**Similar Programs in South Carolina offered by Public and Independent Institutions**

*(Identify the similar programs offered and describe the similarities and differences for each program.) \*In a review of ten similar PhD in Nursing Science programs, the credit hours for the plan of study vary from 57 to 93 credits.*

Program Name and Designation	Total Credit Hours	Institution	Similarities	Differences
Doctor of Philosophy in Nursing Science	75 post-BSN 57 post-MSN	University of South Carolina College of Nursing	Both PhD in Nursing Science degrees that can be completed in 3 years.	University of South Carolina CON provides an executive style weekend program with online learning activities.  MUSC CON is an asynchronous online program with 4 targeted learning intensives to evaluate research competencies.

### **Faculty**

*State whether new faculty, staff or administrative personnel are needed to implement the program modification; if so, discuss the plan and timeline for hiring the personnel. Provide a brief explanation of any personnel reassignment as a result of the proposed program modification.*

To meet the demands of the modified PhD in Nursing Science program, the CON will need 1 new FTE for teaching and workload will be monitored to determine if additional effort is needed as the program grows. The current number of faculty and current FTE devoted to the PhD program are shown below in the budget table. The faculty member to be hired will have experience as a PhD researcher and experience in teaching will be critical.

### **Resources**

*(Identify new library, instructional equipment and facilities needed to support the modified program.)*

**Library Resources:** All existing facilities available to the PhD program, and no new library resources are needed.

**Equipment:** The proposed modification to the PhD in Nursing Science is an online program, and no new equipment or space is needed.

**Facilities:** No new facilities are needed.

### **Impact on Existing Programs**

Will the proposed program impact existing degree programs or services at the institution (e.g., course offerings or enrollment)? If yes, explain

Yes

No

**Financial Support**

<b>Estimated Sources of Financing for the New Costs</b>						
<b>Category</b>	<b>1<sup>st</sup></b>	<b>2<sup>nd</sup></b>	<b>3<sup>rd</sup></b>	<b>4<sup>th</sup></b>	<b>5<sup>th</sup></b>	<b>Total</b>
Tuition Funding	\$279,684	\$570,555	\$872,950	\$1,010,228	\$1,030,432	\$3,763,849
Program-Specific Fees	\$16,800	\$34,272	\$52,436	\$60,616	\$61,829	\$225,953
Special State Appropriation						
Reallocation of Existing Funds						
Federal, Grant, or Other Funding						
<b>Total</b>	\$296,484	\$604,827	\$925,386	\$1,070,844	\$1,092,261	\$3,989,802
<b>Estimated New Costs by Year</b>						
<b>Category</b>	<b>1<sup>st</sup></b>	<b>2<sup>nd</sup></b>	<b>3<sup>rd</sup></b>	<b>4<sup>th</sup></b>	<b>5<sup>th</sup></b>	<b>Total</b>
Program Administration and Faculty and Staff Salaries	\$251,680	\$256,714	\$261,848	\$267,085	\$272,427	\$1,309,753
Facilities, Equipment, Supplies, and Materials	\$4,250	\$9,175	\$5,143	\$5,657	\$6,222	\$30,447
Library Resources						
Other (specify): A&S and SIF	\$146,040	\$275,943	\$407,269	\$463,122	\$467,199	\$1,759,573
<b>Total</b>	\$401,970	\$541,832	\$674,260	\$735,863	\$745,848	\$3,099,773
<b>Net Total (i.e., Sources of Financing Minus Estimated New Costs)</b>	(\$105,486)	\$62,996	\$251,126	\$334,980	\$346,413	\$890,029

## Budget Justification

(Provide a brief explanation for all new costs and sources of financing identified in the Financial Support table.)

Costs are 100% funded through the CON. Tuition listed above assumes the following: Annual enrollment beginning at 10 students, 40% in-state and 60% out of state. Tuition totals are based on the FY20 MUSC tuition for full time enrollment including fees with tuition. A 2% tuition increase is projected annually.

The PhD Program will admit up to 10 students per year for the first year and 15 students per year thereafter.

Program Administration: 0.50 FTE of the Director of the PhD Program already exists and is currently covered by existing CON revenues therefore, this is not a new expense and is not included in the table above.

Faculty Salaries: An equivalent of a 1.0 FTE Faculty for the Phd Program and 0.25 of an Endowed Chair for the PhD program is included in the figures above as these positions will need to be hired to fulfill the additional responsibilities needed to extend the PhD Program. The FTE equivalent and Endowed Chair to be hired will complement expertise already available across the current CON PhD. The effort and figures in the table include fringe benefit costs.

Supplies and Materials: Computers will be purchased upon hire of the 1.0 FTE equivalent and the Endowed Chair. This cost is reflected in the figures in the table above.

Facilities: The College is assessed Administration & Support taxes as well as a Strategic Investment Fund allocation based on drivers associated with the increased enrollment and tuition revenue. The cost of facilities used by the faculty assigned to the program is covered in these assessments as represented in the "Other" cost line item as shown above.

## Evaluation and Assessment

**Program Objectives**: Upon completion of the post-BSN or post-MSN to PhD in Nursing Science, graduates will:

<b>Program Objectives</b>	<b>Student Learning Outcomes Aligned to Program Objectives</b>	<b>Methods of Assessment</b>
Utilize philosophical, theoretical, and conceptual foundations to guide the generation of new knowledge in health care.	Distinguish among the ontological, epistemological, and methodological implications of various philosophical worldviews or paradigms related to the development of nursing knowledge and ways of knowing.	Written assignments and reflection, course specific oral exams, written exams, comprehensive exam, dissertation work
Develop expertise within an area of inquiry, identifying critical gaps in knowledge and reflecting a nursing and transdisciplinary perspective.	Formulate a research trajectory in a defined area of interest addressing health disparities and equity in diverse populations as applicable.	Systematically conducted review papers, critical appraisal of research literature, research question(s), aims page, course specific oral exams,

	<p>Conduct a systematic search of the literature and build an evidence table.</p> <p>Synthesize empirical evidence from research publications in an area of interest addressing health disparities and equity in diverse populations as applicable.</p> <p>Apply principles of scientific writing throughout course activities, including critical appraisal of scientific publications.</p> <p>Articulate a clearly defined research problem and potential research questions related to the student's area of interest.</p>	<p>comprehensive exam, dissertation work</p>
<p>Conduct theory-guided research to test, generate, and extend knowledge that informs health care systems, health policy, and the evidence base for practice.</p>	<p>Defend the use of a research paradigm to guide the generation of new knowledge about a specific research problem.</p> <p>Defend appropriateness of a particular study design in addressing a research gap and its use within social and cultural variations in populations.</p> <p>Describe fundamental principles of core and complex mixed methodological designs.</p> <p>Demonstrate a theoretically guided synthesis of existing research in the student's area of interest using a systematically conducted review approach.</p>	<p>Develop study proposal to inform dissertation work, written assignments and reflections, systematically conducted review papers, comprehensive exam, dissertation work</p>
<p>Demonstrate proactive leadership related to a selected area of scholarship.</p>	<p>Utilize organizational change theory to develop a policy and advocacy campaign designed to influence key policy issues in nursing to advocate for the nursing profession, social justice, equity, and ethical policies through active</p>	<p>Health policy analysis, health policy paper, ethical and responsible conduct of research readings and written assignments including research proposal section and IRB submission, comprehensive</p>

	<p>participation at the local, state, and national levels.</p> <p>Participate in leading the analysis, development, and implementation of health policy</p> <p>Generate resolutions to ethical dilemmas in research.</p>	<p>exam, dissertation work, publication(s) submission</p>
<p>Model values consistent with integrity in science and professional nursing.</p>	<p>Analyze the utilization of healthcare population data to demonstrate a need for health policy changes</p> <p>Participate in leading the analysis, development, and implementation of health policy.</p> <p>Analyze aspects of health disparities and health equities that necessitate special considerations in conducting research.</p> <p>Analyze ethical dilemmas that may contribute to disparities in human subjects research.</p>	<p>Statistics courses readings, exercises and assignments including use of SPSS and analysis of data, health policy paper, readings and written assignments on vulnerable populations including social determinants of health, ethical readings and written assignments, comprehensive exam, dissertation work</p>

Will any the proposed modification impact the way the program is evaluated and assessed? If yes, explain.

- Yes
- No

Will the proposed modification affect or result in program-specific accreditation? If yes, explain; and, if the modification will result in the program seeking program-specific accreditation, provide the institution’s plans to seek accreditation, including the expected timeline.

- Yes
- No

Will the proposed modification affect or lead to licensure or certification? If yes, identify the licensure or certification.

- Yes
- No

Explain how the program will prepare students for this licensure or certification.



If the program is an Educator Preparation Program, does the proposed certification area require national recognition from a Specialized Professional Association (SPA)? If yes, describe the institution's plans to seek national recognition, including the expected timeline.

Yes

No

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**THE MEDICAL UNIVERSITY OF SOUTH CAROLINA**  
**Monthly Financial Reports**  
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**The Medical University of South Carolina and Affiliated Organizations**  
**Statement of Net Position**  
**As of December 31, 2019**

	<u>University</u>	<u>Area Health Education Consortium</u>	<u>CHS Development Company</u>
<b>Assets &amp; Deferred Outflows</b>			
Cash and Cash Equivalents	\$ 378,393,448	\$ 7,747,971	\$ -
Cash and Cash Equivalents - Restricted	41,907,546	-	2,350,537
State Appropriation Receivable	50,048,678	5,610,909	-
Student Tuition and Fees Receivable	38,314,133	-	-
Student Loan Receivable	11,555,294	-	-
Grants and Contracts Receivable	18,120,346	24,499	-
Capital Improvement Bond Proceeds Receivable	-	-	-
Capital Lease Receivable	-	-	8,669,908
Other Receivables	3,239,624	-	-
Investments	-	-	-
Prepaid Items	27,311,897	-	629,935
Capital Assets, net of Accumulated Depreciation	398,926,420	-	-
Due from Hospital Authority	4,622,796	-	-
Due from Other Funds	113,133,257	-	-
Bond Issue Costs	-	-	-
Derivative Instruments Fair Value / Deferred Outflows	-	-	-
Deferred loss on Debt Refinancing	90,718	-	123,936
Deferred Outflows-Pensions	79,198,215	-	-
Deferred Outflows-OPEB	32,039,332	-	-
Other Assets	-	-	-
<b>Total Assets &amp; Deferred Outflows</b>	<b><u>\$ 1,196,901,704</u></b>	<b><u>\$ 13,383,379</u></b>	<b><u>\$ 11,774,316</u></b>
<b>Liabilities &amp; Deferred Inflows</b>			
Accounts Payable	\$ 11,244,485	\$ -	\$ -
Accrued Payroll and Other Payroll Liabilities	17,746,362	-	-
Accrued Compensated Absences	28,325,177	156,397	-
Deferred Revenue	109,109,563	5,582,228	-
Retainages Payable	-	-	-
Long-Term Debt	143,039,992	-	10,460,000
Interest Payable	1,626,573	-	117,676
Deposits Held for Others	4,447,441	85,486	-
Due to Hospital Authority	-	-	-
Due to Other Funds	13,539,560	-	-
Federal Loan Program Liability	13,126,947	-	-
Derivative Instruments Fair Value / Deferred Inflows	-	-	-
Net Pension Liability	491,345,147	-	-
Net OPEB Liability	465,742,283	-	-
Deferred Inflows-Pensions	4,257,338	-	-
Deferred Inflows-OPEB	35,332,706	-	-
Other Liabilities	69,436,233	-	-
<b>Total Liabilities &amp; Deferred Inflows</b>	<b><u>\$ 1,408,319,807</u></b>	<b><u>\$ 5,824,111</u></b>	<b><u>\$ 10,577,676</u></b>
<b>Net Position</b>	<b><u>(211,418,103)</u></b>	<b><u>7,559,268</u></b>	<b><u>1,196,640</u></b>
<b>Total Liabilities &amp; Deferred Inflows and Net Position</b>	<b><u>\$ 1,196,901,704</u></b>	<b><u>\$ 13,383,379</u></b>	<b><u>\$ 11,774,316</u></b>

The Medical University of South Carolina  
 Budgeted Funds Comparison to Budget (Expenses Classified by Category)  
 For the period ending December 31, 2019

	Budget	Prorated Budget (Note)	Actual	Variance	
<b>Revenues</b>					
Federal Grants & Contracts	\$ 146,990,810	\$ 73,495,405	\$ 68,894,753	\$ (4,600,652)	U
Federal Grants Indirect Cost Recoveries	44,616,339	22,308,170	18,277,300	(4,030,870)	U
State Grants & Contracts	8,695,448	4,347,724	4,842,691	494,967	F
Private Grants & Contracts	27,067,189	13,533,595	16,165,051	2,631,456	F
Private Grants Indirect Cost Recoveries	4,893,753	2,446,877	3,101,255	654,378	F
<b>Total Grants &amp; Contracts</b>	<b>232,263,539</b>	<b>116,131,771</b>	<b>111,281,050</b>	<b>(4,850,721)</b>	<b>U</b>
State Appropriations	83,176,177	41,588,089	41,766,505	178,416	F
Tuition and Fees	105,430,198	50,564,676	49,627,800	(936,876)	U
Pass-Through Revenues	85,328,707	42,664,354	51,075,971	8,411,617	F
Gifts	19,666,634	9,833,317	7,928,532	(1,904,785)	U
Transfers from (to) MUSC Physicians	82,735,959	41,367,980	40,429,489	(938,491)	U
Sales and Services of Educational Departments	17,914,157	8,957,079	9,842,396	885,317	F
Sales and Services of Auxiliary Enterprises	16,342,505	8,171,253	7,845,434	(325,819)	U
Interest and Investment Income	22,191	11,096	42,460	31,364	F
Endowment Income	4,098,052	2,049,026	2,418,523	369,497	F
Miscellaneous	11,888,926	5,944,463	6,494,518	550,055	F
Miscellaneous - Residents	7,800,000	3,900,000	4,363,768	463,768	F
Authority Revenue	81,725,359	40,862,680	32,674,149	(8,188,531)	U
Authority Revenue - Residents	58,146,923	29,073,462	28,721,570	(351,892)	U
Intra-Institutional Sales	41,930,074	20,965,037	17,436,460	(3,528,577)	U
<b>Total Other</b>	<b>616,205,862</b>	<b>305,952,512</b>	<b>300,667,575</b>	<b>(5,284,937)</b>	<b>U</b>
<b>Total Revenues</b>	<b>848,469,401</b>	<b>422,084,283</b>	<b>411,948,625</b>	<b>(10,135,658)</b>	<b>U</b>
<b>Expenditures</b>					
Salaries	\$ 321,508,699	\$ 160,754,352	\$ 155,183,510	\$ 5,570,842	F
Miscellaneous Personnel Expenditures	5,709,819	2,854,910	4,014,663	(1,159,753)	U
Fringe Benefits	118,937,808	59,468,904	59,975,199	(506,295)	U
<b>Total Personnel</b>	<b>\$ 446,156,326</b>	<b>\$ 223,078,166</b>	<b>\$ 219,173,372</b>	<b>\$ 3,904,794</b>	<b>F</b>
Contractual Services	\$ 164,767,692	\$ 82,383,847	\$ 74,910,555	\$ 7,473,292	F
Pass-through Expenditures	85,328,707	42,664,354	51,075,971	(8,411,617)	U
Supplies	52,883,165	26,441,583	25,406,529	1,035,054	F
Fixed Charges	43,269,649	21,634,825	19,862,803	1,772,022	F
Equipment	12,286,193	6,143,097	3,209,480	2,933,617	F
Travel	4,861,699	2,430,850	2,239,564	191,286	F
Trainee / Scholarships	20,450,611	10,225,306	10,513,803	(288,497)	U
Other Expenses	4,175,187	2,087,594	1,327,503	760,091	F
Debt Service	6,545,371	3,272,686	3,272,685	1	F
<b>Total Other</b>	<b>\$ 394,568,274</b>	<b>\$ 197,284,142</b>	<b>\$ 191,818,893</b>	<b>\$ 5,465,249</b>	<b>F</b>
<b>Total Expenditures</b>	<b>\$ 840,724,600</b>	<b>\$ 420,362,308</b>	<b>\$ 410,992,265</b>	<b>\$ 9,370,043</b>	<b>F</b>
<b>Other Additions (Deductions)</b>					
Transfers from(to) Plant Funds	(14,453,042)	(7,226,521)	(7,413,697)	(187,176)	U
Other Transfers	(36,016)	(18,008)	(149,118)	(131,110)	U
Prior Year Fund Balance Usage	15,888,982	7,944,491	8,045,146	100,655	F
<b>Total Other Additions (Deductions)</b>	<b>\$ 1,399,924</b>	<b>\$ 699,962</b>	<b>\$ 482,331</b>	<b>\$ (217,631)</b>	<b>U</b>
<b>NET INCREASE (DECREASE) in Fund Balance</b>	<b>\$ 9,144,725</b>	<b>\$ 2,421,937</b>	<b>\$ 1,438,691</b>	<b>\$ (983,246)</b>	<b>U</b>
<b>Non-Budgeted Items</b>					
Net Unfunded Pension Expense			(10,463,096)		
Net Unfunded OPEB Expense			(3,026,379)		
Depreciation			(18,333,498)		
Endowment Gains/Losses			4,195,059		
Gain (Loss) on Disposition of Property			(112,905)		
Other Non-Budgeted Items			(906,099)		
<b>SRECNP Bottom Line</b>			<b>(27,208,227)</b>		

**The Medical University of South Carolina**  
 Direct Expenditures on Federal Grants and Contracts  
 (By Responsibility Center)  
 For the 6 Month Period Ending December 31, 2019

Administration	635,352
College of Dental Medicine	797,143
College of Graduate Studies	1,147,745
College of Health Professions	2,847,441
College of Medicine	58,701,017
College of Nursing	2,735,282
College of Pharmacy	423,988
Hollings Cancer Center	1,275,522
Library	314,450
Office of Sponsored Programs	16,812
	<b>\$68,894,753</b>

NOTE: The federal direct expenditures shown above were incurred by the University. The federal grant and contract revenue earned to cover these direct expenditures was \$68,894,753.

In addition to this federal grant and contract revenue, the University received \$18,277,300 in federal monies to reimburse it for Facilities and Administration (F+A) costs incurred to administer the above federal grants and contracts. \$18,158,718 of the F+A recoveries received is unrestricted which means the University can use it for any of its operating needs. The remaining \$118,582 represents the F+A recoveries on non-research federal grants and contracts. This amount is required to be remitted to the State.

University direct federal expenditures	\$68,894,753
Facilities and Administration costs	\$18,277,300
Federal operating grants and contracts	\$87,172,053

**THE MEDICAL UNIVERSITY OF SOUTH CAROLINA**  
**NOTES TO THE FINANCIAL STATEMENTS**  
December 31, 2019

Note 1. *Basis of Presentation*

This financial statement provides summarized information for The Medical University of South Carolina (MUSC) and its affiliated organizations in discrete columns on the same page. The purpose of this financial report is to provide information that will be helpful to those who must make decisions about MUSC.

Note 2. *State Appropriations*

State appropriations revenue is prorated evenly over the twelve month period for which the funds are to be spent.

Note 3. *Cash and Cash Equivalents - Restricted*

Cash and cash equivalents - restricted include bond proceeds, the debt service reserve accounts, and the debt service fund accounts.

Note 4. *Capital Assets, Net of Accumulated Depreciation*

The University's capital assets, net of accumulated depreciation consists of the following:

Construction in progress	\$ 7,552,215
Land/Bldgs/Equipment/Accumulated depreciation	<u>391,374,205</u>
Capital Assets, Net of Accumulated Depreciation	<u>\$ 398,926,420</u>

Note 5. *Construction in Progress*

Construction in progress consists of the following projects and expenditures to date and is included in Capital Assets, Net of Accumulated Depreciation on the Statement of Net Position.

	Jun 30, 2019 Balance	Fiscal Year 2019 Added	Capitalized	Dec 31, 2019 Balance
Energy Performance Contract	\$ 222,401	\$ 3,334,947	\$ -	\$ 3,557,348
Courtenay Dr. Garage	400,485	1,333,811	-	1,734,296
New College of Pharmacy Addition	301,771	1,056,953	-	1,358,724
Others less than \$1,000,000 (ending balance)	<u>713,905</u>	<u>187,942</u>	-	<u>901,847</u>
Total construction in progress	<u>\$ 1,638,562</u>	<u>\$ 5,913,653</u>	<u>\$ -</u>	<u>\$ 7,552,215</u>

Note 6. *Deferred Revenue*

The University's deferred revenue consists of the following:

State appropriations	\$ 49,384,540
Grants and contracts	10,148,317
Student tuition and fees	42,733,483
Other	<u>6,843,223</u>
Total Deferred Revenue	<u>\$ 109,109,563</u>

**THE MEDICAL UNIVERSITY OF SOUTH CAROLINA**  
**NOTES TO THE FINANCIAL STATEMENTS**  
December 31, 2019

Note 7. *Long Term Liabilities*

The University's long term liabilities consist of the following:

Obligations under capital leases	\$ 49,004,393
Higher Ed Refunded Revenue bond payable	20,965,000
State Institution bonds payable	39,340,000
Energy Performance Note Payable	30,000,000
Premium on State Institution bonds payable	2,260,644
Premium on Refunding Revenue Bonds	<u>1,469,955</u>
Total Long Term Liabilities	<u>\$ 143,039,992</u>

Note 8. *Summary of Net Position*

The University implemented GASB Statement No. 68, *Accounting and Financial Reporting for Pensions* in fiscal year 2015 and GASB Statement No. 75, *Accounting and Financial Reporting for Post Employment Benefits Other Than Pensions (OPEB)* in fiscal year 2018. These statements require participating employers to report their proportionate share of the plans' net pension liability and OPEB liabilities, pension and OPEB expense and deferred outflows and inflows. In fiscal year 2019, excluding the GASB 68 and GASB 75 impact, the University's unrestricted net position increased \$28.2 million for a total of \$165.4 million. In fiscal year 2018, excluding the GASB 68 and GASB 75 impact, the University's net position increased \$0.6 million for a total of \$137.2 million. In fiscal year 2017, excluding the GASB 68 and GASB 75 impact, the University's unrestricted net position increased \$10.5 million for a total of \$136.7 million. In fiscal year 2016, excluding the GASB 68 impact, the University's unrestricted net position increased \$25.4 million for a total of \$126.2 million.

	Per annual CAFR			
	<u>FY2019</u>	<u>FY2018</u>	<u>FY2017</u>	<u>FY2016</u>
Net investment in capital assets	\$ 290,960,785	\$ 318,787,398	\$ 335,952,501	\$ 350,908,685
Restricted				
Nonexpendable	91,997,286	91,314,812	90,977,372	90,351,534
Expendable	113,211,622	99,701,424	93,054,368	83,504,525
Unrestricted (exclusive of GASB 68 and 75 liabilities)	165,423,830	137,210,133	136,658,030	126,194,356
Unrestricted (including GASB 68 and 75 liabilities)	<u>(841,631,771)</u>	<u>(812,662,227)</u>	<u>(346,845,010)</u>	<u>(340,496,507)</u>
Total net position	<u>\$ (180,038,248)</u>	<u>\$ (165,648,460)</u>	<u>\$ 309,797,261</u>	<u>\$ 310,462,593</u>



Medical University of South Carolina  
Summary of Current Debt Obligations

(\$\$ in thousands)

	Original Issue	Purpose	Outstanding & Authorized as of 30-Nov-2019
<b>State Institution Bonds (SIB)</b>			
2005 Refunding	\$ 19,045	Advance refunding on SIB2000A	\$ -
SI BAN 2012	30,000	College of Dental Medicine Building	-
SIB 2011D	18,950	Deferred maintenance projects	12,850
SIB 2012B refunding	12,645	Refunding SIB 2001C, 2003D, & 2003J	3,845
SIB 2016D	30,095	Refunding SIB 2005A & convert BAN	22,645
	<u>\$ 122,735</u>		
<b>Current SIB Debt Authorized and Issued</b>			<u>\$ 39,340</u>
<b>Notes Payable - JEDA</b>	<u>\$ 32,985</u>	Construction of College Health Health Profession facilities	<u>\$ 10,460</u>
<b>Lease Revenue Bonds</b>			
LRB 1995 A & B	<u>\$ 13,201</u>	Thurmond Biomedical Center	<u>\$ -</u>
<b>Refunding Revenue Bonds, Series 2017</b>			
2017	<u>\$ 25,115</u>	Refunding of Higher Ed Revenue Bonds	<u>\$ 20,965</u>
<b>Energy Performance Note Payable</b>			
EPNP 02-27-19	<u>\$ 30,000</u>	Energy Savings	<u>\$ 30,000</u>

**MUSC Affiliated Organizations**  
**Statement of Revenues, Expenses and Changes in Net Position**  
**For the Six (6) Month Period Ending December 31, 2019**

	<b>Area Health Education Consortium</b>	<b>CHS Development Company</b>
<b>Operating Revenues</b>		
Student Tuition and Fees	\$ -	\$ -
Federal Grants and Contracts	224,715	-
State Grants and Contracts	27,742	-
Local Government Grants and Contracts	-	-
Nongovernmental Grants and Contracts	-	-
Sales and Services to Hospital Authority	-	-
Sales and Services of Educational and Other Activities	105	-
Sales and Services of Auxiliary Enterprises	-	-
Interest Income	-	227,320
Other Operating Revenues	29,657	-
<b>Total Operating Revenues</b>	<b>282,219</b>	<b>227,320</b>
<b>Operating Expenses</b>		
Compensation and Employee Benefits	1,429,166	-
Pension Benefits		
OPEB Expense		
Services and Supplies	1,055,176	1,569
Utilities	-	-
Scholarships and Fellowships	-	-
Refunds to Grantors	-	-
Interest Expense	-	141,669
Depreciation and Amortization	-	78,175
<b>Total Operating Expenses</b>	<b>2,484,342</b>	<b>221,413</b>
<b>Operating Income (Loss)</b>	<b>(2,202,123)</b>	<b>5,907</b>
<b>Nonoperating Revenues (Expenses)</b>		
State Appropriations	5,582,228	-
State Appropriations - MUHA	-	-
Gifts and Grants Received	-	-
Investment Income	6,367	-
Interest Expense	-	-
Gain (Loss) on Disposal of Capital Assets	-	-
Transfers From (To) Other State Agencies	-	-
Other Nonoperating Revenues (Expenses), net	-	-
<b>Net Nonoperating Revenues (Expenses)</b>	<b>5,588,595</b>	<b>-</b>
<b>Income (Loss) Before Other Revenues, Expenses, Gains, Losses and Transfers</b>	<b>3,386,472</b>	<b>5,907</b>
Capital Appropriations	-	-
Capital Grants and Gifts	-	-
Additions to Permanent Endowments	-	-
Transfers From (To) MUSC Physicians (UMA)	-	-
Transfers From (To) AHEC	1,168	-
Transfers From (To) CHS Development	-	(10,980)
Transfers From (To) Facilities Corporation	-	-
<b>Increase (Decrease) In Net Position</b>	<b>\$ 3,387,640</b>	<b>\$ (5,073)</b>

# **MUSC Physicians and MUSC Health Partners**

## **Interim Financial Statements For the six month period ending December 31, 2019**

<b>MUSCP Executive Summary</b>	<b>1</b>
<b>MUSCP Actual to Budget Variance</b>	<b>2</b>
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<b>MHP (excluding RHN) Actual to Budget Variance</b>	<b>6</b>
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## Medical University of South Carolina Physicians

Review of Financial Statements

As of December 31, 2019

Charges:

- **YTD-8% over budget and 10% over last year**
- Month of December: 9% over budget and 13% over last year
- Top 5 clinical departments: Ophthalmology, Psychiatry, Neurology, Medicine, Pediatrics
- Bottom 5 clinical departments: Neurosurgery, Radiation Oncology, Otolaryngology, Emergency Medicine, Urology

Payment

- **YTD-5% over budget and 5% over last year**
- Month of December: 3% over budget and 6% over last year
- Strong revenue cycle performance in 33 Days in AR days and \$88 per wRVU

Income/(Loss):

- **\$14.9M Operating Income; 5.5% operating margin**
  - \$8.6M favorable variance to budget
    - \$9.7M favorable in net clinical service revenue
    - \$7.6M favorable in purchased services reimbursement
      - \$1.7M Value Bonus Program
      - \$1.3M ELC/ICCE Bonuses
      - \$750K Transplant support added after budget
      - \$835K Coverage model increases
      - \$1.2M other COM increases: Medical Director, Hospital Leadership, SMP
    - \$6.3M unfavorable in salaries, wages and benefits
      - \$2.5M additional Z incentive accruals unbudgeted
      - \$2.9M 3<sup>rd</sup> payroll paid in December, but not budgeted until January
    - \$1.5M unfavorable MUSCP Reimb. for Education & Research timing difference
    - \$2.1M unfavorable Contractual services
      - \$450K HCC Bike Race
      - \$434K COM invoices unbudgeted
      - \$272K Collection fees over budget
      - \$137K Non-compete litigation
      - \$142K Bank charges over budget
- **\$24.5M Net Income; 9% net margin**
  - \$15M favorable variance to budget
    - \$5M Unrealized gain on investments

Balance Sheet:

- Days cash on hand: 306 days; increased from 278 days in December 2018
- Current ratio: 7.6
- Net Position: \$362,745,839; increased by \$34M compared to December 2018

Pension:

- YTD deposit: \$19,747,768; increased by 10% compared to December 2018

**MUSC Physicians**  
**(A Component Unit of MUSC)**  
**Statement of Revenues, Expenses and Changes in Net Position**  
**For the Six Month Periods Ending December 2019**

	December 2019 YTD Actual	December 2019 YTD Budget	December 2019 YTD Variance	%
<b>Operating revenues</b>				
Net clinical service revenue	\$ 182,059,418	\$ 172,341,497	\$ 9,717,921	6%
Supplemental medicaid	24,121,655	24,150,000	(28,345)	0%
Other operating revenue	5,817,576	5,045,699	771,877	15%
MUHA reimbursement for ambulatory and revenue cycle	2,491,545	2,370,288	121,257	5%
Purchased services	49,416,054	41,806,936	7,609,118	18%
Grant salary reimbursement from MUSC	6,861,252	6,175,965	685,287	11%
<b>Total operating revenues</b>	<b>\$ 270,767,500</b>	<b>\$ 251,890,385</b>	<b>\$ 18,877,115</b>	<b>7%</b>
<b>Operating expenses</b>				
Salaries, wages and benefits	179,706,582	173,353,887	(6,352,695)	(4%)
MUSCP reimbursement for education and research	40,429,489	38,921,786	(1,507,703)	(4%)
Supplies	16,294,878	16,778,428	483,550	3%
Contractual services	7,921,762	5,732,407	(2,189,355)	(38%)
Facility cost and equipment	3,768,419	3,808,864	40,445	1%
Professional liability insurance	2,942,441	2,584,679	(357,762)	(14%)
Depreciation	2,117,890	2,158,291	40,401	2%
Meals and travel	1,395,375	1,459,912	64,537	4%
Other expenses	791,252	365,398	(425,854)	(117%)
Faculty and staff recruitment	488,592	347,268	(141,324)	(41%)
Donations - transfer to MUSC Foundation and others	20,000	88,053	68,053	77%
<b>Total operating expenses</b>	<b>255,876,680</b>	<b>245,598,973</b>	<b>(10,277,707)</b>	<b>(4%)</b>
<b>Operating income (loss)</b>	<b>\$ 14,890,820</b>	<b>\$ 6,291,412</b>	<b>\$ 8,599,408</b>	<b>137%</b>
<b>Nonoperating revenue (expenses)</b>				
MUHA reimbursement for equipment - GRTC	113,491	-	113,491	100%
Investment income	7,913,464	2,349,657	5,563,807	237%
Interest expense	(1,659,216)	(1,623,309)	(35,907)	(2%)
Rental income	3,457,709	3,579,017	(121,308)	(3%)
Rent expense	(812,518)	(812,518)	-	0%
Gain (loss) on disposal of assets	562,930	(398,483)	961,413	0%
<b>Total nonoperating revenue (expenses)</b>	<b>\$ 9,575,860</b>	<b>\$ 3,094,364</b>	<b>\$ 6,481,496</b>	<b>209%</b>
<b>Change in net position</b>	<b>\$ 24,466,680</b>	<b>\$ 9,385,776</b>	<b>\$ 15,080,904</b>	<b>161%</b>

**Notes:**

*Net Clinical service revenue: Charges and Collections over budget*

*Other operating revenue includes Board of Trustees Reimbursement 2016-2019*

*Other revenue includes \$700K in CMMI Program deposits*

*Purchased services less than budget due to \$1.3M ELC bonuses, Transplant Support added after budget, Coverage model increases after budget, Value Based Program payment*

*Purchased services and Grant salary reimbursement previously shown netted against expenses*

*Salaries, wages and benefits over budget: additional \$5m in Z accruals will be made over budget (\$2.5M for 6 months)*

*Salaries, wages and benefits over budget: 3 payrolls paid in December, but budget was for only 2 payrolls in December (01/01 payroll moved to 12/31)*

*R Transfers to University previously shown as non-operating*

*MUSC Foundation transfers previously shown as non-operating*

*Other expenses include \$591K CMMI Program disbursements to MHA*

**MUSC Physicians****(A Component Unit of the Medical University of South Carolina)****Consolidated Statement of Net Position****ASSETS**

<b>Current assets:</b>	<b>December 31, 2018</b>	<b>December 31, 2019</b>
Cash and cash equivalents	\$ 59,379,099	\$ 100,312,737
Investments	148,996,416	158,744,419
Receivables:		
Patient services - net of allowances for contractual adjustments of \$104,174,579 bad debts of \$19,769,000	33,806,952	35,722,705
Due from the Medical University of South Carolina	5,953,628	3,571,350
Due from the Medical University Hospital Authority	2,598,035	2,916,130
Due from the Medical University Foundation	402,960	841,240
Due from MUSC Health Alliance	-	(574,658)
Due from MUSC Health Partners	9,356,192	4,712,521
Note receivable UMA/MHP	-	166,859
Investment / Advancements consolidated MHP	32,270,000	32,270,000
Due from Comprehensive Psychiatric Services	221,058	152,343
Prepaid rent - MUSC Foundation	338,226	338,226
Other current assets	6,424,225	23,052,287
<b>Total Current Assets</b>	<b>\$ 299,746,791</b>	<b>\$ 362,226,159</b>
<b>Noncurrent assets:</b>		
<b>Capital assets:</b>		
Land	26,180,312	22,902,423
Buildings	49,509,671	50,882,068
Furniture and equipment	17,950,225	18,242,524
Leasehold improvements	51,151,651	52,069,326
Rental buildings under capital lease	13,989,600	13,989,600
Computer software	13,587,128	13,593,123
Less: accumulated depreciation and amortization	(77,303,837)	(81,858,970)
Prepaid rent - MUSC Foundation	6,351,382	5,652,076
Other assets	490,000	5,300,000
Investment in partnerships	4,229,689	3,833,215
<b>Total noncurrent assets</b>	<b>\$ 106,135,821</b>	<b>\$ 104,605,385</b>
<b>Total Assets</b>	<b>\$ 405,882,612</b>	<b>\$ 466,831,544</b>
<b>Deferred outflows of resources</b>		
Deferred refunding cost	11,646,197	10,008,633
Deferred outflows-OPEB	242,371	-
<b>Total deferred outflows</b>	<b>\$ 11,888,568</b>	<b>\$ 10,008,633</b>
<b>Total Assets and Deferred Outflows</b>	<b>\$ 417,771,180</b>	<b>\$ 476,840,177</b>

**MUSC Physicians**  
**(A Component Unit of the Medical University of South Carolina)**

**Consolidated Statement of Net Position**

**LIABILITIES**

	<u>December 31, 2018</u>	<u>December 31, 2019</u>
<b>Current Liabilities</b>		
Accounts payable	\$ 1,613,559	3,044,053
Accrued interest payable	-	-
Accrued payroll	4,169,970	21,246,235
Accrued payroll withholdings	435,904	6,093,804
Accrued pension contribution	2,804,389	3,316,751
Other accrued liabilities	2,248,940	2,312,543
Due to Medical University Hospital Authority	2,822,682	4,750,563
Due to MSV	(682,552)	(253,550)
Accrued compensated absences	1,647,676	1,921,047
Notes payable	315,959	-
Capital leases	389,779	122,874
Bonds payable	3,055,000	4,890,000
	<u>18,821,306</u>	<u>47,444,320</u>
<b>Total current liabilities</b>	<b>\$ 18,821,306</b>	<b>\$ 47,444,320</b>
<b>Noncurrent liabilities:</b>		
Accrued compensated absences	1,454,484	1,648,002
Capital leases	130,724	-
Variable rate demand bonds	67,040,000	60,325,000
Interest rate swap liability	-	18,606
Deferred inflows-OPEB	75,381	85,799
Fair value of derivative instruments	1,223,038	4,572,611
	<u>69,923,627</u>	<u>66,650,018</u>
<b>Total noncurrent liabilities</b>	<b>\$ 69,923,627</b>	<b>\$ 66,650,018</b>
	<u>88,744,933</u>	<u>114,094,338</u>
<b>Total liabilities</b>	<b>\$ 88,744,933</b>	<b>\$ 114,094,338</b>
<b>NET POSITION</b>		
Invested in capital assets, net of related debt	52,983,421	58,712,466
Unrestricted (deficit)	276,042,826	304,033,373
<b>Total Net Position</b>	<b>\$ 329,026,247</b>	<b>\$ 362,745,839</b>
<b>Total Liabilities, Inflows, &amp; Net Position</b>	<b>\$ 417,771,180</b>	<b>476,840,177</b>

*Notes:*

*Cash, cash equivalents, and investments have increased due to Supplemental Medicaid FY18 received in FY19*

*Due from MUSC decrease due to earlier collection of Supplemental Medicaid funds*

*Other current assets increase due to Supplemental Medicaid accrual*

*Other Assets - (Noncurrent) increase in collateral deposit for Swap*

*Land decreased due the sale of Porcher's Bluff*

*Accounts payable includes \$2M Infusion Drug accrual*

*Accrued payroll includes \$8.3M Y Incentive accrual, \$6M Z Incentive accrual*

*Fair value of derivative instruments are adjusted to actual at 12/31/19; change of \$225K from 6/30/19*

## **MUSC Health Partners**

### Executive Summary

For the six month period ending December 31, 2019

#### **Charges:**

- Year to Date: 11.6% over budget
- Month to Date: 36.3% under budget

#### **Payment:**

- Year to Date: 7.1% over budget
- Month to Date: 7.7% over budget
- 23 Days in AR days and \$92 per wRVU for CFC; 77 Days in AR days and \$60 per wRVU for RHN

#### **Income/(Loss):**

- Year to Date: (\$1.2M) Operating Loss; (2%) operating margin
  - (\$1.3M) unfavorable variances to budget
    - (\$1.68M) Self-insured health plan deficit
      - Large Insurance claims during September thru December
    - \$158K CMMI program funds received
- Year to Date: (\$1.2M) Net Income; (1%) net margin
  - (\$1.3M) unfavorable variances to budget

#### **Balance Sheet:**

- Current ratio: .76
- Net Position: (\$33,926,413) decreased by \$426K compared to December 2018



**MUSC Health Partners**  
**Statement of Revenues, Expenses and Changes in Net Position**  
**For the Six Month Periods Ending December 2019**

	December 2019 YTD Actual	December 2019 YTD Budget	December 2019 YTD Variance	%
<b>Operating revenues</b>				
Net clinical service revenue	\$ 34,560,080	\$ 34,749,420	\$ (189,340)	(1%)
Supplemental medicaid	1,600,000	1,600,000	-	0%
Other operating revenue	2,138,562	1,712,078	426,484	25%
RHN provider practice strategic support	11,981,275	11,187,150	794,125	7%
Salary reimbursement for RHCs	1,447,185	1,922,771	(475,586)	(25%)
Purchased services	1,616,713	1,329,262	287,451	22%
<b>Total operating revenues</b>	<b>\$ 53,343,815</b>	<b>\$ 52,500,681</b>	<b>\$ 843,134</b>	<b>2%</b>
<b>Operating expenses</b>				
Salaries, wages and benefits	42,182,247	40,335,380	(1,846,867)	(5%)
Supplies	2,825,075	2,522,852	(302,223)	(12%)
Contractual services	1,723,408	1,812,844	89,436	5%
Depreciation	191,975	161,582	(30,393)	(19%)
Facility cost and equipment	3,545,280	3,513,715	(31,565)	(1%)
Professional liability insurance	1,033,691	1,105,952	72,261	7%
Meals and travel	89,505	77,010	(12,495)	(16%)
Faculty and staff recruitment	97,838	3,745	(94,093)	(2512%)
MUSCP corporate shared services	1,914,362	1,856,285	(58,077)	(3%)
Purchased Services	793,337	633,779	(159,558)	(25%)
Allocation of integrated costs	-	-	-	0%
Other expenses	178,616	384,930	206,314	54%
<b>Total operating expenses</b>	<b>54,575,334</b>	<b>52,408,074</b>	<b>(2,167,260)</b>	<b>(4%)</b>
<b>Operating income (loss)</b>	<b>\$ (1,231,519)</b>	<b>\$ 92,607</b>	<b>\$ (1,324,126)</b>	<b>(1430%)</b>
<b>Nonoperating revenue (expenses)</b>				
Investment income	(530)	-	(530)	0%
Rental income	15,655	15,520	135	1%
<b>Total nonoperating revenue (expenses)</b>	<b>\$ 15,125</b>	<b>\$ 15,520</b>	<b>\$ (395)</b>	<b>(3%)</b>
<b>Change in net position</b>	<b>\$ (1,216,394)</b>	<b>\$ 108,127</b>	<b>\$ (1,324,521)</b>	<b>(1225%)</b>

*Notes:*

*Other operating revenue includes 1st & 2nd Quarter of New Provider Support \$847K; over budget \$157K*

*Other operating revenue includes unbudgeted CMMI program funds of \$158K*

*Salaries and benefits variance caused by unusually high claims in self-insured health plan. Deficit of plan is (\$1.68M)*

*Salaries, wages and benefits over budget: 3 payrolls paid in December, but budget was for only 2 payrolls in December (01/01 payroll moved to 12/31)*

Consolidated Statement of Net Position

ASSETS

	<u>December 31, 2018</u>	<u>December 31, 2019</u>
<b>Current assets:</b>		
Cash and cash equivalents	\$ 1,714,936	\$ 4,431,311
Receivables:		
Patient services - net of allowances for contractual adjustments of \$27,209,239 bad debts of \$4,422,003	1,485,097	8,638,831
Due from the Medical University of South Carolina	78,209	73,141
Due from the Medical University Hospital Authority	80,821	507,568
Other current assets	<u>2,373,951</u>	<u>(635,096)</u>
<b>Total Current Assets</b>	<u>\$ 5,733,014</u>	<u>\$ 12,968,951</u>
<b>Noncurrent assets:</b>		
Capital assets:		
Furniture and equipment	2,014,702	1,361,934
Leasehold improvements	3,259,946	2,862,009
Computer software	46,563	46,563
Less: accumulated depreciation and amortization	(2,988,291)	(2,316,775)
Investment in partnerships	<u>1,429,929</u>	<u>989,223</u>
<b>Total noncurrent assets</b>	<u>\$ 3,762,849</u>	<u>\$ 2,942,954</u>
<b>Total Assets</b>	<u>\$ 9,495,863</u>	<u>\$ 15,911,905</u>

## MUSC Health Partners

### Consolidated Statement of Net Position

#### LIABILITIES

	<u>December 31, 2018</u>	<u>December 31, 2019</u>
<b>Current Liabilities</b>		
Accounts payable	\$ 345,730	\$ 517,060
Accrued payroll	518,585	712,779
Accrued payroll withholdings	47,652	806,081
Other accrued liabilities	717,219	3,586,640
Due to Medical University Hospital Authority	30,723	136,714
Due to UMA	9,356,192	4,712,521
Note Payable UMA/MHP	-	166,859
Due from MSV	261,597	243,769
Due to MUHA - RHN	-	5,759,026
Accrued compensated absences	157,614	475,329
	<u>\$ 11,435,312</u>	<u>\$ 17,116,778</u>
<b>Noncurrent liabilities:</b>		
Accrued compensated absences	143,542	451,540
	<u>\$ 143,542</u>	<u>\$ 451,540</u>
<b>Total liabilities</b>	<u>\$ 11,578,854</u>	<u>\$ 17,568,318</u>
<b>NET POSITION</b>		
Capital stock and Additional paid-in capital	32,270,000	32,270,000
Invested in capital assets, net of related debt	2,314,867	2,145,707
Unrestricted (deficit)	(36,667,858)	(36,072,120)
<b>Total Net Position</b>	<u>\$ (2,082,991)</u>	<u>\$ (1,656,413)</u>
<b>Total Liabilities &amp; Net Position</b>	<u>\$ 9,495,863</u>	<u>\$ 15,911,905</u>

#### Notes:

*Accounts Receivable increase due to RHN activity*

*Other current assets includes deferred revenue for Supplemental Medicaid \$3.2M*

*Other accrued liabilities increase due to RHN payroll and AP accruals*

*Due to MUHA - RHN includes the net Advance from MUHA for RHN expenses*

**MUSC Health Partners**  
For the Six Month Periods Ending December 2019

	East Cooper Radiology FY 2020 (1)	GRTC FY 2020 (2)	Tidelands Neuro FY 2020 (3)	Regional Health Network FY 2020 (4)	Other MHP entities FY 2020 (5)	Carolina Family Care FY 2020 (6)	MHP Total FY 2020 sum of (1)-(6)
<b>Operating revenues</b>							
Net clinical service revenue	\$ 898,924	\$ -	\$ 370,681	\$ 23,242,023	\$ 6,885	10,165,620	\$ 34,684,133
Supplemental medicaid	-	-	-	-	-	1,600,000	1,600,000
Other operating revenue	-	-	-	-	1,075	2,137,487	2,138,562
RHN provider practice strategic support	-	-	-	11,981,275	-	-	11,981,275
Salary reimbursement for RHCs	-	-	-	1,447,185	-	-	1,447,185
Purchased services	-	395,840	212,118	338,159	243,220	427,376	1,616,713
<b>Total operating revenues</b>	<b>898,924</b>	<b>395,840</b>	<b>582,799</b>	<b>37,008,642</b>	<b>251,180</b>	<b>14,330,483</b>	<b>53,467,868</b>
<b>Operating expenses</b>							
Salaries, wages and benefits	451,268	269,276	492,060	29,939,282	1,929,765	9,100,596	42,182,247
Supplies	-	-	2,314	1,587,564	1,069	1,234,128	2,825,075
Contractual services	334,090	856	999	810,430	5,531	571,502	1,723,408
Depreciation	-	-	-	-	-	191,975	191,975
Facility cost and equipment	-	-	28,685	2,413,448	14,697	1,088,450	3,545,280
Professional liability insurance	49,954	6,290	31,125	820,846	4,921	120,555	1,033,691
Meals and travel	-	210	-	47,628	30,906	10,761	89,505
Faculty and staff recruitment	-	-	-	96,539	-	1,299	97,838
MUSCP corporate shared services	-	-	-	1,146,692	-	767,670	1,914,362
Purchased services	24,770	30,000	-	96,429	-	642,138	793,337
Allocation of integrated costs	-	-	-	-	-	-	-
Other expenses	38,842	5,034	27,616	49,784	6,544	50,796	178,616
<b>Total operating expenses</b>	<b>898,924</b>	<b>311,666</b>	<b>582,799</b>	<b>37,008,642</b>	<b>1,993,433</b>	<b>13,779,870</b>	<b>54,575,334</b>
<b>Operating income (loss) excl. AR accruals</b>	<b>-</b>	<b>84,174</b>	<b>-</b>	<b>-</b>	<b>(1,742,253)</b>	<b>550,613</b>	<b>(1,107,466)</b>
<b>AR accruals</b>	<b>8,210</b>	<b>-</b>	<b>(25,659)</b>	<b>-</b>	<b>-</b>	<b>(106,604)</b>	<b>(124,053)</b>
<b>Operating income (loss)</b>	<b>\$ 8,210</b>	<b>\$ 84,174</b>	<b>\$ (25,659)</b>	<b>\$ -</b>	<b>\$ (1,742,253)</b>	<b>\$ 444,009</b>	<b>\$ (1,231,519)</b>
<b>Nonoperating revenues (expenses)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>15,125</b>	<b>15,125</b>
<b>Change in net position</b>	<b>\$ 8,210</b>	<b>\$ 84,174</b>	<b>\$ (25,659)</b>	<b>\$ -</b>	<b>\$ (1,742,253)</b>	<b>\$ 459,134</b>	<b>\$ (1,216,394)</b>

**Notes**

(1) East Cooper Radiology income/losses are transferred to MSV where billings are made to East Cooper Hospital (\$220,176 per year) and MUHA.

\$24K in income transferred to MSV YTD.

(2) Georgetown Hospital pays 18.5% of total collections to cover operating expenses of provider at GRTC

(3) MUHA and Tidelands have each been billed 50% of 2019 losses related to Tidelands Neurosciences. Total loss YTD is \$212K.

(4) MUHA funds 100% of deficit related to Regional Health Network

(5) Other non-Primary Care entities:

- (\$10K) Manager of Occupational Safety and Health - MUHA, MUSC and UMA provide support
- \$3K Skilled Nursing Facilities Specialist/Palliative Care - MUHA will reimburse up to \$216K annually
- (\$52K) Institutional Advancement - lobbying costs
- (\$1.68M) Group Health Insurance

(6) Q1 & 2 New Provider support from MUHA for is \$847K

**MUSC Health Partners**  
**Regional Health Network**  
(A Component Unit of the Medical University of South Carolina)  
For the Six Month Periods Ending December 2019

	Florence Actual (1)	Marion Actual (2)	Chester Actual (3)	Lancaster Actual (4)	RHN Integ. Costs Actual (5)	RHN Consol. Actual sum of (1) - (5)	RHN Consol. Budget	RHN Consol. Variance
<b>Operating revenues</b>								
Net clinical service revenue	\$ 15,312,798	\$ 1,241,327	\$ 3,072,528	\$ 3,615,370	\$ -	\$ 23,242,023	\$ 23,418,836	\$ (176,813)
Purchased services	187,276	21,251	-	129,632	-	338,159	-	338,159
Other operating revenue	-	-	-	-	-	-	246	(246)
<b>Total operating revenues</b>	<b>\$ 15,500,074</b>	<b>\$ 1,262,578</b>	<b>\$ 3,072,528</b>	<b>\$ 3,745,002</b>	<b>\$ -</b>	<b>\$ 23,580,182</b>	<b>\$ 23,419,082</b>	<b>\$ 161,100</b>
<b>Operating expenses</b>								
Salaries, wages and benefits	\$ 18,980,106	\$ 2,932,091	\$ 3,020,739	\$ 4,720,808	\$ 285,538	29,939,282	29,554,613	(384,669)
Supplies	732,534	109,449	319,262	425,854	465	1,587,564	1,331,505	(256,059)
Contractual services	297,748	57,272	140,653	180,757	134,000	810,430	1,017,299	206,869
Facility cost and equipment	1,490,793	28,430	289,211	605,014	-	2,413,448	2,351,466	(61,982)
Professional liability insurance	472,042	98,976	51,334	198,494	-	820,846	837,359	16,513
Meals and travel	26,410	3,122	6,658	6,251	5,187	47,628	29,285	(18,343)
Faculty and staff recruitment	69,707	1,277	765	7,452	17,338	96,539	54	(96,485)
MUSCP corporate shared services	700,307	125,971	125,971	194,443	-	1,146,692	1,244,669	97,977
Other expenses	26,769	5,220	6,750	11,015	30	49,784	162,753	112,969
Purchased services	60,710	9,199	13,643	12,877	-	96,429	-	(96,429)
Allocation of integrated costs	292,088	44,256	44,256	61,958	(442,558)	-	-	-
<b>Total operating expenses</b>	<b>23,149,214</b>	<b>3,415,263</b>	<b>4,019,242</b>	<b>6,424,923</b>	<b>-</b>	<b>37,008,642</b>	<b>36,529,003</b>	<b>(479,639)</b>
<b>Operating income (loss)</b>	<b>\$ (7,649,140)</b>	<b>\$ (2,152,685)</b>	<b>\$ (946,714)</b>	<b>\$ (2,679,921)</b>	<b>\$ -</b>	<b>\$ (13,428,460)</b>	<b>\$ (13,109,921)</b>	<b>\$ (318,539)</b>
RHN provider practice strategic support	7,649,140	705,500	946,714	2,679,921	-	11,981,275	11,187,150	794,125
Salary reimbursement for RHCs	-	1,447,185	-	-	-	1,447,185	1,922,771	(475,586)
<b>Change in net position</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Notes:**

Salary Reimbursement for RHCs: 4 Regional Health Clinics in the Marion region are fully reimbursed for salaries and other expenses by MUHA. Income is not recognized but reimbursed directly to MUHA.

**MUSC Health Partners**  
**Florence**  
**(A Component Unit of MUSC)**  
**Statement of Revenues, Expenses and Changes in Net Position**  
**For the Six Month Periods Ending December 2019**

	December 2019 YTD Actual	December 2019 YTD Budget	December 2019 YTD Variance	%
<b>Operating revenues</b>				
Net clinical service revenue	\$ 15,312,798	\$ 15,224,499	\$ 88,299	1%
Purchased services	187,276	-	187,276	100%
<b>Total operating revenues</b>	<b>\$ 15,500,074</b>	<b>\$ 15,224,499</b>	<b>\$ 275,575</b>	<b>2%</b>
<b>Operating expenses</b>				
Salaries, wages and benefits	18,980,106	19,062,235	82,129	0%
Facility cost and equipment	1,490,793	1,370,983	(119,810)	(9%)
MUSCP corporate shared services	700,307	755,049	54,742	7%
Supplies	732,534	757,681	25,147	3%
Professional liability insurance	472,042	472,050	8	0%
Contractual services	297,748	257,048	(40,700)	(16%)
Faculty and staff recruitment	69,707	-	(69,707)	(100%)
Other expenses	26,769	10,949	(15,820)	(144%)
Purchased Outside Services	60,710	-	(60,710)	0%
Meals and travel	26,410	10,295	(16,115)	(157%)
Allocation of integrated costs	292,088	-	(292,088)	(100%)
<b>Total operating expenses</b>	<b>23,149,214</b>	<b>22,696,290</b>	<b>(452,924)</b>	<b>(2%)</b>
<b>Operating income (loss)</b>	<b>\$ (7,649,140)</b>	<b>\$ (7,471,791)</b>	<b>\$ (177,349)</b>	<b>(2%)</b>
<b>RHN provider practice strategic support</b>	<b>7,649,140</b>	<b>7,471,791</b>	<b>177,349</b>	<b>2%</b>
<b>Change in net position</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

**MUSC Health Partners**  
**Marion**  
**(A Component Unit of MUSC)**  
**Statement of Revenues, Expenses and Changes in Net Position**  
**For the Six Month Periods Ending December 2019**

	December 2019 YTD Actual	December 2019 YTD Budget	December 2019 YTD Variance	%
<b>Operating revenues</b>				
Net clinical service revenue	\$ 1,241,327	\$ 975,082	\$ 266,245	27%
Purchased services	21,251	-	21,251	100%
<b>Total operating revenues</b>	<b>\$ 1,262,578</b>	<b>\$ 975,082</b>	<b>\$ 287,496</b>	<b>29%</b>
<b>Operating expenses</b>				
Salaries, wages and benefits	2,932,091	3,130,391	198,300	6%
Facility cost and equipment	28,430	209,074	180,644	86%
MUSCP corporate shared services	125,971	131,419	5,448	4%
Professional liability insurance	98,976	115,809	16,833	15%
Supplies	109,449	87,233	(22,216)	(25%)
Contractual services	57,272	47,167	(10,105)	(21%)
Other expenses	5,220	5,751	531	9%
Meals and travel	3,122	1,350	(1,772)	(131%)
Faculty and staff recruitment	1,277	-	(1,277)	(100%)
Purchased services	9,199	-	(9,199)	(100%)
Allocation of integrated expenses	44,256	-	(44,256)	(100%)
<b>Total operating expenses</b>	<b>3,415,263</b>	<b>3,728,194</b>	<b>312,931</b>	<b>8%</b>
<b>Operating income (loss)</b>	<b>\$ (2,152,685)</b>	<b>\$ (2,753,112)</b>	<b>\$ 600,427</b>	<b>22%</b>
<b>RHN provider practice strategic support</b>	<b>705,500</b>	<b>830,341</b>	<b>(124,841)</b>	<b>(15%)</b>
<b>Salary reimbursement for RHCs</b>	<b>1,447,185</b>	<b>1,922,771</b>	<b>(475,586)</b>	<b>(25%)</b>
<b>Change in net position</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

**MUSC Health Partners  
Chester  
(A Component Unit of MUSC)  
Statement of Revenues, Expenses and Changes in Net Position  
For the Six Month Periods Ending December 2019**

	December 2019 YTD Actual	December 2019 YTD Budget	December 2019 YTD Variance	%
<b>Operating revenues</b>				
Net clinical service revenue	\$ 3,072,528	\$ 2,825,863	\$ 246,665	9%
Other operating revenue	-	246	(246)	(100%)
<b>Total operating revenues</b>	<b>\$ 3,072,528</b>	<b>\$ 2,826,109</b>	<b>\$ 246,419</b>	<b>9%</b>
<b>Operating expenses</b>				
Salaries, wages and benefits	3,020,739	2,939,436	(81,303)	(3%)
Facility cost and equipment	289,211	290,604	1,393	0%
Supplies	319,262	207,489	(111,773)	(54%)
MUSCP corporate shared services	125,971	141,316	15,345	11%
Contractual services	140,653	335,080	194,427	58%
Professional liability insurance	51,334	71,000	19,666	28%
Other expenses	6,750	15,377	8,627	56%
Meals and travel	6,658	6,072	(586)	(10%)
Faculty and staff recruitment	765	54	(711)	(1317%)
Purchased services	13,643	-	(13,643)	(100%)
Allocation of integrated expenses	44,256	-	(44,256)	(100%)
<b>Total operating expenses</b>	<b>4,019,242</b>	<b>4,006,428</b>	<b>(12,814)</b>	<b>0%</b>
<b>Operating income (loss)</b>	<b>\$ (946,714)</b>	<b>\$ (1,180,319)</b>	<b>\$ 233,605</b>	<b>20%</b>
<b>RHN provider practice strategic support</b>	<b>946,714</b>	<b>1,180,319</b>	<b>(233,605)</b>	<b>(20%)</b>
<b>Change in net position</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	



**MUSC Health Partners  
Lancaster  
(A Component Unit of MUSC)  
Statement of Revenues, Expenses and Changes in Net Position  
For the Six Month Periods Ending December 2019**

	December 2019 YTD Actual	December 2019 YTD Budget	December 2019 YTD Variance	%
<b>Operating revenues</b>				
Net clinical service revenue	\$ 3,615,370	\$ 4,393,392	\$ (778,022)	(18%)
Purchased services	129,632	-	129,632	100%
<b>Total operating revenues</b>	<b>\$ 3,745,002</b>	<b>\$ 4,393,392</b>	<b>\$ (648,390)</b>	<b>(15%)</b>
<b>Operating expenses</b>				
Salaries, wages and benefits	4,720,808	4,422,551	(298,257)	(7%)
Facility cost and equipment	605,014	480,805	(124,209)	(26%)
Supplies	425,854	279,102	(146,752)	(53%)
MUSCP corporate shared services	194,443	216,885	22,442	10%
Professional liability insurance	198,494	178,500	(19,994)	(11%)
Contractual services	180,757	378,004	197,247	52%
Other expenses	11,015	130,676	119,661	92%
Purchased services	12,877	-	(12,877)	(100%)
Faculty and staff recruitment	7,452	-	(7,452)	(100%)
Meals and travel	6,251	11,568	5,317	46%
Allocation of integrated expenses	61,958	-	(61,958)	(100%)
<b>Total operating expenses</b>	<b>6,424,923</b>	<b>6,098,091</b>	<b>(326,832)</b>	<b>(5%)</b>
<b>Operating income (loss)</b>	<b>\$ (2,679,921)</b>	<b>\$ (1,704,699)</b>	<b>\$ (975,222)</b>	<b>(57%)</b>
<b>RHN provider practice strategic support</b>	<b>2,679,921</b>	<b>1,704,699</b>	<b>975,222</b>	<b>57%</b>
<b>Change in net position</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

**FY2020 MUSCP Due to/Due From  
As of 12/31/19**

	<b>Outstanding Balance</b>	<b>Notes</b>
<b>1. MUSCP/MUHA</b>		
MUSCP is due to pay MUHA	\$4,163,448	Balance consists of monthly recurring activity
MUHA is due to pay MUSCP	\$2,920,668	Balance consists of monthly recurring activity
Net: MUSCP is due to pay MUHA	\$1,242,780	
<b>2. MUSCP/MUSC</b>		
MUSC is due to pay MUSCP	\$3,552,992	\$3.0 Grant Salary Reimbursement
MUSCP is due to pay MUSC	(\$26,282)	\$50k agency funds offset by \$8k salary reimbursements and \$16k in Pathology Collections
Net: MUSC is due to pay MUSCP	\$3,579,273	
<b>3. CFC/MUHA</b>		
CFC is due to pay MUHA	\$116,631	Balance consists of monthly recurring activity
MUHA is due to pay CFC	\$397,725	Balance consists of monthly recurring activity
Net: MUHA is due to pay CFC	\$281,094	
<b>4. CFC/MUHA - RHN</b>		
CFC/RHN is due to pay MUHA	(\$5,724,451)	
MUHA is due to pay CFC/RHN	\$223,100	
RHN Settlement	(\$257,675)	
Total RHN accounts-Due to MUHA	\$5,759,026	Net Advance from MUHA for RHN expenses. Also includes AR, salary, AP accruals (non-cash); rent agreements
<b>5. CFC/MUSC</b>		
MUSC is due to pay CFC	\$73,141	Occupational Practice Manager Salary Reimbursement
<b>6. MHP/MUHA</b>		
MUHA is due to pay MHP	\$12,455	Balance consists of monthly recurring activity
MHP is due to pay MUHA	\$4,121	Balance consists of monthly recurring activity
Net: MUHA is due to pay MHP	\$8,334	
<b>7. MSV</b>		
MSV is due to pay CFC	\$24,406	
MSV is due to pay MUSCP	\$253,550	\$113k for GRTC capital equipment

<b>Policy Identification Number</b>	
<b>Policy Title</b>	MUSC Board Policy on Travel
<b>Classification</b>	University MUSC Hospital Authority (MUHA)
<b>Approval Authority</b>	Board of Trustees
<b>Responsible Entity</b>	Board of Trustees
<b>Policy Owner</b>	Board Secretary

**I. Policy Statement**

The Board of Trustees desires to act lawfully and in compliance with policy at all times. This policy provides guidance for compliant reimbursement of expenses incurred by the Board of Trustees and Trustees Emeriti.

**II. Scope**

This policy applies to the Board of Trustees and Trustees Emeriti.

**III. Approval Authority**

Board of Trustees

**IV. Purpose of This Policy**

This policy defines how members of the Board of Trustees and Trustees Emeriti are reimbursed for expenses incurred while on official MUSC/MUHA business.

**V. Who Should Be Knowledgeable about This Policy**

Members of the Board of Trustees  
Board Secretary  
Accounts Payable

**VI. The Policy**

**MILEAGE**

Board of Trustee members (Trustees) and Trustees Emeriti (Emeriti) will be reimbursed the state mileage rate for one personal vehicle used while on official MUSC/MUHA business.

**MEALS**

Trustees and Emeriti will be reimbursed for meals not otherwise provided. Guests having a clear connection or future/potential connection to MUSC may be invited to dinner by the Trustees at MUSC expense. If a Trustee is unsure whether or not a guest qualifies as "invited," he/she should contact the Board Secretary for guidance. Names of the invited guests and a clear business purpose should be included on the reimbursement request form.

No meal reimbursements are to be paid from State Appropriated Funds. The cost of meals should not be excessive and reimbursements will be limited to ~~\$100~~ \$125 per person per day.

Policy ID Number	
Policy Title	
Date Approved	

MUSC Internal Audit staff will review board expenses~~reimbursements~~ on ~~a periodic~~ an annual basis to determine compliance with policy. Should an over reimbursement occur, the Trustee or Emeriti will be asked to reimburse MUSC the amount of the overpayment.

**LODGING**

The Board of Trustees will contract from time to time with a local hotel for rooms for Trustees, Emeriti, and guests invited by the Board. The following items will be covered:

- A room up to ~~\$300~~\$350 per night before taxes and fees.
- One valet parking space per night.

Reimbursements for lodging are not to be paid from State Appropriated Funds. Trustees and Emeriti will be expected to make arrangements for all other expenses not covered by this policy.

There is a 72-hour advance cancellation requirement for room reservations. Trustees and Emeriti will be responsible for charges incurred when the 72-hour cancellation requirement is not met.

**TRUSTEES EMERITI**

Trustees Emeriti provide support for the University as knowledgeable friends and ambassadors. The Board of Trustees extends an invitation to Emeriti, subject to all travel policies, to attend Board meetings and/or special events up to three (3) nights per calendar year, ~~attend up to two Board of Trustee meetings each calendar year~~ at the expense of the Board. While Emeriti may visit more often, ~~they will only be reimbursed~~ reimbursement for mileage, and lodging will be limited to the three (3) nights per calendar year. ~~while in attendance at two meetings.~~ Emeriti are not subject to receive an honorarium payment. ~~It is suggested that those two reimbursed meetings coincide with graduation in May and with the December meeting, when the Board of Trustees meeting coincides with the meeting of the Board of Visitors.~~

Reimbursements for Emeriti expenses are not to be paid from State Appropriated Funds.

**BOARD SECRETARY**

The Board Secretary is not authorized to provide meals, entertainment, gifts or other similar items for the benefit of Trustees or their guests while attending official Board meetings, unless all Trustees are invited/included. Official MUSC/MUHA meetings and appointments outside of Board meetings do not apply to this provision. The Board Secretary will comply with all laws and policies regarding meals, entertainment, gifts or other similar items. All requests for reimbursement should specify the business purpose and a list of attendees.

~~MUSC Internal Audit staff will review the Secretary's expenses submitted for payment from all sources on a periodic basis to determine compliance with policy.~~

**VII. Special Situations**

N/A

Policy ID Number	
Policy Title	
Date Approved	

**VIII. Sanctions for Non-compliance**

Trustees and Emeriti will be expected to make arrangements for all other expenses not covered by policy. Should an over reimbursement occur, the Trustee or Emeriti will be asked to reimburse MUSC the amount of the overpayment.

**IX. Related Information**

**A. References, citations**

MUSC Travel Policy: <http://academicdepartments.musc.edu/vpfa/policies/index.htm>

SC Appropriation Act, General Provisions, Travel – Subsistence Expenses & Mileage:

<http://www.scstatehouse.gov/budget.php>

SC Appropriation Act, General Provisions, Per Diem:

<http://www.scstatehouse.gov/budget.php>

**B. Other**

**C. Appendices**

**X. Communication Plan**

This policy will be provided to all Trustees and Emeriti.

**XI. Definitions**

**XVI. Review Cycle**

At least every five years.

**XVI. Approval History**

<i>Approval Authority</i>	<i>Date Approved</i>
Board of Trustees	February 13, 2015
Board of Trustees	April 14, 2017
<a href="#">Board of Trustees</a>	<a href="#">February 14, 2020</a>

**XVII. Approval Signature**

\_\_\_\_\_

Executive Officer

\_\_\_\_\_

Date

\_\_\_\_\_

Title

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY (MUHA)  
CONSENT AGENDA**

Board of Trustees Meeting  
February 14, 2020  
101 Colcock Hall

**Authority Operations, Quality and Finance Committee  
Dr. Murrell Smith, Chair**

**Consent Agenda for Approval**

Item 27. Appointments, Reappointments and Delineation of Privileges ..... Dr. Phillip Warr  
*Chief Medical Officer, MUHA*

**Consent Agenda for Information**

Item 28. Medical Executive Committee Minutes ..... Dr. Phillip Warr  
*Chief Medical Officer, MUHA*

Item 29. Contracts and Agreements ..... David McLean  
*Director, MUHA Legal Affairs*

**MUHA and MUSC Physical Facilities Committee  
Mr. Bill Bingham, Chair**

**Consent Agenda for Information**

Item 30. MUHA and MUSC FY2020 Active Projects >\$250,000 ..... Greg Weigle  
*Chief Facilities Officer, MUSC*

Item 31. MUSC Facilities Contracts Awarded ..... Greg Weigle  
*Chief Facilities Officer, MUSC*

Board of Trustees Credentialing Subcommittee Dec 2019  
The Medical Executive Committee reviewed the following applicants on Dec 18, 2019  
and recommends approval by the Board of Trustees Credentialing Subcommittee effective 12.28.19

**Medical Staff Initial Appointment and Clinical Privileges**

Eric Bass, D.O.	Active Provisional	Radiology	MUSC Charleston
Christian Binder, M.D.	Provisional Affiliate	Radiology	MUSC Charleston
Victoria Bolyard, O.D.	Provisional Affiliate	Ophthalmology	MUSC Charleston
Richard Galloway, M.D.	Active Provisional	Psychiatry	MUSC Charleston
Kara Leyzac, Au.D.	Active	Otolaryngology	MUSC Charleston
Cody Quirk, M.D.	Active Provisional	Radiology	MUSC Charleston
Katherine Rittner, M.D.	Active Provisional	Medicine	MUSC Charleston
Manuel Valdebran, M.D.	Active Provisional	Dermatology	MUSC Charleston
Lucas Wilson, M.D.	Active	Pediatrics	MUSC Charleston
Carlos Zayas, M.D.	Active Provisional	Surgery	MUSC Charleston
Jeanie Zhang, M.D.	Provisional Affiliate	Radiology	MUSC Charleston
Tiffany Boyd, M.D.	Provisional Affiliate-	OBGYN	MUSC FLORENCE
Gregory May, M.D.	Provisional Affiliate-	Medicine	MUSC FLORENCE
Nada Tazi, M.D.	Provisional Affiliate-	Medicine	MUSC FLORENCE

**Medical Staff Reappointment and Clinical Privileges**

Jane Charles, M.D.	Active	Pediatrics
I-Hweii Chen, M.D.	Active	Neurology
Joel Cochran, D.O.	Active	Pediatrics
Jessica Hannah, M.D.	Active Provisional	Neurology
Terry Kowalenko, M.D.	Active Provisional	EMM
James Oates, M.D.	Active	Medicine
Ellen Riemer, M.D., J.D.	Active	Path & Lab
Vinayak Rohan, M.D.	Active	Surgery
Emil Say, M.D.	Active	Ophthalmology
Sally Self, M.D.	Active	Path & Lab
Philip Sinato, Jr., M.D.	Affiliate - Colleague	Psychiatry
Ronald Washburn, M.D.	Active Provisional	Medicine

**Medical Staff Reappointment and Change in Clinical Privileges**

Laurence Blumenthal, M.D.	Affiliate - Colleague	Medicine	add Telemedicine
Sarah Book, M.D.	Active	Psychiatry	add Telemedicine
Harry Clarke, Jr., M.D.	Active	Urology	add Telemedicine
William Cook, M.D.	Active	Dermatology	add Telemedicine
William Groh, M.D.	Active	Medicine	add Telemedicine
Airody Hebbar, M.D.	Active	Family Medicine	add Telemedicine
Mary Herring, M.D.	Active	Neurology	add Telemedicine
Edward Kantor, M.D.	Active	Psychiatry	add Telemedicine
Henry Kearsse, III, M.D.	Active	Dermatology	add Telemedicine
Janice Dixon Key, M.D.	Active	Pediatrics	add Telemedicine
Michelle Lally, M.D.	Active	Pediatrics	add Telemedicine
Michael Lecholop, D.M.D.	Active	Oral & Maxillofacial Surgery	add Telemedicine
Diana Mullis, M.D.	Active	Psychiatry	add Telemedicine
Daniel Reuben, M.D.	Active	Medicine	add Telemedicine
James Roberts, M.D.	Active	Pediatrics	add Telemedicine
Renee Straub, M.D.	Active	Dermatology	add Telemedicine
Graham Warren, M.D.	Active	Radiation Onc	add Telemedicine

**Medical Staff Change in Privileges**

Jennifer Braden, M.D.	Active	Pediatrics	Add Deep Sedation
Amanda Price, M.D.	Active	Pediatrics	Add Deep Sedation

**Professional Staff Initial Appointment and Clinical Privileges**

Caitlin Baker, D.N.P.	Provisional Allied	Anesthesiology
Tchad Boone, Sr., P.A.C.	Provisional Allied	EMM
Brooke Brooks, P.A.	Provisional Allied	Medicine
Savannah Cantrell, P.A.,	Provisional Allied	Pediatrics
Jenna Delany, C.R.N.A.	Provisional Allied	Anesthesiology
Brenda Edmond, LISW-CP	Provisional Allied	Psychiatry
Elizabeth Evans, M.S.W.	Provisional Allied	Psychiatry
Hannah Feltner, P.A.	Provisional Allied	Otolaryngology
Anna Guitton, P.A.	Provisional Allied	EMM
Amanda Herbst, P.A.	Provisional Allied	Medicine
Holly King, C.R.N.A.,	Provisional Allied	Anesthesiology
Mary Lasater, D.N.P.	Provisional Allied	Family Medicine
Tamara Moore, A.P.R.N.	Provisional Allied	Family Medicine
Michael Newton, C.R.N.A.,	Provisional Allied	Anesthesiology
James Williams, MSN	Provisional Allied	Anesthesiology

**Professional Staff Reappointment and Clinical Privileges**

Jeffrey J. Borckardt, Ph.D.	Allied Health	Psychiatry
Mollie Dadin, M.S.W.	Provisional Allied	Pediatrics
Cheryl Kerrigan, P.N.P.	Allied Health	Pediatrics
Amanda Littleton, N.P.	Provisional Allied	Medicine
Heather Martin, N.P.	Provisional Allied	Family Medicine
Patrick McNeal, P.A.C.	Allied Health	EMM
Melinda Parker, C.N.M.	Provisional Allied	Psychiatry
Alfia Reagan, P.A.C.	Provisional Allied	Neurosurgery
Amber Thompson, P.A.	Provisional Allied	Neurosurgery

**Professional Staff Reappointment and Change in Privileges**

Jennifer Cannon, C.R.N.A.	Allied Health	Anesthesiology	add Telemedicine
Sheresa Christopher, Ph.D.	Allied Health	Psychiatry	add Telemedicine
Kara Cole, A.N.P.	Allied Health	Medicine	add Telemedicine
Meghan Fashjian, M.S.N.	Allied Health	Radiology	add Telemedicine
Emily Gottfried, Ph.D.	Allied Health	Psychiatry	add Telemedicine
Elizabeth Harding, P.A.C.	Allied Health	Medicine	add Telemedicine
Mary Johnson, P.N.P.	Allied Health	Pediatrics	add Telemedicine
Dean Kilpatrick, Ph.D.	Allied Health	Psychiatry	add Telemedicine
Lindsey Leech, D.N.P.	Allied Health	Urology	add Telemedicine
Jared Nix, P.A.C.	Allied Health	Neurosurgery	add Telemedicine
Katherine Pfeninger, N.P.	Allied Health CFC -	Medicine	add Telemedicine
Amy Schmoll , C.R.N.A.	Allied Health	Anesthesiology	add Telemedicine
Judy Walling, F.N.P.	Allied Health	Medicine	add Telemedicine
Kate Wise, D.N.P.	Allied Health	Urology	add Telemedicine

**Professional Staff Change in Privileges**

Tatiana Davidson, Ph.D.	Allied Health	Psychiatry	Add Adult Psych
Benjamin Toll, Ph.D.	Allied Health	Psychiatry	add Telemedicine



Board of Trustees Credentialing Subcommittee Jan 2020  
The Medical Executive Committee reviewed the following applicants on Jan 15, 2020  
and recommends approval by the Board of Trustees Credentialing Subcommittee effective 1.28.20

### Medical Staff Initial Appointment and Clinical Privileges

Neil Leslie Goldberg, M.D.	Provisional Affiliate	Radiology
Harvey Martin Greenberg, M.D.	Provisional Affiliate -	Radiology
Christopher Jason Hurt, M.D.	Provisional Affiliate -	Radiology
John Joseph Krol, M.D.	Provisional Affiliate	Radiology
David Myungkee Moon, M.D.	Provisional Affiliate -	Radiology
Caroline Stokes Osborne, M.D.	Active Provisional	Medicine
Valeriy Sedov, M.D.	Active Provisional	Medicine

### Medical Staff Reappointment and Clinical Privileges

David Michael Habib, M.D., M.H.A.	Active	Pediatrics
Brent Patrick Holway, M.D.	Active Provisional	Anesthesiology
Angela C. LaRosa, M.D., M.S.C.R	Active	Pediatrics
Stephanie Alicia McNeill, M.D.	Active Provisional	Neurology
Nicholas James Pastis, Jr., M.D.	Active	Medicine
Richard Michael Silver, M.D.	Active	Medicine
William Michael Southgate, M.D.	Active	Pediatrics
Jared Adam White, B.S., M.D.	Active Provisional	Surgery

### Medical Staff Reappointment and Change in Clinical Privileges

William Thomas Basco, Jr., M.D.	Active	Pediatrics	Add Telemedicine
Kathy Siegfried Bolus, M.D.	Affiliate CFC -	Medicine	Add Telemedicine
Allison Ross Eckard, M.D.	Active	Pediatrics	Add Telemedicine
Marc Robert Katz, M.D., M.P.H.	Active	Surgery	Add Telemedicine
Richard Mahlon Kline, Jr., M.D.	Affiliate	Surgery	Add Telemedicine
Christine Melnyk Litwin, M.D.	Active	Pathology & Lab. Med.	Add Telemedicine
David Taplin Marshall, M.D., M.S.	Active	Radiation Oncology	Add Telemedicine
Edward Douglas Norcross, M.D.	Active	Surgery	Add Telemedicine
Matthew John Nutaitis, Sr., M.D.	Active	Ophthalmology	Add Telemedicine
Gurpur Shashidhar Pai, M.D.	Active	Pediatrics	Add Telemedicine
Thomas Godfrey Quattlebaum, M.D.	Affiliate	Pediatrics	Add Telemedicine
Andrea Meredith Rinn, D.O.	Active	Medicine	Add Telemedicine
Barton Lewis Sachs, M.D., M.B.A.	Active	Orthopaedics	Add Telemedicine
John Berhart Sperry, Jr., M.D.	Affiliate	Pediatrics	Add Telemedicine
Robert Kenneth Stuart, M.D., B.S.	Active	Medicine	Add Telemedicine
Rachel Lee Sturdivant, M.D.	Active	Medicine	Add Telemedicine
Andrea Pickens Summer, M.D.	Active	Pediatrics	Add Telemedicine
Heather Whitt Walker, M.D.	Affiliate	Neurosurgery	Add Telemedicine

### Medical Staff Change in Privileges

Kara Renee Cockrum, D.O.	Active Provisional	Pediatrics	Circumcision
Colleen Helen Cotton, M.D.	Active Provisional	Dermatology	Add Laser

### Professional Staff Initial Appointment and Clinical Privileges

Brock Eldridge Altman, C.R.N.A.	Provisional Allied	Anesthesiology
Darrin E. Bizal, N.N.P., MSN	Provisional Allied	Pediatrics
Ashley M Bliss, LMSW	Provisional Allied	Psychiatry
Hope Ashley Buncum, LISW-CP	Provisional Allied	Psychiatry
Mary Edith Conway, M.S.	Provisional Allied	Medicine
Misty Corrigan, N.P.	Allied Health	Neurosurgery
Cheri Jan Demarchi, B.A., M.S.W.	Provisional Allied	Psychiatry
Carolyn Killian Evans, LMSW	Provisional Allied	Psychiatry
Sarah Wylie Fishkind, LMSW	Provisional Allied	Psychiatry
Dana Leigh Flinger, C.R.N.A.	Provisional Allied	Anesthesiology

Marissa I Gattone, M.S., B.S.	Provisional Allied	Medicine
Elizabeth Ashley Halicki, N.P., MSN	Provisional Allied	Surgery
Lisa Anne Hunninghake, B.A., M.S.W.	Provisional Allied	Psychiatry
Janine Kovach, C.R.N.A.	Provisional Allied	Anesthesiology
Judy L Osborne, M.S.N.	Provisional Allied	Obstetrics & Gynecology
Aleiya Chanelle Pinckney, LMSW	Provisional Allied	Psychiatry
Julia Easterling Schrecker, M.S.W.	Provisional Allied	Psychiatry
Leslie Runey Schwade, C.R.N.A.	Allied Health	Anesthesiology
Mary Lou Shoemaker, B.A., M.S.W.	Provisional Allied	Psychiatry
Shavonna L Simmons, B.A., M.S.W.	Provisional Allied	Psychiatry
Catrice C Smalls, LMSW	Provisional Allied	Psychiatry
Lindzie Durham Smarch, N.P.	Provisional Allied	Pediatrics
Amy Coates Summy, LMSW	Provisional Allied	Psychiatry
Christina M Thomas, N.P.	Provisional Allied	Surgery
Derek M Toth, LMSW, LBSW, A.A.	Provisional Allied	Psychiatry
Rachel Maria Williams, C.R.N.A.	Provisional Allied	Anesthesiology

### Professional Staff Reappointment and Clinical Privileges


Amy Jo Dupstadt-DeLambo, A.C.N.P.	Allied Health	Neurology
Margaret McClain Ramsden, A.N.P.	Allied Health	Surgery
Brooke Nicole Smith, M.S.N., A.P.R.N.	Provisional Allied	Medicine

### Professional Staff Reappointment and Change in Privileges

Mary Kay Colliton, N.N.P., MSN	Allied Health	Pediatrics	Add Telemedicine
Tina Louise Davis, C.R.N.A.	Allied Health	Anesthesiology	Add Telemedicine
Devyn Feil, B.S., B.S.N., M.S.N.	Allied Health	Interdisciplinary Hospital Staff	Add Telemedicine
Debra L. Feller, C.R.N.A., B.S.N., M.S.N.A.	Allied Health	Anesthesiology	Add Telemedicine
Suellen Hawkins, M.S.W.	Allied Health	Medicine	Add Telemedicine
Christopher Keto, C.R.N.A.	Allied Health	Anesthesiology	Add Telemedicine
Faye L. LeBoeuf, C.N.M., MSN	Allied Health	Obstetrics & Gynecology	Add Telemedicine
James Harold Mahaffee, C.R.N.A.	Allied Health	Anesthesiology	Add Telemedicine
Frances Lynn McInerney, C.R.N.A.	Allied Health	Anesthesiology	Add Telemedicine
Regan Rouse McKinney, C.R.N.A.	Allied Health	Anesthesiology	Add Telemedicine
Alice F. Michaux, C.R.N.A.	Allied Health	Anesthesiology	Add Telemedicine
Theresa Lynn Morgan, C.R.N.A., A.P.R.N.	Allied Health	Anesthesiology	Add Telemedicine
Jessica Thi Nguyen-Fisher, A.P.R.N.	Allied Health	Pediatrics	Add Telemedicine
Laurrie D. Rumpp, F.N.P.	Allied Health	Surgery	Add Telemedicine
Amy Leatherman Smith, C.R.N.A.	Allied Health	Anesthesiology	Add Telemedicine
Benjamin Noah Sokol, C.R.N.A.	Allied Health	Anesthesiology	Add Telemedicine
Cheryl Leigh Solesbee, M.S.W.	Allied Health	Psychiatry	Add Telemedicine
Jillian L. Tortorigi, N.N.P.	Allied Health	Pediatrics	Add Telemedicine
Samuel Vance Tripp, C.R.N.A.	Allied Health	Anesthesiology	Add Telemedicine
Laura A Uebelhoer, C.R.N.A.	Allied Health	Anesthesiology	Add Telemedicine
Katherine Grace Vincent, N.N.P., A.P.R.N.	Allied Health	Pediatrics	Add Telemedicine
Colleen Cusick Yazdi, N.P., A.P.R.N.	Allied Health	Pediatrics	Add Telemedicine

### Professional Staff Change in Privileges

# MEDICAL EXECUTIVE COMMITTEE

<b>Medical Executive Committee</b> <b>Presiding:</b> Dr. Alice Boylan <b>Date:</b> October 16, 2019 <b>Meeting Place:</b> CSB 628 H <b>Recording:</b> M. Carroll <b>Meeting Time:</b> 7:30 am <b>Adjournment:</b> 8:30 am	<b>Members present:</b> Dr. Baliga, Dr. Basco, Dr. Boylan, Nora Brahney, Dr. Carroll, Dr. Cina, Dr. Clark, Dr. Clyburn, Dr. DuBois, Dr. Easterling, Dr. Hart, Dr. Kowalenko, Lois Kerr, D. McLean Esq., Dr. Paolini, Dr. Reeves, Dr. Rocky, Dr. Russell, Dr. D. Scheurer, Dr. M. Scheurer, Dr. Warr <b>Members excused:</b> Dr. Atz, , Dr. Costello, Dr. DiSalvo, Dr. Edwards, M. Fulton, Dr. Habib, Dr. Hong, Dr. McSwain, Dr. Salgado, Sheila Scarbrough, Dr. Schnapp, Dr. Streck, Dr. Zwerner <b>Guests:</b> Rosemary Ellis- Mental Health ICCE, Dr. Tom Crawford , COO Charleston Division; Jake Emanuel and Jessica Snyder , Residents in Pathology Lab			<b>Recommendation/ Follow-Up What/When/Who</b>
<b>Agenda/Topic</b>	<b>Debate &amp; Discussion</b>	<b>Conclusions</b>		
<b>Executive Session</b>	n/a	n/a		
<b>Review of Minutes</b>	The September minutes were approved as submitted.	<b>Approved</b>		
<b>Credentials Committee</b> <ul style="list-style-type: none"> <li>▪ <b>Dr. Edwards</b></li> </ul>	Nora Brahney reported on the following for Dr. Edwards: Medical Staff Initial Appointment and Clinical Privileges: 3 Medical Staff Reappointment and Clinical Privileges: 19 Medical Staff Reappointment and Change in Clinical Privileges: 12 Medical Staff Change in Privileges: 1 Professional Staff Initial Appointment and Clinical Privileges: 20 Professional Staff Reappointment and Clinical Privileges: 20 Professional Staff Reappointment and Change in Privileges: 15 Professional Staff Changes in Privileges: 1	MEC recommends the appointments, reappointments and delineation of clinical privileges for Board of Trustees approval.		
<b>GME Report</b> <ul style="list-style-type: none"> <li>▪ <b>Dr. Clyburn</b></li> </ul>	Annual Institutional Review is being compiled and focusing on these three areas: 1. Service vs. Education- Residents feel they are spending a lot of time providing scheduling/ financial and discharge information that can be handled by other team members 2. Information lost to transition of care- most common in in patient boarders and transfers form other hospitals and additionally lack of image data adds to this issue- Dr. Warr will work with Dr. Costello in the imaging piece 3. Resident specific outcome data in EPIC-Patient data tied to billing, working with EPIC team to make the changes	<b>Information</b>		
<b>Quality Report</b> <ul style="list-style-type: none"> <li>▪ <b>Dr. Scheurer</b></li> </ul>	<ul style="list-style-type: none"> <li>• FY 2019 goal performance in excellent</li> <li>• Baldrige site visit went well</li> <li>• 38 Zero Harm Awards through SCHA</li> </ul>	<b>Information</b>	 Scheurer MEC Oct 2019.pptx	


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 "...discovery, subpoena, or introduction into evidence in any civil action..."\*\*\*

## MEDICAL EXECUTIVE COMMITTEE

	<ul style="list-style-type: none"> <li>RHN hospitals all on same quality systems , ongoing training for consistent policies and processes</li> </ul>		
<b>Communication's Report</b> <ul style="list-style-type: none"> <li>Dr. Warr</li> </ul>	<p>IDT rounds are being rebranded as Complex Care Rounds, has a standard detailed format that lists next steps and accountability, focuses on LOS and weekly discussion on how to serve more complex patients that fall outside of normal ICCE, currently employed at Charleston Campus and not rolled out to rest of Enterprise yet, facilitated by case management</p>	<b>Information</b>	
<b>New Business</b>	<p>IOP Update- Report from Rosemary Ellis, 4 town halls in the past three months, resulted in stop light report to put ideas into practice, extensive review of treatment plans as well as outpatient services are underway, Dr. Cawley has met with physician leadership and will continue to do so, programs are under review with the goal of adding clinical social work, Rosemary is rounding every day and will meet with all staff members individually, rounding on residents to assess needs, Facility changes made for safety and additional treatment space, park reopened, de-escalation training continuing, staffing changes are being made</p> <p>PA Law and Informed Consent Review- Approved and forwarded to the Board for approval</p> <p>Dr. Reeves mentioned that some students were referring to themselves as “student doctors”, for transparency and in accordance with the Lewis Blackman Act the title of Dr should be used exclusively by Clinicians who are MDs and DOs practicing in the hospitals, this avoids any confusion as to roles and responsibility and chain of command in patient care, new badges are in the works to help clarify this issue, we need additional discussion on how those with advance degrees interact with patients, MEC should weigh in and review policy and communicate to program directors</p>	<b>Information</b>	
<b>Consent Items</b>			
<b>Policies (Consent)</b>	<p><u>Policies for Approval:</u></p> <ul style="list-style-type: none"> <li>No policies for approval for this meeting</li> </ul>	<b>Information</b>	
<b>Standing Orders (Consent)</b>	<p><u>Standing Orders for Approval:</u></p> <ul style="list-style-type: none"> <li>No standing orders for approval for this meeting</li> </ul>	<b>Information</b>	
<b>Other Consent Items (Consent)</b>	n/a	<b>N/A</b>	

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# MEDICAL EXECUTIVE COMMITTEE

<p><b>Medical Executive Committee</b>  <b>Presiding:</b> Dr. Alice Boylan  <b>Date:</b> December 18, 2019  <b>Meeting Place:</b> CSB 628 H  <b>Recording:</b> M. Carroll  <b>Meeting Time:</b> 7:30 am  <b>Adjournment:</b> 8:30 am</p>	<p><b>Members present:</b> Dr. Baliga, Dr. Basco, Dr. Boylan, Nora Brahney, Dr. Carroll, Dr. Cina, Dr. Clark, Dr. Clyburn, Dr. DiSalvo ,Dr. DuBois, Dr. Hart, Dr. Kowalenko, Lois Kerr, D. McLean Esq., Dr. Paolini, Dr. Rockey, Dr. Russell, Dr. Salgado, Sheila Scarbrough, Dr. D. Scheurer, Dr. Warr  <b>Members excused:</b> Dr. Atz, Dr. Costello, Dr. Easterling , Dr. Edwards, M. Fulton, Dr. Habib, Dr. Hong, Dr. McSwain, Dr. Reeves,Dr. Schnapp, Dr. M. Scheurer, Dr. Streck, Dr. Zwerner  <b>Guests:</b> Rosemary Ellis- Mental Health ICCE, Dr. Tom Crawford , Chief Kevin Boyd, Hospital Security and Kevin Kerley, MUSC Public Safety</p>		
<p><b>Agenda/Topic</b></p>	<p style="text-align: center;"><b>Debate &amp; Discussion</b></p>	<p style="text-align: center;"><b>Conclusions</b></p>	<p style="text-align: center;"><b>Recommendation/ Follow-Up What/When/Who</b></p>
<p><b>Executive Session</b></p>		<p style="text-align: center;"><b>Approved</b></p>	
<p><b>Review of Minutes</b></p>	<p>The November minutes were approved as submitted.</p>	<p style="text-align: center;"><b>Approved</b></p>	
<p><b>Credentials Committee</b></p> <ul style="list-style-type: none"> <li>▪ <b>Dr. Edwards</b></li> </ul>	<p>Nora Brahney reported on the following for Dr. Edwards:  Medical Staff Initial Appointment and Clinical Privileges: 14  Medical Staff Reappointment and Clinical Privileges: 12  Medical Staff Reappointment and Change in Clinical Privileges: 17  Medical Staff Change in Privileges: 2  Professional Staff Initial Appointment and Clinical Privileges: 15  Professional Staff Reappointment and Clinical Privileges: 9  Professional Staff Reappointment and Change in Privileges: 14  Professional Staff Changes in Privileges: 2</p>	<p>MEC recommends the appointments, reappointments and delineation of clinical privileges for Board of Trustees approval.</p>	
<p><b>GME Report</b></p> <ul style="list-style-type: none"> <li>▪ <b>Dr. Clyburn</b></li> </ul>	<ul style="list-style-type: none"> <li>▪ Due for learning environment visit in the next six months</li> <li>▪ In the process of reevaluating benchmark salaries, governing body has returned to publishing guidelines annually</li> </ul>	<p style="text-align: center;"><b>Information</b></p>	
<p><b>Quality Report</b></p> <ul style="list-style-type: none"> <li>▪ <b>Dr. Scheurer</b></li> </ul>	<ul style="list-style-type: none"> <li>• Received Baldrige Governors Award</li> <li>• Leapfrog grade for all sites, working on gap analysis</li> <li>• Charleston Cdfff down 70%</li> <li>• System Quality Oversight Council running ( Reviewing hospitals, nursing homes, home health and other joint ventures)</li> <li>• Charleston Overall score Card 3.4</li> </ul>	<p style="text-align: center;"><b>Information</b></p>	 Scheurer MEC Dec 2019.pptx
<p><b>Communication's Report</b></p> <ul style="list-style-type: none"> <li>▪ <b>Dr. Warr</b></li> </ul>	<ul style="list-style-type: none"> <li>▪ IDT Huddles: Continue to evolve as we standardize and ask more questions, working on increasing communication and building attendance, audit will continue but lessen in intensity, metrics less than 80% will activate coaching opportunities, opportunity to roll out IDT Huddles to residents</li> </ul>	<p style="text-align: center;"><b>Information</b></p>	



## MEDICAL EXECUTIVE COMMITTEE

	<ul style="list-style-type: none"> <li>o C-063: Obese Patients</li> <li>o C-118: Handoff</li> <li>o C-125: Organ DCD</li> <li>o C-147: MBP</li> <li>o C-160: Insulin Pump</li> <li>o C-177: Counts &amp; Counts Reconciliation</li> <li>o C-205: EMR</li> <li>o C-210: SMU PPE</li> <li>o C-233: IVIIC</li> <li>o A-006 Operative and Procedural Attire</li> <li>o C-025: Time Out</li> <li>o C-177: Counts &amp; Counts Reconciliation</li> </ul>		
<b>Standing Orders</b> <i>(Consent)</i>	<p><u><b>Standing Orders for Approval:</b></u></p> <ul style="list-style-type: none"> <li>o Consent O: Nomination of LifeImage Exams into Impax</li> <li>o Consent P: OB &amp; LD Standing Order Infant Care Delivery</li> </ul>	<b>Information</b>	
<b>Other Consent Items</b> <i>(Consent)</i>	n/a	<b>N/A</b>	
<b>Data &amp; Service Reports</b> <i>(Consent)</i>	<p><u>Data reports reviewed:</u></p> <ul style="list-style-type: none"> <li>o Admit Transfer Report</li> <li>o Admit Transfer Report FY19</li> <li>o YTD Census Report 2018-2019</li> <li>o Hand Hygiene July 2019</li> </ul>	<p><u>Service reports reviewed:</u></p> <ul style="list-style-type: none"> <li>Discharge Summary Turnaround Time</li> <li>Discharge Detail TAT by Physician</li> </ul>	<b>Approved</b>
<b>Subcommittee Minutes</b> <i>(Consent)</i>	<p><u>Committee Minutes:</u></p> <ul style="list-style-type: none"> <li>o Clinical Lab Advisory Committee</li> <li>o Credentials Committee</li> <li>o Ethics Committee</li> <li>o Peer Review Committee</li> <li>o Perinatal Quality Meeting</li> </ul>	<b>Approved</b>	
<b>Adjournment</b> 8:28 am	The next meeting of the Medical Executive Committee will be <b>January 15, 2020</b> , at 7:30 am in <b>CSB 628 H</b> conf. rm.		

*Prabhakar Baliga, MD*

Prabhakar Baliga, MD, Secretary of the Medical Staff

\*\*\*CONFIDENTIAL: SC STATUTE 540-71-10 & 40-71-20 protect this document from  
“...discovery, subpoena, or introduction into evidence in any civil action...”\*\*\*

## MEDICAL EXECUTIVE COMMITTEE


<b>Data &amp; Service Reports</b> <i>(Consent)</i>	<u>Data reports reviewed:</u> <ul style="list-style-type: none"> <li>o Admit Transfer Report</li> <li>o Admit Transfer Report FY19</li> <li>o YTD Census Report 2018-2019</li> <li>o Hand Hygiene July 2019</li> </ul>	<u>Service reports reviewed:</u> Discharge Summary Turnaround Time Discharge Detail TAT by Physician	<b>Approved</b>
<b>Subcommittee Minutes</b> <i>(Consent)</i>	<u>Committee Minutes:</u> <ul style="list-style-type: none"> <li>o Clinical Lab Advisory Committee</li> <li>o Credentialing Committee</li> <li>o Ethics Committee</li> <li>o Graduate Medical Education Committee</li> <li>o Peer Review Committee</li> <li>o Perinatal Quality Meeting</li> <li>o Perioperative Executive Committee</li> <li>o Sedation Committee</li> <li>o Utilization Management Committee</li> </ul>		<b>Approved</b>
<b>Adjournment</b> 8:30 am	The next meeting of the Medical Executive Committee will be <b>November 20, 2019</b> , at 7:30 am in <b>CSB 628 H</b> conf. rm.		

*Prabhakar Baliga, MD*

Prabhakar Baliga, MD, Secretary of the Medical Staff



# MEDICAL EXECUTIVE COMMITTEE

<p><b>Medical Executive Committee</b>  <b>Presiding:</b> Dr. Alice Boylan  <b>Date:</b> November 18, 2019  <b>Meeting Place:</b> CSB 628 H  <b>Recording:</b> M. Carroll  <b>Meeting Time:</b> 7:30 am  <b>Adjournment:</b> 8:30 am</p>	<p><b>Members present:</b> Dr. Baliga, Dr. Boylan, Nora Brahney, Dr. Carroll, Dr. Cina, Dr. Clark, Dr. Easterling, Dr. Habib Dr. Hart, Dr. Kowalenko, Lois Kerr, Dr. McSwain, Dr. Paolini, Dr. Rockey, Dr. Russell, Dr. Salgado, Dr. Warr  <b>Members excused:</b> Dr. Atz, Dr. Basco, Dr. Clyburn, Dr. Costello, Dr. DiSalvo, Dr. DuBois Dr. Edwards, M. Fulton, Dr. Hong, D. McLean Esq., Dr. Reeves Sheila Scarbrough, Dr. Schnapp, Dr. D. Scheurer, Dr. M. Scheurer, Dr. Streck, Dr. Zwermer  <b>Guests:</b> Rosemary Ellis- Mental Health ICCE, Dr. Tom Crawford , COO Charleston Division; Jeff Britan, Pharmacy; Vivian Fairbarin, Legal; Cassandra Carter, Pharmacy</p>		
<p><b>Agenda/Topic</b></p>	<p><b>Debate &amp; Discussion</b></p>	<p><b>Conclusions</b></p>	<p><b>Recommendation/ Follow-Up What/When/Who</b></p>
<p><b>Executive Session</b></p>	<p>n/a</p>	<p>n/a</p>	
<p><b>Review of Minutes</b></p>	<p>The October minutes were approved as submitted.</p>	<p><b>Approved</b></p>	
<p><b>Credentials Committee</b></p> <ul style="list-style-type: none"> <li>▪ <b>Dr. Edwards</b></li> </ul>	<p>Nora Brahney reported on the following for Dr. Edwards:  Medical Staff Initial Appointment and Clinical Privileges: 8  Medical Staff Reappointment and Clinical Privileges: 12  Medical Staff Reappointment and Change in Clinical Privileges: 6  Medical Staff Change in Privileges: 1  Professional Staff Initial Appointment and Clinical Privileges: 8  Professional Staff Reappointment and Clinical Privileges: 16  Professional Staff Reappointment and Change in Privileges: 16  Professional Staff Changes in Privileges: 2</p>	<p>MEC recommends the appointments, reappointments and delineation of clinical privileges for Board of Trustees approval.</p>	
<p><b>GME Report</b></p> <ul style="list-style-type: none"> <li>▪ <b>Dr. Clyburn</b></li> </ul>	<p>No report this session</p>	<p><b>Information</b></p>	
<p><b>Quality Report</b></p> <ul style="list-style-type: none"> <li>▪ <b>Dr. Scheurer</b></li> </ul>	<p>No report this session</p>	<p><b>Information</b></p>	
<p><b>Communication's Report</b></p> <ul style="list-style-type: none"> <li>▪ <b>Dr. Warr</b></li> </ul>	<ul style="list-style-type: none"> <li>▪ IDT Huddles- Reduce LOS, Improve Patient Experience and Care Team Member Engagement</li> <li>▪ Slides show data collected for May 2019 and three phase roll out through October 2019</li> <li>▪ Discussion of each patient in regards to LOS, discharge plan and next steps- detailed and measureable</li> <li>▪ Three phase roll out, based on quality roll out 15-29% improvement in scores</li> <li>▪</li> </ul>	<p><b>Information</b></p>	 Warr IDT 11.18.2019.pptx
<p><b>New Business</b></p>	<p>Vivian Fairbarin: Work Place Violence Committee-</p>	<p><b>Information</b></p>	<p><b>Slides to be added</b></p>

## MEDICAL EXECUTIVE COMMITTEE

	<ul style="list-style-type: none"> <li>• Philosophy of work place safety- share concerns early to MUSC Public Safety or 911 when appropriate</li> <li>• Encompasses community at large( patients, staff, family members, and community) and potential violence and threats in the workplace</li> <li>• MUSC Public Safety can dispatch and triage as appropriate</li> <li>• Resources available : EAP, Title IX office and Chaplains</li> <li>• University does not have the power to bring charges- Criminal process is followed and criteria must be met for witnesses, police and solicitors to bring charges against an individual</li> <li>• Special circumstances surround restraining orders and no trespass orders as we are a hospital –accommodations can be made to alert parties where those individuals may be on campus</li> <li>• C150 must be followed to terminate patient to avoid abandoning a patient</li> </ul> <p>Dr. David McSwain- E prescribing</p> <ul style="list-style-type: none"> <li>• E prescribing should be the mail prescribing pathway if available</li> <li>• All providers signed up for the e prescribing for controlled substances</li> <li>• Issues of DEA numbers not matching providers have been resolved</li> </ul>		
<p style="text-align: center;"><b>Consent Items</b></p>	<p><b><u>Policies for Approval:</u></b></p> <ul style="list-style-type: none"> <li>○ C-001A Family and Visitor Rights and Responsibilities</li> <li>○ C-006 Photographs Videos and Other Images for Use in Clinical Care</li> <li>○ C-026 Medication Samples</li> <li>○ C-045 Infant/Child/Adult Abduction</li> <li>○ C-112 Prescriptions Called to Non-MUSC Pharmacies</li> <li>○ C-113 Patient Safety Observations</li> <li>○ C-134 Medication Security in Non-Pharmacy Areas</li> <li>○ C-187 Medication Distribution to Non-Pharmacy Areas</li> <li>○ C-199 Trays for Patients in Isolation</li> <li>○ C-235 Antimicrobial Stewardship Program</li> <li>○ C-002 Informed Consent/Refusal</li> <li>○ A-031 Family Presence and Visitation</li> <li>○ C-124 Paging, Availability and Response Time</li> <li>○ A-008 News Media</li> </ul> <p style="text-align: center;"><b>Policies (Consent)</b></p>	<p><b>Information</b></p>	

## MEDICAL EXECUTIVE COMMITTEE

Standing Orders (Consent)	<u>Standing Orders for Approval:</u>	<i>Information</i>
Other Consent Items (Consent)	n/a	N/A
Data & Service Reports (Consent)	<p><u>Data reports reviewed:</u></p> <ul style="list-style-type: none"> <li>o Admit Transfer Report</li> <li>o Admit Transfer Report FY19</li> <li>o YTD Census Report 2018-2019</li> <li>o Hand Hygiene July 2019</li> </ul>	<i>Approved</i>
Subcommittee Minutes (Consent)	<p><u>Committee Minutes:</u></p> <ul style="list-style-type: none"> <li>o Ethics Committee</li> <li>o Health Information Management Committee</li> <li>o Infection Prevention &amp; Control Committee</li> <li>o Graduate Medical Education Committee</li> <li>o Peer Review Committee</li> <li>o Perinatal Quality Meeting</li> <li>o Perioperative Executive Committee</li> <li>o Pharmacy &amp; Therapeutics Committee</li> <li>o Quality Executive Committee Meeting</li> </ul>	<i>Approved</i>
Adjournment 8:45 am	The next meeting of the Medical Executive Committee will be <b>December 18, 2019</b> , at 7:30 am in <b>CSB 628 H</b> conf. rm.	

*Prabhakar Baliga, MD*

Prabhakar Baliga, MD, Secretary of the Medical Staff

**AGREEMENTS ENTERED INTO BY THE MEDICAL UNIVERSITY  
HOSPITAL**

**AUTHORITY SINCE THE DECEMBER 2019 MEETING OF THE  
BOARD OF TRUSTEES**

**Hospital Services** - Any contract involving the exchange of Hospital services either for money or other services.

**Managed Care** - The Medical Center has entered a Managed Care Agreement with the following:

Dixon Hughes Goodman, LLP

**Transplant Agreements** - For the institution(s) listed below, the Medical Center Transplant Unit agrees to provide tissue typing and transplantation to those patients who are medically suitable and to follow those patients in the transplant clinic at MUSC.

**Transfer Agreements** - MUHA agrees to accept the admission of individuals requiring specialized care and meet certain criteria from the following facilities:

Faith Health Care Center  
Southland Health Care Center

**Affiliation Agreements** –

Williamsburg Technical College  
University of South Carolina

**Shared Services Agreements** –

MUHA FY20 Active Capital Project List > \$250,000										
Project #	Description	February 2020	Estimated Total Project Budget	FY20 Approved Funding	FY 20 Invoiced to Date	FY20 Balance	A/E	Contractor	Status	Projected Final Completion
<b>Existing FY20 Capital Budget Approved Projects</b>										
170047	ART ECRP Phase 2 + holding		\$575,000	\$600,000	\$0	\$600,000	Compass 5	Stenstrom	Hold	TBD
180094	ART OR 9 Renovation for Hybrid		\$1,750,000	\$1,625,000	\$69,063	\$1,555,937	Abrams	Stenstrom	Construction	Feb-20
180112	UH 4th Floor Little STICU (Burn Unit) Renovation		\$5,000	\$500,000	\$2,001	\$497,999	Compass 5	Stenstrom	Bidding	TBD
180156	ART Nuclear Med Relocation		\$2,050,000	\$800,000	\$970,626	-\$170,626	MPS	Stenstrom	Construction	Jan-20
190020	ART Path Lab Expansion		\$2,750,000	\$1,275,000	\$1,212,727	\$62,273	GMC	MBK	Construction	Jun-20
190050	ART Dialysis Bay Addition		\$200,000	\$200,000	\$17,775	\$182,225	Compass 5	Stenstrom	Construction	Mar-19
190064	ART Chest Pain Center Expansion		\$3,000,000	\$2,700,000	\$165,590	\$2,534,410	MPS	CSG	Construction	Feb-20
190067	Parkshore 3rd Floor Renovation		\$120,000	\$6,800	\$6,858	-\$58			Hold	TBD
190071	UH H377D MRI Replacement		\$600,000	\$540,000	\$51,227	\$488,773	Compass 5		Bidding	Jun-20
190085	ART EP Lab #6 & #7		\$900,000	\$810,000	\$96,287	\$713,713	Liolio	Medpro	Construction	May-20
200033	CH 6th floor Cath Lab		\$700,000	\$700,000	\$0	\$700,000			Hold	
200035	CH Special Chemistry Phase 2 Lab Renovations		\$1,500,000	\$885,000	\$15,037	\$869,963	GMC	Stenstrom	Construction	Jun-20
200040	Westedge		\$2,250,000	\$2,250,000	\$88,996	\$2,161,004	S&W	Trident	Construction	Apr-20
				\$12,891,800						
	<b>TOTAL FY 20 Capital</b>									
<b>MUHA FY20 Active Expense Project List &gt; \$250,000</b>										
200039	UH - Roof Replacement		\$2,000,000	\$1,000,000	\$12,500	\$987,500	BEE		Design	Dec-20
190065	Brave Street Utility Vault Repairs		\$1,400,000	\$1,400,000	\$0	\$1,400,000	RMF	B&F	Construction	Complete
160494	ART Patient Toilet Floor Replacement		\$2,652,000	\$180,000	\$0	\$180,000			Ongoing	
160175	ART - Seal Exterior Building Envelope		\$300,000	\$175,000	\$0	\$175,000			Ongoing	
190036	Parkshore Exterior Sealing		\$350,000	\$175,000	\$0	\$175,000	ADC	Mint Hill	Construction	Jun-20

University Active Project List > \$250,000									
Project #	Description	MUSC Approved Budget	Funds Committed to Date	Balance to Finish	A/E	Contractor	Status	Projected Final Completio	
<b>Approved Projects</b>									
9834	IOP Chiller # 2 Replacement	\$2,500,000	\$260,225	\$2,239,775	MECA		Bidding	Sep-20	
9835	Energy Performance Contract	\$30,000,000	\$28,331,133	\$1,668,867	Ameresco		Construction	Feb-21	
9840	BSB Envelope Repairs (Roof)	\$7,000,000	\$2,598,000	\$4,402,000	REI	Bone Dry	Construction	Jun-20	
9841	SEI Chiller Replacement	\$2,500,000	\$2,326,000	\$174,000	MECA	McCarter	Construction	May-20	
9842	CSB HRID Unit	\$2,500,000	\$2,400,000	\$100,000	MPS	Chastain	Construction	Mar-20	
9843	Courtenay Garage Upgrades	\$2,749,000	\$2,692,000	\$57,000	Liolio	IPW	Construction	Jan-20	
9844	HCC 3rd Floor Renovation	\$4,500,000	\$67,500	\$4,432,500	MPS		Hold for Phase 2 Funding	TBD	
9845	BSB Replace AHU 5 and 3 with new AHU	\$1,200,000	\$1,150,000	\$50,000	RMF	Triad	Construction	Jun-20	
9846	Pharmacy Addition/Innov Instruc Classroom Renov	\$58,000,000	\$5,188,000	\$52,812,000	Compass 5	Whiting Turner	Design	Aug-21	
9847	HCC Mechanical Systems Replacement	\$3,500,000	\$171,000	\$3,329,000	RMF		Bidding	Dec-20	
9848	BSB Replace AHU #4 and #4A (serve animal area)	\$1,200,000	\$45,000	\$1,155,000	RMF		Bidding	Jun-20	
9849	CSB Primary Transformer Replacement	\$1,300,000	\$0	\$1,300,000	TBD		Phase 1 State Approval	Dec-20	
9851	BSB AHU #1 Replacement	\$4,500,000	\$0	\$4,500,000	TBD		Phase 1 State Approval	Jun-21	
50069	Kitchen House Repairs	\$998,387	\$973,000	\$25,387	ADC	Huss	Construction	Mar-20	
50077	DDB Exterior Envelope Repairs	\$750,000	\$31,000	\$719,000	BEE		Bidding	Jun-20	
50082	PG2 Elevator Renovation	\$750,000	\$475,000	\$275,000	E&F in house	American	Construction	Jun-20	
50084	SEI 6 Air Handlers 1 - 6 Replacement	\$750,000	\$700,000	\$50,000	DWG	Rivers	Construction	Jun-20	
50085	Misc Roof Replace/Repairs	\$400,000	\$40,000	\$360,000	BEE		Design	Jun-20	
50086	UH to Quad F & HCC CW Connection (Item 5)	\$921,452	\$48,750	\$872,702	MECA		Design	Jun-20	
50087	CSB & UH 10 " CW Connection (Item 12)	\$814,252	\$28,500	\$785,752	MECA		Design	Jun-20	
50095	T-G Humidifier Replacement	\$700,000	\$33,000	\$667,000	RMF		Bidding	Jun-20	
50096	Walton ATS Replacement	\$600,000	\$40,000	\$560,000	RMF		Design	Jun-20	
50099	Wellness Center Roof West & East Ends	\$350,000	\$325,000	\$25,000	BEE	Watts	Construction	Apr-20	
50100	IOP Sleep Lab	\$990,000	74,595	\$915,405	Liolio		Design	Jun-20	
50101	CHP A Acoustical Renovations	\$360,000	\$244,000	\$116,000	MPS	Chastain	Construction	Jul-20	
50111	BEB Exterior Envelope Repairs	\$750,000	\$0	\$750,000	BEE		Bidding	Jun-20	
50112	T-G Replace Boiler DA Tank	\$800,000	\$40,000	\$760,000	RMF		Bidding	Jun-20	
50114	Wellness Center Downstairs Locker & Free Weight	\$750,317	\$35,000	\$715,317	Coe		Bidding	Jun-20	

**MEDICAL UNIVERSITY OF SOUTH CAROLINA  
CONSTRUCTION CONTRACTS  
FOR REPORTING  
FEBRUARY 13, 2020**

***MUSC General Construction Projects***

<b>American Elevator</b>	\$428,629.00
President Street Garage Elevator Modernization	
<b>Rivers Plumbing and Electric Inc.</b>	\$612,100.00
SEI AHU 1-6 Replacement	
<b>Triad Mechanical Contractors, Inc.</b>	\$248,489.00
HCC 2nd Floor Pharmacy HVAC	
<b>Bone Dry Company</b>	\$1,799,700.00
BSB Exterior Envelope Repair-Roof	
<b>Chastain Construction, Inc.</b>	\$58,874.00
Sebring Aimar House Electrical Repairs	
<b>Gatch Electrical</b>	\$82,316.00
BSB/MRE Normal Power Switchboard Load & Circuit Breaker Relocation	

**MEDICAL UNIVERSITY OF SOUTH CAROLINA (MUSC)  
CONSENT AGENDA**

Board of Trustees Meeting  
February 14, 2020  
101 Colcock Hall

**Education, Faculty and Student Affairs Committee  
Ms. Barbara Johnson-Williams, Chair**

**Consent Agenda for Approval**

Item 25. Department Chair Appointment ..... Dr. Lisa Saladin  
*Executive Vice President for Academic Affairs and Provost*

**Hermes Jose Florez, M.D., Ph.D., M.P.H.** Chair in the Department of Public Health Sciences, effective March 15, 2019.

Item 26. Change in Faculty Status ..... Dr. Lisa Saladin  
*Executive Vice President for Academic Affairs and Provost*

College of Medicine

**Eric Carter Bartee, Ph.D.**, change in faculty status from Associate Professor, to Adjunct Associate Professor, in the Department of Microbiology and Immunology, effective December 1, 2019.

**Connie L. Best, Ph.D.**, from Professor to Professor Emerita, in the Department of Psychiatry and Behavioral Sciences, effective to February 1, 2020.

**Dongjun Chung, Ph.D.**, from Associate Professor to Adjunct Associate Professor, in the Dept. of Public Health Sciences, effective January 13, 2020.

**Lynn Meryl Schnapp, M.D.**, from Professor, to Adjunct Professor, in the Dept. of Medicine, Division of Pulmonary and Critical Care, effective March 1, 2020.

**Christine B. Turley, M.D.**, from Adjunct Professor to Research Professor, in the Dept. of Pediatrics, Div. of General Pediatrics, effective December 16, 2019.

Item 27. Faculty Appointments ..... Dr. Lisa Saladin  
*Executive Vice President for Academic Affairs and Provost*

College of Dental Medicine

**Stephanie Sidow, DDS**, as Clinical Associate Professor, in the Department of Oral Rehabilitation, effective February 3, 2020.

College of Medicine

**Hermes Jose Florez, M.D., Ph.D., M.P.H.** as Professor with tenure, on the Academic Investigator track, in the Department of Public Health Sciences, with



dual appointment as Professor, in the Department of Medicine, Division of Endocrinology, effective March 15, 2020. He will also serve as Chair of the Department of Public Health Sciences.

**Eugene S. Hong, M.D.**, for dual appointment, as Clinical Professor, in the Department of Orthopaedics and Physical Medicine, retroactive to September 1, 2019. Dr. Hong's primary appointment rests in the Dept. of Family Medicine.

Dual appointment for **Christine Voelkel Johnson, Ph.D.**, as Associate Professor, in the Department Biochemistry and Molecular Biology, retroactive to August 1, 2019. Dr. Johnson's primary appointment rests in the Department of Microbiology and Immunology.

**Thomas Edward Werth, M.D.** as Clinical Associate Professor, in the Department of Medicine, Division of Gastroenterology and Hepatology, effective December 1, 2019.

College of Nursing

**Sharon Kozachik, Ph.D., RN, FAAN**, as Associate Professor on the Educator / Clinician track, effective March 1, 2020.

Item 28. Change in Faculty Status (Affiliate) ..... Dr. Lisa Saladin  
*Executive Vice President for Academic Affairs and Provost*

College of Medicine

**Elizabeth G. Hill, Ph.D.**, from Professor to Affiliate Professor, in the Department of Public Health Sciences, effective December 9, 2019

**Alicia J. Jenkins, M.D.**, from Professor to Affiliate Professor, in the Dept. of Medicine, Division of Endocrinology, effective January 1, 2020.

**Eve G. Spratt, M.D., M.S.C.R.**, from Professor to Affiliate Professor, in the Dept. of Pediatrics, Div. of Developmental- Behavioral Pediatrics, effective January 3, 2020.

College of Dental Medicine

**Kimberly K. Patterson, DDS**, from Affiliate Assistant Professor to Affiliate Associate Professor, in the Department of Pediatric Dentistry, effective December 18, 2019.

**Finance and Administration Committee**  
**Mr. Jim Battle, Chair**

**Consent Agenda for Information**

Item 29. Foundation for Research Development Financial Report..... Michael Rusnak  
*Executive Director, Foundation for Research Development*

# Medical University of South Carolina

## College Of Medicine

### ABBREVIATED CURRICULUM VITAE

Name: Hermes Jose Florez, M.D., Ph.D., M.P.H.

Date: 1/14/2020

Citizenship and/or Visa Status:

Office Address:

Telephone:

Education: (*Baccalaureate and above*)

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1993	University of Zulia School of Medicine	M.D.	Medicine
1998	University of Miami School of Medicine	M.P.H.	Public Health
2006	University of Miami Miller School of Medicine	Ph.D.	Epidemiology

Graduate Medical Training: (*Chronological*)

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Biochemistry and Endocrinology Clinical Research Fellow	University of Zulia School of Medicine	1993 - 1995
Internal Medicine Resident	University of Miami School of Medicine/Jackson Memorial Medical Center	1998 - 2000
Endocrinology and Diabetes Fellow	University of Miami School of Medicine/Jackson Memorial Medical Center	2002 - 2004
Geriatric Medicine Fellow	University of Miami School of Medicine/Jackson Memorial Medical Center	2002 - 2004

Board Certification:

Educational Commission for Foreign Medical Graduates Date: 1995

American Board of Internal Medicine Date: 2001

American Board of Internal Medicine - Endocrinology, Diabetes, & Metabolism Date: 2002

American Board of Internal Medicine - Geriatric Medicine Date: 2006

Licensure:

State of FL Medical License Date: 2002

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
1993 - 1995	Instructor	University of Zulia School of Medicine	Clinical Research Institute Division of Section of Biochemistry & Endocrinology
1995 - 1998	Assistant Professor	University of Zulia School of Medicine	Division of Section of Biochemistry & Endocrinology
2004 - 2008	Assistant Professor of Clinical Medicine	University of Miami Miller School of Medicine	Department of Medicine Division of Divisions of Endocrinology, Diabetes & Metabolism and Geriatric Medicine & Gerontology
2005 - 2008	Clinical Investigator	University of Miami	Humana Health Service Research Center
2007 - Present	Visiting Faculty	University of Zulia School of Medicine	Geriatrics and Research Programs Division of Diabetes Prevention
2008 - 2014	Associate Professor of Medicine	University of Miami Miller School of Medicine	Department of Medicine Division of Divisions of Geriatric Medicine & Gerontology and Endocrinology, Diabetes and Metabolism
2014 - Present	Tenured Professor	University of Miami	Miller School of Medicine Division of Medicine and Public Health Sciences

First Appointment to MUSC:

Rank:

Date:

# Medical University of South Carolina

College Of Medicine

## ABBREVIATED CURRICULUM VITAE

Name: Eric Carter Bartee, Ph.D.

Date: 12/11/2019

Citizenship and/or Visa Status: USA

Office Address: Basic Sciences Building Rm 208C 173 Ahsley Ave,  
Charleston, SC, 29425, USA

Telephone: (843) 876-2775

Education: *(Baccalaureate and above)*

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
2000	Whitman College	B.A.	Biology
2007	Oregon Health Science University	Ph.D.	Immunology

Graduate Medical Training: *(Chronological)*

<u>Internship</u>	<u>Place</u>	<u>Dates</u>
Postdoctoral Associate	University of Florida	10/2007 - 10/2012

Board Certification:

Licensure:

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2012 - 2018	Assistant Professor	Medical University of South Carolina	Microbiology and Immunology
2012 - 2017	Associate Member	Medical University of South Carolina	College of Graduate Studies
2017 - Present	Full Member	Medical University of South Carolina	College of Graduate Studies
2019 - Present	Associate Professor	Medical University of South Carolina	Microbiology and Immunology

First Appointment to MUSC:

Rank: Assistant Professor

Date: 2012

# Medical University of South Carolina

College Of Medicine

## ABBREVIATED CURRICULUM VITAE

Name: Connie L Best, Ph.D.

Date: 1/13/2020

Citizenship and/or Visa Status: US

Office Address: 67 President St, Suite 200, Charleston, SC, 29425

Telephone: 843-792-2945

Education: (*Baccalaureate and above*)

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1973	University of South Carolina	B.A.	Psychology
1981	North Texas State University	M.S.	General Experimental Psychology
1982	North Texas State University	Ph.D.	Clinical Psychology

Graduate Medical Training: (*Chronological*)

<u>Internship</u>	<u>Place</u>	<u>Dates</u>
Psychology Intern	Med Univ of SC/Dept Veterans Affairs, Charleston SC	09/1981 - 08/1982

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Post Doctoral Fellow	Medical University of South Carolina	09/1982 - 06/1983

Board Certification:

Licensure:

State of SC Clinical Psychology

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
1983 - 1983	Research Associate	Medical University of South Carolina	Psychiatry and Behavioral Sciences
1983 - 1984	Instructor	Medical University of South Carolina	Psychiatry and Behavioral Sciences
1984 - 1990	Assistant Professor	Medical University of South Carolina	Psychiatry and Behavioral Sciences
11/1985	Distinguished Visiting Professor	Lackland Air Force Base	Division of Departments of Psychology and Psychiatry, U.S. Air Force, Wilford Hall Medical Center
1990 - 2000	Associate Professor	Medical University of South Carolina	Psychiatry and Behavioral Sciences
05/1990	Distinguished Visiting Professor	Lackland Air Force Base	St. Mary's University and the Department of Psychology, Wilford Hall Medical Center
05/1991	Distinguished Visiting Professor	Department of Psychology and Psychiatry, U.S. Air Force, Wilford Hall Medical Center, Lackland Air Force Base	
02/1999	Visiting Professor	Murray State University	
2000 - 2020	Professor	Medical University of South Carolina	Psychiatry and Behavioral Sciences

First Appointment to MUSC:

Rank: Research Associate

Date: 1983

# Medical University of South Carolina

College Of Medicine

## ABBREVIATED CURRICULUM VITAE

Name: Dongjun Chung, Ph.D.

Date: 12/11/2019

Citizenship and/or Visa Status: Permanent resident

Office Address: 135 Cannon Street, Suite 303, Charleston, SC, 29425, USA Telephone: (843) 876-0099

Education: *(Baccalaureate and above)*

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
2004	Yonsei University	B.A.	Sociology
2006	Yonsei University	M.A.	Statistics
2012	University of Wisconsin, Madison	Ph.D.	Statistics

Graduate Medical Training: *(Chronological)*

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Postdoctoral Associate	Yale University	01/2013 - 07/2014

Board Certification:

Licensure:

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2014 - 2019	Assistant Professor	Medical University of South Carolina	Public Health Sciences
2019 - 2020	Associate Professor	Medical University of South Carolina	Public Health Sciences

First Appointment to MUSC:

Rank: Assistant Professor

Date: 2014

# Medical University of South Carolina

## College Of Medicine

### ABBREVIATED CURRICULUM VITAE

Name: Lynn M Schnapp, M.D.

Date: 1/13/2020

Citizenship and/or Visa Status:

Office Address:

Telephone:

Education: (*Baccalaureate and above*)

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1982	Massachusetts Institute of Technology	S.B.	
1986	University of Pennsylvania School of Medicine	M.D.	Medicine

Graduate Medical Training: (*Chronological*)

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Resident, Internal Medicine	Hospital of the University of Pennsylvania	1986 - 1989
Clinical Pulmonary and Critical Care Fellow	University of California, San Francisco	1989 - 1990
Postdoctoral Research Fellow	Cardiovascular Research Institute, University of California, San Francisco	1991 - 1993

Board Certification:

Internal Medicine, American Board of Internal Medicine	Date: 1989
Pulmonary Diseases, American Board of Internal Medicine	Date: 1992
Critical Care Medicine, American Board of Internal Medicine	Date: 1993
Pulmonary Diseases, American Board of Internal Medicine (re-certified)	Date: 2002
Critical Care Medicine, American Board of Internal Medicine (re-certified)	Date: 2003

Licensure:

Washington State License MD00039285  
Drug Enforcement Administration License FS2529470

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
1993 - 1995	Assistant Adjunct Professor	University of California, San Francisco	Pulmonary and Critical Care Medicine
1996 - 2000	Assistant Professor	Mount Sinai School of Medicine	Pulmonary and Critical Care Medicine
1997 - 2000	Member	Mount Sinai School of Medicine	Graduate School of Biological Sciences Program in Molecular, Cellular, Biochemical and Developmental Sciences, and Program in Mechanisms of Disease Therapy
1997 - 2000	Faculty	Mount Sinai School of Medicine	Cell Biology and Anatomy
1998 - 2000	Assistant Professor	Mount Sinai School of Medicine	Pulmonary and Critical Care Medicine
2000 - 2009	Associate Professor	University of Washington	Molecular and Cellular Biology Graduate Program
2006 - 2013	Member	University of Washington	Pulmonary and Critical Care Medicine
2009 - 2013	Professor	University of Washington	Biobehavioral Nursing and Health Systems
2009 - 2013	Adjunct Professor	University of Washington	Graduate Faculty
2009 - 2013	Member	University of Washington	Medicine
2013 - Present	Professor	Medical University of South Carolina	Division of Pulmonary

First Appointment to MUSC:

Rank: Professor

Date: 2013

# Medical University of South Carolina

## College Of Medicine

### ABBREVIATED CURRICULUM VITAE

Name: Christine B. Turley, M.D., F.A.A.P.

Date: 12/27/2019

Citizenship and/or Visa Status:

Office Address:

Telephone: (803) 576-5925

Education: *(Baccalaureate and above)*

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1984	University of South Florida	B.S.	Biology
1988	University of Miami School of Medicine	M.D.	Medicine

Graduate Medical Training: *(Chronological)*

<u>Internship</u>	<u>Place</u>	<u>Dates</u>
Pediatric Internship	Jackson Memorial Hospital/University of Miami, Miami, FL	06/1988 - 06/1989

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Pediatric Residency	Jackson Memorial Hospital/University of Miami, Miami, FL	07/1989 - 06/1991

Board Certification:

American Board of Pediatrics Date: 11/1991

National Board of Medical Examiners Date: 3/1989

Licensure:

South Carolina

Texas

Florida Date: (inactive)

Colorado Date: (inactive)

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
09/1997 - 09/2004	Assistant Professor	The University of Texas Medical Branch	Pediatrics Division of General Academic Pediatrics
09/2003	Scientist	The University of Texas Medical Branch	Sealy Center for Vaccine Development
09/2004 - 09/2009	Associate Professor	The University of Texas Medical Branch	Pediatrics Division of General Academic Pediatrics
09/2009 - 09/2012	Professor	The University of Texas Medical Branch	Pediatrics Division of General Academic Pediatrics
09/2012 - Present	Professor	University of South Carolina School of Medicine	Clinical Pediatrics
2013 - 2019	Adjunct Professor	Medical University of South Carolina	Pediatrics Division of General Pediatrics

First Appointment to MUSC:

Rank: Adjunct Professor

Date: 2013





# Medical University of South Carolina

## College Of Medicine

### ABBREVIATED CURRICULUM VITAE

Name: Hermes Jose Florez, M.D., Ph.D., M.P.H.

Date: 1/14/2020

Citizenship and/or Visa Status:

Office Address:

Telephone:

**Education: (Baccalaureate and above)**

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1993	University of Zulia School of Medicine	M.D.	Medicine
1998	University of Miami School of Medicine	M.P.H.	Public Health
2006	University of Miami Miller School of Medicine	Ph.D.	Epidemiology

**Graduate Medical Training: (Chronological)**

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Biochemistry and Endocrinology Clinical Research Fellow	University of Zulia School of Medicine	1993 - 1995
Internal Medicine Resident	University of Miami School of Medicine/Jackson Memorial Medical Center	1998 - 2000
Endocrinology and Diabetes Fellow	University of Miami School of Medicine/Jackson Memorial Medical Center	2002 - 2004
Geriatric Medicine Fellow	University of Miami School of Medicine/Jackson Memorial Medical Center	2002 - 2004

**Board Certification:**

Educational Commission for Foreign Medical Graduates	Date: 1995
American Board of Internal Medicine	Date: 2001
American Board of Internal Medicine - Endocrinology, Diabetes, & Metabolism	Date: 2002
American Board of Internal Medicine - Geriatric Medicine	Date: 2006

**Licensure:**

State of FL Medical License	Date: 2002
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**Faculty Appointments:**

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
1993 - 1995	Instructor	University of Zulia School of Medicine	Clinical Research Institute Division of Section of Biochemistry & Endocrinology
1995 - 1998	Assistant Professor	University of Zulia School of Medicine	Division of Section of Biochemistry & Endocrinology
2004 - 2008	Assistant Professor of Clinical Medicine	University of Miami Miller School of Medicine	Department of Medicine Division of Divisions of Endocrinology, Diabetes & Metabolism and Geriatric Medicine & Gerontology
2005 - 2008	Clinical Investigator	University of Miami	Humana Health Service Research Center
2007 - Present	Visiting Faculty	University of Zulia School of Medicine	Geriatrics and Research Programs Division of Diabetes Prevention
2008 - 2014	Associate Professor of Medicine	University of Miami Miller School of Medicine	Department of Medicine Division of Divisions of Geriatric Medicine & Gerontology and Endocrinology, Diabetes and Metabolism
2014 - Present	Tenured Professor	University of Miami	Miller School of Medicine Division of Medicine and Public Health Sciences

First Appointment to MUSC:

Rank:

Date:

# Medical University of South Carolina

## College Of Medicine

### ABBREVIATED CURRICULUM VITAE

Name: Eugene Hong, M.D.

Date: 1/14/2020

Citizenship and/or Visa Status:

Office Address:

Telephone:

Education: *(Baccalaureate and above)*

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1989	Columbia University	B.A.	Philosophy
1994	Tufts University	M.D.	Medicine

Graduate Medical Training: *(Chronological)*

<u>Internship</u>	<u>Place</u>	<u>Dates</u>
General Surgery Intern	University of Connecticut, Farmington, CT.	1994 - 1995

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Community Oriented Primary Care Fellow	Center for Community Responsive Care, University of Massachusetts, Boston, MA.	1995 - 1996
Family Medicine Resident	Department of Family Medicine, Thomas Jefferson University, Philadelphia, PA.	1996 - 1999
Primary Care Sports Medicine Fellow	Department of Family Medicine Thomas Jefferson University, Philadelphia, PA.	1999 - 2000

Board Certification:

American Board of Family Practice Diplomate	Date: 1999 - Present
Certificate of Added Qualification in Sports Medicine	Date: 2011 - Present

Licensure:

Pennsylvania unrestricted license: MD 067739-L  
New Jersey unrestricted license: MA 71186  
Massachusetts unrestricted license: MD 81988

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2000 - 2003	Clinical Assistant Professor	Jefferson Medical College, Thomas Jefferson University, Philadelphia PA	Family and Community Medicine
2005 - Present	Louis Hamot and Katherine Sturgis Endowed Chair and Professor	Drexel University College of Medicine, Philadelphia, PA	Family, Community, and Preventive Medicine
2018 - Present	Clinical Professor	Medical University of South Carolina	Family Medicine

First Appointment to MUSC:

Rank: Clinical Professor

Date: 2018

# Medical University of South Carolina

College Of Medicine

## ABBREVIATED CURRICULUM VITAE

Name: Christina Voelkel Johnson, Ph.D.

Date: 1/2/2020

Citizenship and/or Visa Status: German/Permanent Resident of the U.S.

Office Address: 173 Ashley Avenue, PO Box 250504, Charleston, SC, 29425, USA

Telephone: (843) 792-3125

Education: (*Baccalaureate and above*)

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1989	Fayetteville State University	B.S.	Biology
1992	North Carolina State University	M.S.	Microbiology
1995	North Carolina State University	Ph.D.	Immunology

Graduate Medical Training: (*Chronological*)

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Postdoctoral fellow	Medical University of South Carolina, Molecular Biology	08/1995 - 07/2000

Board Certification:

Licensure:

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2000 - 2002	Research Assistant Professor	Medical University of South Carolina	Microbiology and Immunology
2000 - 2002	Research Assistant Professor	Medical University of South Carolina	Microbiology and Immunology
2002 - 2009	Assistant Professor	Medical University of South Carolina	Microbiology and Immunology
2002 - 2011	Assistant Professor	Medical University of South Carolina	Microbiology and Immunology
2005 - Present	Full Member	Medical University of South Carolina	College of Graduate Studies Basic Sciences
2009 - 2011	Assistant Professor	Medical University of South Carolina	Division of Microbiology and Immunology
2011 - 2011	Assistant Professor	Medical University of South Carolina	Microbiology and Immunology
2011 - Present	Associate Professor	Medical University of South Carolina	Microbiology and Immunology
2011 - Present	Associate Professor	Medical University of South Carolina	Microbiology and Immunology

First Appointment to MUSC:

Rank: Research Assistant Professor

Date: 2000

# Medical University of South Carolina

## College Of Medicine

### ABBREVIATED CURRICULUM VITAE

Name: Thomas Edward Werth, M.D.

Date: 1/23/2020

Citizenship and/or Visa Status:

Office Address:

Telephone:

Education: *(Baccalaureate and above)*

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1980	University of Kansas	B.A.	
1985	University of Kansas School of Medicine	M.D.	Medicine

Graduate Medical Training: *(Chronological)*

<u>Internship</u>	<u>Place</u>	<u>Dates</u>
Intern	Harvard-Beth Israel Hospital, Boston, Massachusetts	1985 - 1986

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Resident	Harvard-Beth Israel Hospital, Boston, Massachusetts	1986 - 1988
Gastroenterology Fellow	Beth Israel Hospital-Harvard, Boston, Massachusetts	1988 - 1990

Board Certification:

American Board of Internal Medicine	Date: 1988
American Board of Internal Medicine, Gastroenterology	Date: 1991
American Board of Internal Medicine, Transplant Hepatology	Date: 2006

Licensure:

State of New York Medical License

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
1991 - 1993	Clinical Assistant Professor	University of Texas Health Science Center, San Antonio, Texas	Medicine
1991 - 1993	Assistant Professor	Uniformed Services University of the Health Sciences, Bethesda, Maryland	Medicine
1996 - 1998	Clinical Assistant Professor	University of North Carolina-School of Medicine, Chapel Hill, North Carolina	Medicine
2011 - Present	Associate Professor	University of Rochester School of Medicine, Rochester, New York	Clinical Medicine
2019 - Present	Clinical Associate Professor	Medical University of South Carolina	Medicine Division of Gastroenterology

First Appointment to MUSC:

Rank: Clinical Associate Professor

Date: 2019



# Medical University of South Carolina

## College Of Medicine

### ABBREVIATED CURRICULUM VITAE

Name: Elizabeth G. Hill, Ph.D.

Date: 11/21/2019

Citizenship and/or Visa Status:

Office Address: Hollings Cancer Center 86 Jonathan Lucas Street Suite 118, Telephone:  
MSC 955 , Charleston, SC, 29425

Education: *(Baccalaureate and above)*

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1984	University of Rochester	B.A.	Mathematics
2001	Emory University	M.S.	Biostatistics
2002	Emory University	Ph.D.	Biostatistics

Graduate Medical Training: *(Chronological)*

Board Certification:

Licensure:

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2003 - 2009	Assistant Professor	Medical University of South Carolina	Biostatistics and Epidemiology Medicine
2009 - 2010	Assistant Professor	Medical University of South Carolina	Division of Biostatistics and Epidemiology Medicine
2010 - 2012	Associate Professor	Medical University of South Carolina	Division of Biostatistics and Epidemiology
2013 - 2018	Associate Professor	Medical University of South Carolina	Public Health Sciences
2015 - Present	Full Member	Medical University of South Carolina	College of Graduate Studies
2018 - 2019	Professor	Medical University of South Carolina	Public Health Sciences

First Appointment to MUSC:

Rank: Assistant Professor

Date: 2003

# Medical University of South Carolina

## College Of Medicine

### ABBREVIATED CURRICULUM VITAE

Name: Alicia J. Jenkins, M.D.

Date: 1/13/2020

Citizenship and/or Visa Status:

Office Address:

Telephone:

Education: *(Baccalaureate and above)*

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1983	University of Melbourne, Australia	M.B.B.S.	
1993	University of Melbourne, Australia	M.D.	

Graduate Medical Training: *(Chronological)*

<u>Internship</u>	<u>Place</u>	<u>Dates</u>
Intern	St. Vincents, Melbourne, Australia	1986 - 1987

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Junior Resident Medical Officer	St. Vincents, Melbourne, Australia	1985 - 1986
Senior Resident Medical Officer	St. Vincents, Melbourne, Australia	1986 - 1987
Diabetes Research Fellow	St. Vincents, Melbourne, Australia	1992 - 1993

Board Certification:

General Medical Council (UK). On Overseas List since 1988 Date: 1987-present

Irish Medical Council. ON Overseas List since 1992 Date: 1991-present

USMLE Steps I, II, and English Exam (USA) Date: 1998

Licensure:

Australia- State of Victoria- #MPG200447 Date: 1984-present

Medical Board of Australia Medical Practitioners Date: 1984-present

Medical Defense Insurance: MIPS membership #89233 Date: 1984-present

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
1989 - 1991	Clinical Instructor	University of Melbourne	
1993 - 1997	Visiting Research Associate	Medical University of South Carolina	Medicine
1997 - 2000	Assistant Professor	Medical University of South Carolina	Medicine
2000 - 2008	Adjunct Assistant Professor	Medical University of South Carolina	Medicine Division of Endocrinology
2002 - 2013	Visiting Professor	Oklahoma University Health Sciences Center, OK	Medicine Division of Endocrinology
2004 - 2012	Associate Professor	University of Melbourne	
2013 - 2016	Professor and Chair	Queens University, Belfast	Medicine Division of Diabetes and Vascular Medicine
2013 - Present	Associate Professor (Honorary)	University of Melbourne	Medicine
2013 - Present	Professor and Chair	University of Sydney, NHMRC Clinical Trials Centre, Camperdown, NSW, Australia	Medicine Division of Diabetes and Vascular Medicine
2017 - 2019	Professor	Medical University of South Carolina	Medicine Division of Endocrinology
2020 - 2023	Affiliate Professor	Medical University of South Carolina	Medicine Division of Endocrinology

First Appointment to MUSC:

Rank: Visiting Research Associate

Date: 1993

# Medical University of South Carolina

## College Of Medicine

### ABBREVIATED CURRICULUM VITAE

Name: Eve G Spratt, M.D.

Date: 1/13/2020

Citizenship and/or Visa Status: USA citizen

Office Address: 135 Rutledge Ave MSC 260561, Charleston, SC, 29425 Telephone: 843-876-0504

#### Education: *(Baccalaureate and above)*

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1979	Florida State University	B.A.	Music
1983	Wake Forest University		Pre-Medicine
1987	University of North Carolina at Chapel Hill	M.D.	Medicine
2006	Medical University of South Carolina	M.S.C.R.	Clinical Research

#### Graduate Medical Training: *(Chronological)*

<u>Internship</u>	<u>Place</u>	<u>Dates</u>
Internship	University of Southern Florida	1987 - 1988

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Residency, Pediatrics and Psychiatry	University of Southern Florida	1988 - 1991
Fellowship, Child Psychiatry and Pediatrics	Harvard Medical School	1991 - 1993
Master' Level Training	Family Therapy Institute	1992 - 1993

#### Board Certification:

American Board of Psychiatry and Neurology	
Adult Psychiatry	Date: 1992
American Board of Child & Adolescent Psychiatry	Date: 1993
American Academy of Pediatrics (Board Eligible)	Date: 1996

#### Licensure:

Florida Medical License	Date: 1989-1994
Massachusetts Medical License	Date: 1991-1993
South Carolina Medical License	Date: 1993
North Carolina Medical License	Date: 1999

#### Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
1991 - 1993	Clinical Fellow & Chief Resident	Harvard University	Child Psychiatry
1992 - 2001	Assistant Professor	Medical University of South Carolina	Psychiatry and Behavioral Sciences
1993 - 2001	Assistant Professor	Medical University of South Carolina	Pediatrics
2001 - 2010	Associate Professor	Medical University of South Carolina	Division of Developmental-Behavioral Pediatrics
2001 - 2010	Associate Professor	Medical University of South Carolina	Psychiatry and Behavioral Sciences
2010 - 2011	Associate Professor	Medical University of South Carolina	Pediatrics
2010 - 2011	Associate Professor	Medical University of South Carolina	Division of Developmental-Behavioral Pediatrics
2010 - 2011	Associate Professor	Medical University of South Carolina	Psychiatry and Behavioral Sciences
2010 - Present	Associate Graduate Faculty	Medical University of South Carolina	College of Graduate Studies
2012 - 2020	Professor	Medical University of South Carolina	Pediatrics
2012 - 2020	Professor	Medical University of South Carolina	Division of Developmental-Behavioral Pediatrics
2012 - 2020	Professor	Medical University of South Carolina	Psychiatry and Behavioral Sciences
2012 - Present	Associate Member	Medical University of South Carolina	College of Graduate Studies
2020 - Present	Affiliate Professor	Medical University of South Carolina	Pediatrics
2020 - Present	Affiliate Professor	Medical University of South Carolina	Division of Developmental-Behavioral Pediatrics



Medical University of South Carolina  
**COLLEGE OF DENTAL MEDICINE**  
**ABBREVIATED CURRICULUM VITAE**

Date: 12/5/19

Name: Patterson Kimberly Kay  
Last First Middle

Citizenship and/or Visa Status: US

Office Address: 173 Ashley Avenue, BSB 347 Telephone: 843-792-2819  
Charleston, SC 29425

**Education: (Baccalaureate and above)**

<u>Institution</u>	<u>Years Attended</u>	<u>Degree/Date</u>	<u>Field of Study</u>
Caruth School of Dental Hygiene/ Baylor College of Dentistry	1986-1988	BS June 1988	Dental Hygiene
Baylor University	1988-1994	MS June 1994	Anatomy/Microbiology
Texas A&M University System - Baylor College of Dentistry	1993-1997	DDS June 1997	Dentistry
Louisiana State University School of Dentistry	1997-1999	Certificate June 1999	Pediatric Dentistry

**Graduate Medical Training: (Chronological)**

<u>Internship</u>	<u>Place</u>	<u>Dates</u>

<u>Residencies or Postdoctoral:</u>	<u>Place</u>	<u>Dates</u>
Pediatric Dentistry	Louisiana State University School of Dentistry	1997-1999

<b>Board Certification:</b> <u>American Board of Pediatric Dentistry</u>	<b>Date:</b> <u>2012</u>
	<b>Date:</b> <u> </u>
	<b>Date:</b> <u> </u>
	<b>Date:</b> <u> </u>

<b>Licensure:</b> <u>Texas State Board of Dental Examiners</u>	<b>Date:</b> <u>2000 active</u>
<u>Arizona State Board of Dental Examiners</u>	<b>Date:</b> <u>2011 inactive</u>
<u>Louisiana State Board of Dentistry</u>	<b>Date:</b> <u>2014 active</u>
<u>SC State Board of Dentistry</u>	<b>Date:</b> <u>2017</u>

**Faculty appointments: (Begin with initial appointment)**

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
<u>2011-2013</u>	<u>Assistant Professor</u>	<u>Midwestern University College of Dentistry - Arizona</u>	<u>no departments, was only pediatric dentist on faculty</u>
<u>2013-present</u>	<u>Assistant Professor</u>	<u>LSU Health School of Dentistry</u>	<u>Pediatric Dentistry</u>
<u>2017-present</u>	<u>Assistant Professor</u>	<u>MUSC</u>	<u>Pediatric Dentistry</u>

**MUSC Foundation for Research Development**  
**Statements of Financial Position**

	<u>12/31/2019</u>	<u>12/31/2018</u>
<b>Assets</b>		
Cash and cash equivalents	\$487,353	\$448,019
Cash and cash equivalents - held for others	\$781,109	\$672,657
Accounts receivable - Licensees, net of allowance	\$156,959	\$116,202
Accounts receivable - MUSC & affiliates	\$536,250	\$364,127
Prepaid expenses	\$13,603	\$12,259
Investments	\$480,753	\$375,177
Property and equipment, net	\$29,264	\$40,236
<b>Total Assets</b>	<u>\$2,485,292</u>	<u>\$2,028,676</u>
 <b>Liabilities and Net Assets</b>		
<b>Liabilities</b>		
Accounts payable	\$56,280	\$72,791
Accounts payable - MUSC	\$320,217	\$165,999
Lease payable	\$366	\$2,328
Due to MUSCP (UMA) - accrued personnel expenses	\$192,145	\$80,246
Unearned revenue and deposits	\$23,524	\$54,119
Funds held for others	\$781,109	\$672,657
<b>Total Liabilities</b>	<u>\$1,373,641</u>	<u>\$1,048,140</u>
 <b>Net Assets</b>		
Unrestricted	\$1,059,515	\$901,125
Board designated for technology development	\$52,236	\$79,411
<b>Total Net Assets</b>	<u>\$1,111,751</u>	<u>\$980,536</u>
<b>Total Liabilities and Net Assets</b>	<u>\$2,485,292</u>	<u>\$2,028,676</u>

**MUSC Foundation for Research Development  
Income Statement**

Six Months Ended December 31, 2019

	Actual 12/31/2019			FY20 Budget
	Actual	Budget	Variance	
<b>Revenues</b>				
Support from MUSC Office of Provost	\$700,000	\$700,000	\$0	\$1,400,000
Royalties	\$260,365	\$542,257	(\$281,892)	\$1,084,514
License fees	\$35,500	\$10,000	\$25,500	\$132,715
Distributions to MUSC, inventors, departments and labs	(\$209,982)	(\$426,030)	\$216,048	(\$852,060)
License fees and royalties, net of distributions	\$85,882	\$126,227	(\$40,345)	\$365,169
Patent prosecution prior years recovery - current year deals	\$9,877	\$0	\$9,877	\$0
Investment income	\$14,829	\$11,200	\$3,629	\$22,400
Miscellaneous income	\$17,284	\$10,000	\$7,284	\$20,000
Other revenues - program services (non-FRD)	\$7,500	\$0	\$7,500	\$0
<b>Total Revenues</b>	<b>\$835,372</b>	<b>\$847,427</b>	<b>(\$12,055)</b>	<b>\$1,807,569</b>
<b>Expenses</b>				
Personnel	\$660,755	\$640,482	(\$20,273)	\$1,280,964
Patent prosecution	\$144,551	\$184,325	\$39,774	\$368,650
Professional fees	\$24,000	\$25,000	\$1,000	\$30,000
Administrative expenses				
IT maintenance - software and hardware	\$11,138	\$8,000	(\$3,138)	\$16,000
Telephone	\$2,914	\$3,000	\$86	\$6,000
Travel - Non-employee	\$5,707	\$9,250	\$3,543	\$18,500
Travel - Employee	\$10,514	\$15,146	\$4,632	\$30,292
Professional development-conferences & continuing education	\$2,958	\$11,500	\$8,542	\$23,000
Office supplies, support and equipment	\$7,451	\$10,000	\$2,549	\$20,000
Real property rental	\$26,600	\$25,000	(\$1,600)	\$50,000
Lease payments	\$2,617	\$4,500	\$1,883	\$9,000
Insurance	\$7,555	\$7,650	\$95	\$15,300
Dues, memberships, subscriptions and sponsorships	\$9,487	\$5,610	(\$3,877)	\$11,220
Special activities	\$17,429	\$10,200	(\$7,229)	\$20,400
Depreciation expense	\$5,486	\$5,487	\$1	\$10,975
Bad debt expense	\$0	\$0	\$0	\$9,190
<b>Total Administrative expenses</b>	<b>\$109,855</b>	<b>\$115,343</b>	<b>\$5,488</b>	<b>\$239,877</b>
Other expenses - program services (non-FRD)	\$2,084	\$0	(\$2,084)	\$0
<b>Total Expenses</b>	<b>\$941,245</b>	<b>\$965,150</b>	<b>\$23,905</b>	<b>\$1,919,491</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(\$105,873)</b>	<b>(\$117,723)</b>	<b>\$11,850</b>	<b>(\$111,922)</b>